

ALWAYS NEW

LOTTE SHOPPING



# + ALWAYS

# FOR



RETAIL IS THE ART OF SELLING THE NEW. IT'S ALL ABOUT CONSISTENTLY FINDING NEW WAYS TO SELL NEW PRODUCTS TO NEW CUSTOMERS IN NEW MARKETS.

AT LOTTE SHOPPING, WE'VE BECOME KOREA'S NO. 1 RETAILER BY ALWAYS STAYING ONE STEP AHEAD OF OUR CUSTOMERS AND THEIR PURSUIT OF THE NEW. IN THE FOLLOWING PAGES, WE'LL SHARE WHERE OUR NEVER-ENDING PURSUIT OF THE NEW TOOK US IN 2006. AND WHERE IT'S HEADING IN 2007 AND BEYOND AS WE STRIVE TO BE ALWAYS NEW FOR YOU.

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### CONDENSED NON-CONSOLIDATED BALANCE SHEETS

IN KRW BILLIONS

|                       | 2006   | 2005  | 2004  |
|-----------------------|--------|-------|-------|
| ASSETS                | 11,872 | 8,391 | 7,621 |
| CURRENT ASSETS        | 3,465  | 1,390 | 1,337 |
| NON-CURRENT ASSETS    | 8,407  | 7,002 | 6,284 |
| LIABILITIES           | 4,356  | 5,155 | 4,933 |
| CURRENT LIABILITIES   | 3,378  | 3,528 | 3,112 |
| LONG-TERM LIABILITIES | 978    | 1,627 | 1,821 |
| SHAREHOLDERS' EQUITY  | 7,516  | 3,236 | 2,688 |
| CAPITAL STOCK         | 145    | 100   | 100   |
| CAPITAL SURPLUS       | 4,651  | 1,147 | 1,147 |
| RETAINED EARNINGS     | 2,635  | 1,907 | 1,371 |
| CAPITAL ADJUSTMENTS   | 84     | 82    | 70    |

GROSS SALES

04 🗖

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04

05

04

05 **—** 06 **—** 

04

**GROSS PROFIT** 

**OPERATING PROFIT** 

NET PROFIT

### CONDENSED NON-CONSOLIDATED STATEMENTS OF INCOME

IN KRW BILLIONS

| 2005  | 2004   |  |
|-------|--|--|
| 8,838 | 7,853  |  |
| 8,607 | 7,628  |  |
| 2,418 | 2,128  |  |
| 1,729 | 1,582  |  |
| 689   | 545  |  |
| 201   | 91   |  |
| 161   | 222  |  |
| 729   | 414  |  |
| 546   | 302  |  |
|       | 8,838<br>8,607<br>2,418<br>1,729<br>689<br>201<br>161<br>729 | 8,838         7,853           8,607         7,628           2,418         2,128           1,729         1,582           689         545           201         91           161         222           729         414 |

\* Gross sales is defined as net sales plus the cost of specific sales, which are sales of merchandise conditionally

supplied to us that we can return at any time and on which we bear no inventory risk.

56.8% DEPARTMENT STORES 5,283

36.4% DISCOUNT STORES 3,386

02

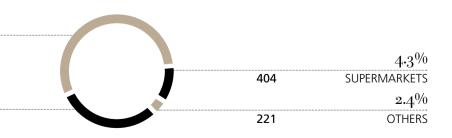
### KEY OPERATING RESULTS

IN KRW BILLIONS

| <br>7,853<br>8,838<br>9,294 |
|-----------------------------|
| 2,128<br>2,418<br>2,672     |
| 545<br>689<br>749           |
| 302<br>546<br>740           |

### GROSS SALES BREAKDOWN BY BUSINESS DIVISION

IN KRW BILLIONS



## WHY CAN'T PASSION



ABOUT THE POSSIBILITIES

# NEW HORIZONS

THERE COMES A TIME WHEN EVERY PASSIONATE RETAILER HAS TO THINK BEYOND THE COMFORT ZONE OF THEIR HOME MARKET. AND THAT TIME HAS COME FOR LOTTE.

AT LOTTE SHOPPING, WE'VE BEEN PLANNING OUR INTERNATIONAL DEBUT FOR MORE THAN A DECADE. AND STARTING IN 2007, OUR GLOBAL AMBITIONS WILL BEGIN TO BECOME A REALITY. READ ON AND SEE WHAT WE HAVE IN STORE FOR MOSCOW, BEIJING, AND HO CHI MINH CITY.



# MOSCOW RUSSIA

YOUR FIRST LOVE IS ALWAYS SPECIAL A DECADE AGO, WE BEGAN COURTING RUSSIA TO HOST OUR FIRST OVERSEAS DEPARTMENT STORE. IT'S BEEN A LONG TIME COMING, BUT WE HAVE NO DOUBT THAT OUR FLAGSHIP INTERNATIONAL STORE IN THE HEART OF DOWNTOWN MOSCOW JUST MINUTES FROM THE KREMLIN IS GOING TO MAKE THIS CLASSY CAPITAL SHINE A LITTLE BRIGHTER WHEN IT OPENS THIS SUMMER.

11/2s

NEW SATISFACTION

# BEIJING CHINA

THE WORLD'S EYES ARE ON CHINA. FOR MOST OF THE DECADE, SHE'S BEEN BUSY PREPARING TO CELEBRATE HER COMING-OF-AGE BY HOSTING THE 2008 OLYMPIC GAMES. AND WE'RE PLANNING TO ADD A LITTLE CONTRIBUTION OF OUR OWN TO THE CELEBRATION BY OPENING OUR SECOND OVERSEAS DEPARTMENT STORE IN BEIJING'S TRENDY WANGFUJING SHOPPING DISTRICT IN SPRING 2008. + NEW BRANDS

NUEL

# Spring 2008



# HO CHI MINH CITY VIETNAM

VIETNAM IS ASIA'S NEW SWEETHEART. IN RECENT YEARS, WE'VE WATCHED AS SHE'S BLOSSOMED INTO A BEAUTIFUL YOUNG LADY. AND WHILE SHE HAS EXPENSIVE TASTES LIKE MANY YOUNG LADIES DO, WE'RE TAKING THIS RELATIONSHIP SLOW AND EASY BY COURTING HER WITH OUR FIRST OVERSEAS DISCOUNT STORE SET TO OPEN IN DOWNTOWN HO CHI MINH CITY IN SUMMER 2008.



# CEO'S MESSAGE

# **"Our transformation from** KOREAN RETAIL'S BEST TO ONE OF THE WORLD'S BEST HAS BEGUN."

### DEAR LOTTE SHOPPING STAKEHOLDER,

It gives me great pleasure to share with you the results from our first year AS A PUBLICLY TRADED FIRM. AS THE FLAGSHIP COMPANY OF KOREA'S PREMIER RETAIL GROUP, WE'VE BUILT A REPUTATION FOR GIVING CUSTOMERS THE BEST PRODUCTS AND SERVICE IN THE BUSINESS. TODAY, WE'RE LOOKING TO DELIVER THE SAME KIND OF VALUE TO OUR SHAREHOLDERS AS WE BEGIN THE NEXT PHASE OF OUR GROWTH THAT WILL TRANSFORM US FROM BEING KOREA'S FAVORITE RETAILER TO BEING ONE OF THE WORLD'S FAVORITES.

### WELCOME TO LOTTE SHOPPING

We are Korea's No.1 retailer in terms of sales, brand power, and customer satisfaction. Since opening our first department store in Seoul in 1979, we've become the "gold standard" by which all other Korean retailers are judged. Today, our retail portfolio extends far beyond our core department and discount store businesses to include supermarkets, cinemas, specialty stores, fashion brands, and doughnut shops as we seek to bring a new kind of synergy and energy to the business of shopping.

### THE YEAR IN REVIEW

The year 2006 will go down in history as the year that Lotte Shopping took a major leap forward in its quest to become one of the world's leading retailers.

In recent years, we've built a synergistic portfolio of businesses around our core department and discount store businesses that includes everything from supermarkets and fashion specialty stores to cinema multiplexes, fashion brands, and doughnuts. In 2006, we raised our sights beyond these offline businesses and took our next step toward becoming Korea's leading online retailer by expanding beyond our Lotte.com e-tail business into the TV home shopping market.

The year 2006 also brought a flurry of activity as we began to act on our global vision. In February 2006, we successfully listed on stock markets in Seoul and London.

As preparations to open our first overseas department store in Moscow in 2007 moved steadily ahead, we were busy wrapping up the next phases of our overseas expansion, signing joint ventures with local companies in China and Vietnam to open our first department store in Beijing and our first discount store in Ho Chi Minh City.

As we continued to expand at home and abroad, we were also ringing up some of the highest sales and profits in our history. Even the lackluster Korean economy couldn't slow us down as net sales rose 5.2% to KRW 9.1 trillion. Our profitability performance was even more remarkable as operating profit grew 8.8% to KRW 749.4 billion and net profit jumped 35.5% to KRW 739.8 billion.

Our flagship department store business opened its 23rd department store-the only one to open in Korea in 2006. As we pushed ahead with major projects like the Lotte World II retail entertainment development, Star City, and Cheongnyangni stores in Seoul and the Centum City and Gwangbok stores in Busan, we were also accelerating the nationwide rollout of our Young Plaza fashion specialty stores.

Our discount store business opened eight new Lotte Marts during the year to bring the total to 50. We also secured an additional 44 sites for future expansion as we laid the groundwork for dramatic growth in this core business.

Rapid expansion also continued to be the focus for our newer businesses. Our supermarket business opened its role in the film distribution field. We plan to open two seven new Lotte Supers to bring the chain to 52 locations nationwide. Our cinema multiplex business opened 13 Lotte Cinemas with 95 screens, bringing the chain total to 36 sites and 273 screens. And our doughnut business opened its 17th Krispy Kreme store as it began to accelerate its nationwide rollout.

Our key subsidiaries also enjoyed solid performances in 2006. Lotte Station Building and Lotte Midopa, which together own a total of three department stores we manage under contract, registered net sales of KRW 630.3 billion and KRW 319.2 billion and net profits of KRW 56.5 and KRW 61.8 billion, respectively. Credit card subsidiary Lotte Card-in whom we have a 92.5% stake-saw sales and net profit rise 32.9% and 22.0% respectively to KRW 697.9 billion and KRW 160.6 billion.

### THE YEAR AHEAD

The retail outlook for Korea shows consumption contracting across the board in 2007. Despite the formidable challenges we face in the months ahead, we are confident we have the right mix of businesses, people, and vision to keep growing. The following strategies will play a key role in guiding us to growth and profitability in these challenging times.

### STRATEGIES FOR GROWTH

We will continue to aggressively invest in our core department and discount store businesses in 2007. Looking to have more than two-dozen department stores in operation by 2010, we will open our third Busan department store-a full-line store with 30,000 square meters of retail space-in that port city's Centum City development in December. Our discount store business plans to accelerate store openings in 2007 as it stays on track to surpass 100 stores by 2011.

As we continue to expand our core businesses, we are also working to bring new retail formats to life. After spending 2006 improving inventory management and store operations, our supermarket business is poised to launch a major expansion in 2007. Our cinema multiplex business

will likewise be continuing to add locations and expand Lotte Young Plaza fashion specialty stores in 2007, the beginning of what will be a nationwide rollout. We will also be preparing for an early debut of the latest additions to our retail portfolio-Toys "R" Us and Zara fashion.

Our global retail strategy targeting emerging markets such as Russia. China. Vietnam, and India will bear its first fruit in 2007. We are confident that we can successfully differentiate our merchandising with Korean brands, leverage our department store operating and marketing know-how, and successfully localize our businesses through local partnerships. Our international debut will take place in summer 2007 with the opening of our first department store in Moscow, followed in 2008 by our second department store in Beijing and our first discount store in Ho Chi Minh City.

### STRATEGIES FOR PROFITABILITY

Over the past three years, our operating profit and net profit have grown an average of 17.2% and 56.4%, respectively. In 2007, we will continue to build on this solid record of success in a variety of ways.

We will continue to boost buying power with economies of scale. Our net sales margin has significantly improved between 2004 and 2006. Our department store margin rose from 31.1% to 32.7%, while our discount store margin rose from 19.7% to 22.1%. We expect our store openings in 2007 to continue to expand our buying power and profit margins.

We will focus on private brands and overseas sourcing. In 2006, private brands provided 10.4% of sales at our discount stores, a figure we plan to increase to 12.5% in 2007. Our "Wiselect" and "Wiselect Prime" brands continue to win over customers with outstanding quality and reasonable prices. We are also planning to increase our lineup of profitable private brand fashions as we expand overseas sourcing. Products sourced overseas have a 10% or higher gross profit margin than the discount store average. In 2006, overseas sourcing provided 1.4% of sales, a figure we plan to boost to 2.7% in 2007. We currently operate sourcing offices in China and India, and we plan to steadily expand over time.

We will make distribution more efficient and profitable. In October 2007, we will open an 85,600 square meter distribution center-Asia's largest-in Osan to serve the capital region. We plan to open a 54,900 square meter center in Gimhae by the end of 2008 to serve the southern half of the peninsula.

We will continue to streamline for efficiency by merging job functions and streamlining the headquarters staff, assigning the best and brightest to help raise efficiency on our retail floors.

We will leverage our information systems to significantly enhance the efficiency of our operations. In 2006, we wrapped up a major ERP and CRM system project. We continue to upgrade our ordering, inventory management, and CRM systems to achieve lower costs and higher efficiency.

### **STRATEGIES FOR SATISFACTION & LOYALTY**

In recent years, polarization and personalization have To our communities, we promise to be a responsible emerged as the dominant consumption trends in Korea. corporate citizen as we help make our local communities Customers have more diverse tastes, and they've become cleaner, greener, more hopeful places to live. much more selective in their purchasing. Our merchandising To our partners, we promise to work together to build winstrategy is geared to meet both of these trends. As we win relationships to create synergy that will take us further continue to move our department stores upscale in both facilities and merchandise to capture the high-end of the together than we could ever go alone. market, we are also adding mega-shops, multi-shops, and theme zones to expand the range of products and brands Thank you again for your interest in Lotte Shopping. We for sale as we work to satisfy a wider spectrum of consumer hope you'll join us for the next step in our quest to be one needs. We also continue to differentiate our discount stores of the world's leading retailers. by launching private brands and expanding exclusive brands to better meet the diverse needs of our customers.

In July 2006, we completed the group-wide integration of the Lotte Membership program, enabling all Lotte affiliates to share a common customer base. The program also allows customers to accumulate and use points on purchases at any Lotte Group affiliate, encouraging customer loyalty and

repeat purchases. The combination of this fast-growing membership base with the 9-million-member base of our recently acquired home shopping business and Lotte Card's 10-million-cardholder base will give us an invaluable competitive advantage, enabling us to target potential customers more accurately and at lower cost.

### **OUR PROMISES TO YOU**

At Lotte Shopping, we're proud of our accomplishments as Korea's retail leader. But we also realize that past success is old news. We realize that no matter how good we are, we can always be better. And it all starts by keeping our promises to you.

To our shareholders, we promise to uphold the highest standards of governance and transparency as we strive to deliver the best investment proposition in the industry.

To our customers, we promise to deliver the best products and service the world has to offer as we create new shopping experiences that will help define the future of retail

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Chief Executive Officer LEE CHULWOO

# Our dedication to excellence in governance starts at the top.

Following our simultaneous listings in Seoul and London in February 2006, we quickly moved to put in place a transparent and trustworthy governance structure.

The Lotte Shopping board is currently composed of nine directors, five of which are outside directors. The board met 33 times in 2006, including 14 times after the outside directors joined the board following their approval at the first annual general shareholders' meeting held on March 30.

The board currently operates two committees responsible for auditing duties and the nomination of outside directors.



SHIN KYUKHO Chairman, Lotte Group



CEO, Corporate Headquarters,

Lotte Shopping



**LEE CHULWOO, PH.D.** CEO, Lotte Shopping



SHIN DONGBIN Vice Chairman, Lotte Group



KANG YOONKOO, PH.D. Professor, Soonchunhyang University PARK MOOIK CEO, Gallup Korea Research Institute

**SOHN SUNGKYU, PH.D.** Professor, Yonsei University

# OUR NEVER-ENDING PURSUIT OF THE NEW IS A NEVER-ENDING PURSUIT OF EXCELLENCE.

| February   | February  | March   |
|--|---|---|
| Korean Retail Goes Public  | Korea's First Brand   | Fashion with a Spanish Flair  |
| Our shares begin trading on the Lon-<br>don Stock Exchange on February 8 and<br>the Korea Stock Exchange on February<br>9, successfully completing the Korean<br>retail industry's first simultaneous do-<br>mestic and overseas IPOs. | We receive the 2006 Korea First Brand<br>Award in the discount store category.<br>Sponsored by the <i>Korea Economic</i><br><i>Daily</i> and Korean Customer's Forum,<br>the consumer-selected award recog-<br>nizes branding excellence. | We finalize a joint venture agreement<br>with Spanish fashion distributor Indi-<br>tex to bring the world-renowned Zara<br>fashion brand to Korea, adding another<br>major exclusive to our up-and-coming<br>global fashion business. We plan to<br>open our first Zara store shortly, even-<br>tually opening a nationwide chain with<br>both free-standing and shop-in-shop<br>formats. |
| April  | June  | June  |
| Young Again  | Quality of Service  | RFID in Action  |
| We sign an agreement to acquire<br>Cheongju Department Store. Located<br>in Cheongju's central shopping district,<br>the renovated building is the home of   | We receive the Korea Academy of<br>Commodity Science & Technology Award<br>in the discount-store service quality  | Lotte Mart launches an RFID demon-<br>stration area at its Seoul Station store.<br>Technologies shown include a "smart  |

### August

### **Shopping Comes Home**

We sign an agreement to acquire a 53.03% interest in Woori Home Shopping. The acquisition of this TV and Internet home shopping player receives final regulatory approval in December. We look forward to considerable synergies with our offline businesses as we further solidify our reputation as Korea's premier retailer.

### October

### Space to Grow

We sign a 50:50 joint venture with We sign a license agreement with Toys Zhejiang Intime Department Store, "R" Us, the legendary US-based catthe retail arm of real estate developer egory killer brand, as we set our sights China Yintai Holdings. We expect to on pioneering Korea's big-box specialty open Lotte Intime Department Storeretail sector. We plan to open full-size our second overseas store-in a new Toys "R" Us stores next to our discount stores or smaller Toys "R" Us Toy Box building currently under construction in Beijing's upscale Wangfujing district shops inside them to boost crosstraffic in spring 2008, just in time for the city's and sales. debut as an Olympic host.



## September~October

### **Opening Doors**

Lotte department store opens offices in Ho Chi Minh City in September and New Delhi in October as part of an aggressive overseas retail strategy. These offices will play a key role in our advance into these emerging markets, providing valuable insights into the local environment as well as securing quality real estate for future retail operations.

### December

### Birth of a Category Killer

### October

### Solid Gold

Singapore-based industry journal *Retail Asia* honors us at its third annual Retail Asia-Pacific Top 500 Awards with the "Top Retailer 2006 – Gold" award for South Korea.



LOTTE IS INNOVATING TO DRIVE GROWTH

# NEW DIRECTIONS

RETAIL NEVER STANDS STILL. THERE'S ALWAYS SOMETHING NEW AROUND THE CORNER. AND IF YOU'RE NOT SELLING IT, CHANCES ARE SOMEONE ELSE ALREADY IS. OR SOON WILL BE.

AT LOTTE SHOPPING, WE'RE ALWAYS ON THE LOOKOUT FOR NEW WAYS TO DELIGHT CUSTOMERS OF ALL AGES. READ ON AND SEE THE SURPRISES WE HAVE IN STORE FOR THEM IN THE COMING YEARS.

# ALWAYS ONLINE +

# ALWAYS IN FASHION +

### WOORI HOME SHOPPING

There's nothing more convenient than shopping at home. The TV shopping experience is accessible to everyone. And with interactive digital cable networks just around the corner, the future of online shopping is looking even brighter.

In August 2006, we acquired a 53% stake in Woori Home Shopping, paving the way for a higher degree of offline and online synergy as we bring the Lotte shopping experience into living rooms across Korea.

### ZARA

Spanish retailing giant Zara is one of the fashion industry's most agile retailers. Able to go from concept to store in just three weeks, the company excels at giving customers the fashion they want.

In March 2006, we signed a joint venture with Inditex to bring this popular fashion brand to Korea. We are now working on plans to take Zara nationwide in the near future.







# ALWAYS GROWING +

### TOYS "R" US

The retail industry has an interesting name for big-box specialty stores that dominate their categories. It calls them "category killers." In December 2006, we took the first step toward creating Korea's first category killer by licensing the Toys "R" Us brand-the pioneer in toy and baby product specialty retailing.

Our first store is on track to open in early 2008, and we have ambitious plans to roll out the chain nationwide with free-standing Toys "R" Us stores near our discount stores or Toys "R" Us Toy Box shops inside them as we build traffic and sales with a fun experience for kids of all ages.

# + ALWAYS SYNERGIZING



### LOTTE YOUNG PLAZA

Today's youth have different tastes when it comes to fashion. *Very* different tastes. So in November 2003, we tried something no other Korean retailer had done. We opened a different kind of fashion specialty store in the heart of Seoul catering specifically to trendy teens and twenty-somethings.

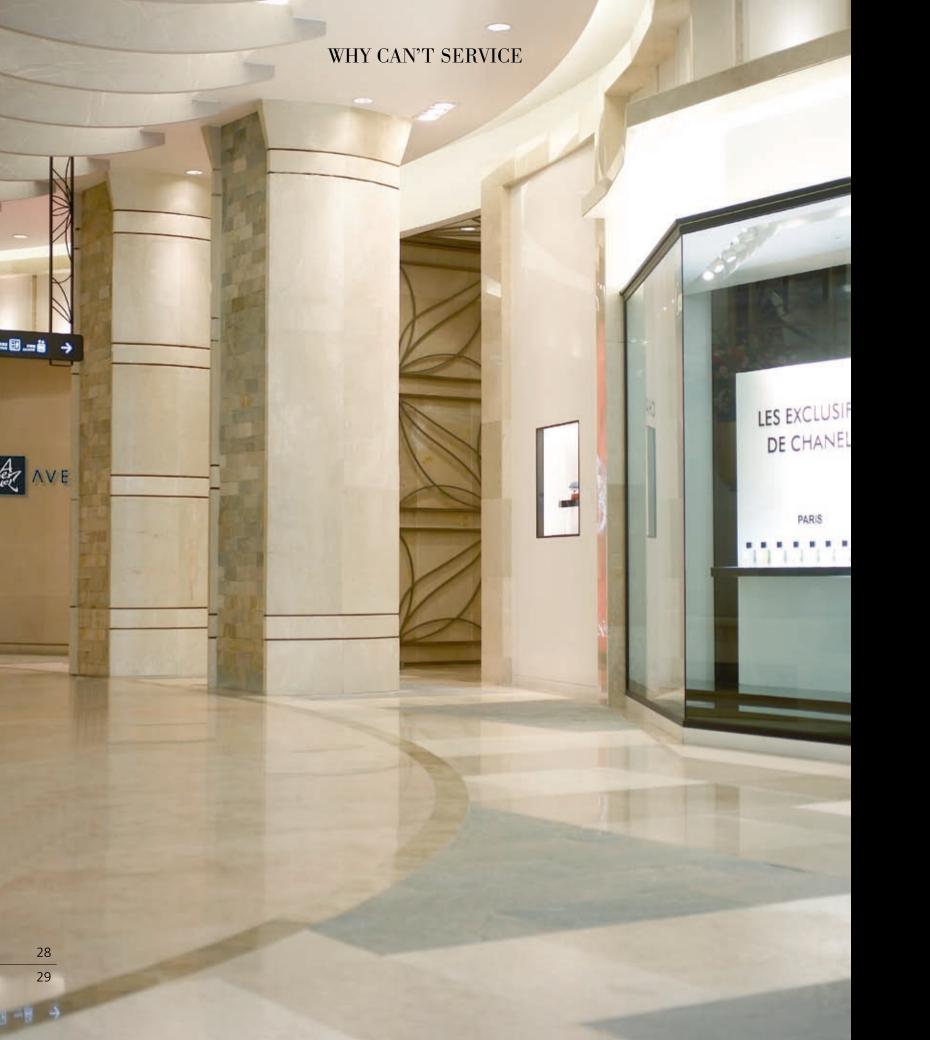
The Young Plaza concept has proven extremely successful over the past three years, leading us to plan two new openings in 2007 as we prepare to take the format to major metropolitan areas nationwide in the coming years.

### SKY PARK SHOPPING MALL

With the advent of the five-day workweek in Korea, families are looking for a fun and entertaining weekend experience. We believe the shopping mall format delivers an ideal balance of retail and entertainment that will keep Korean shoppers coming back again and again.

In June 2006, we signed an agreement to build the Sky Park shopping mall on a 195,000-square-meter site at Seoul's Gimpo International Airport. Sky Park is just the first of a chain of retail developments we have on the drawing board that will synergistically bring together our retail businesses and those of our affiliates to create a compelling leisure experience for the entire family.





### **Business Portfolio**

Business Divisions Department Stores Discount Stores Supermarkets Cinemas Krispy Kreme Doughnuts Food Manufacturing Shopping Malls Global Fashion Subsidiaries

Lotte Card Woori Home Shopping Lotte.com

LOTTE IS DELIVERING

# NEW COMMITMENT

IN RETAIL, THE CUSTOMER IS KING. OR QUEEN. AND IF YOU'RE NOT TREATING THEM LIKE ROYALTY, CHANCES ARE THEY'LL FIND ANOTHER RETAILER WHO WILL.

AT LOTTE SHOPPING, WE'RE CONSTANTLY COMING UP WITH CREATIVE NEW WAYS TO MAKE OUR CUSTOMERS THE CENTER OF ATTENTION FROM THE MOMENT THEY SET FOOT IN OUR STORES. READ ON AND SEE HOW WELL WE DID AT SATISFYING THEM IN 2006.

### Lotte Department Stores

FOR NEARLY THREE DECADES, LOTTE DEPARTMENT STORE HAS BEEN THE PREFERRED DESTINATION FOR STYLE AND IMAGE CONSCIOUS SHOPPERS IN KOREA WITH THE INDUSTRY'S WIDEST ASSORTMENT OF MERCHANDISE FROM THE WORLD'S BIGGEST BRANDS AND SUPERIOR SERVICE. TODAY, WE ARE THE UNRIVALED DOMESTIC LEADER IN TERMS OF BOTH STORES AND MARKET SHARE WITH A NATIONWIDE CHAIN OF 23 STORES-THREE OF WHICH WE MANAGE UNDER CONTRACT.

In 2006, gross sales rose 2.7% to nearly KRW 5.3 trillion as our sights on the ultra-high-end of the retail market with we continued to dominate the sector with a 42.3% share of our Avenuel luxury specialty store. The close proximity of the market. Operating profit rose almost 6.2% to KRW 644 these new retail formats to our flagship department store billion as we successfully tapped into the high-end market.

we believe there is still considerable room for growth. In an upscale shopping and leisure experience. 2006, we opened our first department store since 2004 in Seoul's Mia-dong district, bringing a true high-end retail Looking ahead, the year 2007 will be a landmark year in The Mia store was the only new department store to open stores, including three in Seoul.

Our merchandising draws on a broad range of fashion selections-from leading fashion houses to emerging summer and Beijing in the first-half of 2008. designers. We continue to enhance our competitive edge by signing exclusive "Lotte only" brands as we add our own premium private brands and trendy new ones. We have been very successful at attracting and keeping quality customers with our constantly evolving VIP programs. Renowned for their customer-friendly layouts and visual displays, our stores host numerous third-party concessionaires including restaurants, medical clinics, hairdressers, and jewelry shops, adding to their attractiveness as shopping destinations.

In recent years, we have diversified our retail strategy to move beyond the traditional department store format. In 2003, took aim at the teen and twenty-something fashion market with our first Lotte Young Plaza. In 2005, we set

in downtown Seoul has enabled us to create a unique shopping district known as "Lotte Town" that leverages the While Korea's department store sector is relatively mature, synergy of our retail, food, and hospitality affiliates to deliver

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.COM

experience to residents of northeast Seoul for the first time. our expansion plans both at home and abroad. At home, we will be opening Lotte Young Plazas in Cheongju and in Korea during the year. By 2010, we plan to add five new Daegu and a Lotte department store in Busan's Centum City development. We will also become the first Korea-based department store to enter the international retail space when we open our first overseas department stores in Moscow this



### **OPERATING PROFIT** in KRW billions

| 04 |  |  |  |
|----|--|--|--|
| 05 |  |  |  |
| 06 |  |  |  |





4,931 5,143 5,283

> 509 606 644

MARKET SHARE in 2006

42.3%

### LOTTE MART STORES

|   | 2004      | 2005                | 2006                   |
|---|-----------|---------------------|------------------------|
| 1 | 36 stores | $42\mathrm{stores}$ | $50 \mathrm{\ stores}$ |



## Lotte Mart

SINCE OPENING OUR FIRST DISCOUNT STORE IN APRIL 1998, WE HAVE EXECUTED A SYSTEMATIC EXPANSION PLAN THAT HAS SEEN OUR CHAIN GROW TO 50 STORES NATIONWIDE AS OF 2006 YEAR-END. TODAY, WE ARE THE INDUSTRY NO. 2 IN TERMS OF STORES AND NO. 3 IN SALES

Lotte Mart is known for one-stop shopping. Its strength lies in its diverse range of quality merchandise ranging from groceries and clothing to household appliances, all at competitively low prices. Customers can also enjoy the same low prices as well as free delivery when they shop online at LotteMart.com. While the chain has a standardized store layout and product mix, managers have the flexibility to make changes to better match the demographics and preferences of their local customers.

In 2006, we generated gross sales of KRW 3.4 trillion. Sales of private brand products such as "Wiselect", "Basic Icon", and "Withone" rose 5.7 percentage points year-on-year to account for 10.4% of sales. We continued to expand our overseas sourcing through our offices in China and India during the year. We also received approval from the Vietnamese government to set up a joint-venture discount store in Ho Chi Minh City. We plan to open our first overseas store there in the first-half of 2008.

We are currently in the process of building two new stateof-the-art distribution centers to meet the needs of our growing retail network. Scheduled to open in October 2007, the 85,600-square-meter Osan Distribution Center will serve discount stores in the Seoul metropolitan region. The 54,900-square-meter Gimhae Jangyu Distribution Center will serve discount stores across the southern half of the Korean peninsula when it opens in 2008. We anticipate that these centers will add one percentage point to our gross profit margin when they are fully operational.

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We expect double-digit sales growth in 2007 as we accelerate store openings to stay on target to surpass 100 stores by 2011. Beyond the additional buying power this expansion will bring, we believe that profitability will steadily grow during the year as private brands rise from 10.4% of 12.5% of sales and overseas sourcing rises from 1.4% to 2.7% of sales. Internally, we will continue to use merchandising evaluation tools to improve our competitiveness as we expand our training program to ensure our people have the knowledge and skills they need to excel in their jobs. We will also be working on an enhanced store format to expand our one-stop shopping concept with convenience facilities such as dry cleaners, banking, government services, and travel agencies as we continue to optimize our product mix through innovations in merchandising.



### **GROSS SALES**

+14.4%



### GROSS SALES in KRW billions



### **OPERATING PROFIT**

in KRW billions



### Gimhae Jangyu Distribution Center



# Lotte Super

SINCE WE OPENED OUR FIRST SUPERMARKET BACK IN 2001, WE HAVE STRATEGICALLY EXPANDED OUR LOTTE SUPER CHAIN THROUGH BOTH ACQUISITIONS AND NEW STORE OPENINGS. WE OPERATED 52 STORES NATIONWIDE AS OF THE END OF 2006, A FIGURE WE PLAN TO GROW TO 110 BY THE END OF THE DECADE.

Lotte Super is a one-stop shopping experience featuring a superior selection of fresh produce, meat, poultry, and fish as well as packaged foods, daily necessities, and household products at everyday low prices with the convenience of a neighborhood market. Our 52 stores generated sales of KRW 404.3 billion in 2006. Private-brand growth from 4.1% of sales in 2005 to 9.7% and integrated sourcing with Lotte Mart both helped boost profitability.

Our primary business challenges in 2006 came from mergers and acquisitions in the discount store sector and ongoing chain expansion by our supermarket competitors. As a result, we revisited our own store development strategy by hiring a major international consultant to conduct a regionby-region review of our expansion plans. We also took steps to improve product management by setting up a special SKU taskforce and improving standard product displays as well as stepping up marketing to boost sales and minimize customer loss.

Korea's supermarket sector is expected to grow much faster than the overall retail market in 2007. The year will bring one of the largest expansions to date for Lotte Super. As of March 2007, we have acquired the Big-Mart supermarket chain in the Gwangju metropolitan area, giving us a foothold in Korea's southwest Honam region as we continue to expand our chain nationwide. In addition to expanding our market coverage, we expect this acquisition to generate additional synergies in both product supply and logistical efficiency. We plan to combine the company's distribution



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expertise with our buying power as we lay a solid foundation for mid- and long-term growth across the region.

Taking into account the stores acquired from Big-Mart and new stores to open in 2007, we aim to have over 75 stores operating nationwide by the end of the year. We also expect our integrated sourcing with Lotte Mart, an expanding line of private brand products, and systematic inventory management to continue to improve profitability acrossthe-board.

306 407



## Lotte Cinema

WE OPENED OUR FIRST LOTTE CINEMA BACK IN 1999 TO CREATE SYNERGY WITH OUR EXISTING RETAIL BUSINESSES. AT THE END OF 2006, 13 OF OUR 36 MULTIPLEXES WERE IN CLOSE PROXIMITY TO EITHER A LOTTE DEPARTMENT OR DISCOUNT STORE. CREATING MORE CROSSTRAFFIC AND SALES FOR BOTH BUSINESSES.

In 2006, our multiplex cinema business generated sales of LOTTE CINEMA KRW 126 billion, with our film distribution business adding another KRW 11 billion. We added 13 new multiplexes with 95 screens at major locations across Korea and upgraded the cinema experience with innovations like REAL D digital 3D cinema systems and Hi-Pass online ticketing, keeping us a solid No. 2 in the market.

We plan to add 65 screens at eight multiplexes in 2007, expanding our chain to 338 screens at 44 locations as we continue to enhance our competitive edge with the best facilities and entertainment experience. On the distribution side, we plan to focus on big-budget films. We are currently formulating plans to take both our cinema chain and distribution international as we seek to establish ourselves as one of Asia's leading entertainment companies.

| $\frac{2004}{12 \text{ multiplexes}}$ | $\frac{2005}{23 \text{ multiplexes}}$ | $\frac{2006}{36 \text{ multiplexes}}$ |
|---------------------------------------|---------------------------------------|---------------------------------------|
| $\frac{2004}{98\mathrm{screens}}$     | 2005<br>178 screens                   | $\frac{2006}{273 \text{ screens}}$    |

WWW.LOTTECINEMA.CO.KR





# **Krispy Kreme Doughnuts**

WE OPENED OUR FIRST KRISPY KREME STORE IN DECEMBER 2004. SINCE THEN, WE'VE OPENED A TOTAL OF 17 STORES, VIRTUALLY ALL OF WHICH HAVE OPEN KITCHENS CALLED "DOUGHNUT THEATERS" THAT SHARE THE FASCINATING PROCESS BY WHICH THE TEMPTING TREATS ARE MADE.

We added 11 stores in 2006, four more than originally We produce a wide range of quality food additives, planned. We also responded to growing health concerns flavorings, seasonings, chocolate, coffee, and sanitizers and about trans fats by transitioning to a 0% trans fat shortening. disinfectants at our Ansan plant just south of Seoul. Our Our signature Original Glazed doughnut accounted for products are sold through our own retail channels as well as nearly 55% of sales for the year. third-party wholesalers and retail distributors.

new shops scheduled to open in 2007, we are forecasting high-double-digit sales growth as we continue to lay the the high-end of the market with more exotic doughnut varieties, we will continue to address consumer healthy eating concerns by adding more organic products such as whole-wheat mixes, organic coffees, and frozen fresh-fruit blends.

### **KRISPY KREME DOUGHNUTS**





# **Food Manufacturing**

WE LAUNCHED THIS DIVISION IN 1994 FOLLOWING OUR ACQUISITION OF AFFILIATE LOTTE FOODS. WHILE OUR PRIMARY CUSTOMERS ARE LOTTE FOOD AND BEVERAGE AFFILIATES, WE DO MARKET A GROWING NUMBER OF LOTTE-BRANDED PRODUCTS TO CONSUMERS AT HOME AND ABROAD.

With our operating profit soundly in the black and 10 In 2007, we will concentrate on improving the quality and productivity of our existing product lines with a focus on healthy foods and ingredients where we have a cost edge. framework to take the lead in our industry. As we aim for We are also considering setting up a subsidiary in China to better service the needs of Lotte Group food and beverage affiliates operating in that local market.

> 2006 17 stores

# **Shopping Malls**

WE LAUNCHED THIS DIVISION IN 2005 TO SPEARHEAD OUR ADVANCE INTO A SEGMENT WE BELIEVE WILL BE THE NEXT WAVE OF RETAIL DEVELOPMENT IN KOREA.

# **Global Fashion**

WE LAUNCHED THIS DIVISION IN 2005 TO GIVE US A COMPETITIVE EDGE IN THE FASHION BUSINESS BY IDENTIFYING AND MANAGING INTERNATIONAL BRANDS THAT WE BELIEVE CAN SUCCEED IN THE KOREAN MARKETPLACE AS WELL AS DEVELOPING OUR OWN WORLD-CLASS PRIVATE BRANDS.

Shopping centers and malls have become an increasing In 2006, we added the world-famous Zara casual fashion central part of the retail landscape in countries such as the brand from Spain and Furla premium leather goods to our United States and Japan since the 1920s. In Korea, rising global brand portfolio that currently includes Junior City incomes and an increasingly common five-day workweek are children's wear, Gerard Darel women's wear, and our private giving families more time for leisure and entertainment. We Tasse Tasse women's casual wear and Herrbon men's wear believe that the time is ripe to add this retail format to our brands. We also made headway in our ongoing channel business mix.

Our shopping mall strategy took a major step forward in our global brand portfolio in 2007. June 2006 with the signing of an agreement with Korea Airports Corporation to develop the Sky Park shopping mall at Gimpo International Airport in Seoul. Built on a 195,000-square-meter site, Sky Park will host the full lineup of Lotte retail and entertainment businesses, including a department store, discount store, multiplex, category killers, and specialty stores when it opens in the spring of 2010.

diversification initiative by opening Furla shops inside other competing department stores. We will continue to expand









LOTTE TOWN IN THE HEART OF SEOUL EXEMPLIFIES THE POWERFUL SYNERGY OUR RETAIL BUSINESSES ARE CREATING.

## Lotte Card

LOTTE CARD WAS LAUNCHED IN DECEMBER 2002 WHEN THE LOTTE GROUP ACQUIRED TONGYANG CARD. IN DECEMBER 2003, WE TOOK OVER LOTTE SHOPPING'S CREDIT CARD DIVISION. AS OF 2006 YEAR-END, LOTTE SHOPPING HELD A 92.5% STAKE IN US.



2006 as we grew our cardholder base by 4.7% to 6,771,000, as we continued to expand our business in this highermargin segment. Despite our fast-growing customer base, we continued to lead the industry with a 2.1% over-30-day delinquency ratio, up a miniscule 0.01% over 2006.

In addition to MasterCard and Visa, we are Korea's sole issuer of American Express cards. These credit cards are one million cardholders and enter the industry top-five in Korea. of our most valuable marketing tools. Captured transaction data helps us better understand consumer preferences and spending patterns by brand, merchandise category, and store location. We also use this data for target marketing activities such as special promotional events and direct mailings to our most valued customers.

The launch of the Lotte Membership loyalty program by Lotte department store in November 2005 has significantly improved our ability to attract new cardholders and enhance our CRM database. With over 10 million members at the end of 2006, this integrated membership program allows customers to earn and use Lotte Points at any Lotte Group affiliate, including department and discount stores, cinemas, duty-free shops, hotels, Lotteria fast-food restaurants, and 7-Eleven convenience stores.

Our total transaction volume surpassed KRW 20 trillion in As Lotte Shopping opens new department stores, discount stores, and supermarkets, we are poised to expand our adding over 300,000 new customers. While our net profit market share in those regions. The addition of Woori on credit card purchases grew a strong 24% for the year, Home Shopping to the Lotte family also provides a good profitability on cash advances and card loans soared 53% opportunity to grow our cardholder base in the online sector.

> Building on the strength of the captive market represented by Lotte Group retailers, we are now aggressively expanding our credit card business portfolio. We will also continue to upgrade our IT systems related to risk management and database marketing. Our long-term goals are to surpass 10

> > **OPERATING PROFIT** in 2006

+56.8%



### TOTAL TRANSACTION VOLUME in KRW trillions

| 04   |  |  |
|------|--|--|
| 05   |  |  |
| 06 — |  |  |
| 00   |  |  |

### **OPERATING PROFIT** in KRW billions

| 04 |  |  |  |
|----|--|--|--|
| 05 |  |  |  |
| 06 |  |  |  |

DELINQUENCY RATIO Over 30 days

| 04 |  |  |
|----|--|--|
| 05 |  |  |
| 06 |  |  |



2.80% 2.09% 2.10%

### Lotte.com

LOTTE SHOPPING STARTED KOREA'S ONLINE SHOPPING REVOLUTION WHEN IT LAUNCHED LOTTESHOPPING.COM IN 1996. TODAY, WE CARRY A DIVERSE SELECTION OF MERCHANDISE FROM ALL LOTTE GROUP RETAIL AFFILIATES. AS OF 2006 YEAR-END. LOTTE SHOPPING HELD A 34.4% STAKE IN US.

billion, a 4.7% year-on-year increase. Broken down by million customers. We will also be able to learn from Lotte shopping channel, TV accounted for 79.1% sales, followed by the Internet with 17.9%, and other sales with 3%.

Woori Home Shopping

WOORI HOME SHOPPING WAS LAUNCHED IN MAY 2001 WITH THE

WE FORMALLY BECAME A SUBSIDIARY OF LOTTE SHOPPING,

A COMPANY THAT CURRENTLY HOLDS A 53.03% STAKE IN US.

MISSION OF HELPING KOREA'S SMALL AND MEDIUM-SIZED FIRMS REACH

THE LOCAL MARKETPLACE. IN ADDITION TO OUR KOREAN OPERATIONS.

WE HAVE JOINT VENTURES IN CHINA AND TAIWAN. IN FEBRUARY 2007.

Home shopping is an ideal retail business for fast-changing customers an even greater selection of guality merchandise. markets because it gives guick feedback from consumers. It also gives higher margins than offline businesses by directly connecting manufacturers and consumers. Korea's home shopping market has grown an average of 13.2% annually over the past three years according to the Korea On-Line Shopping Association. As technologies like IPTV and the Internet continue to blur the boundaries between broadcasting and communications, we expect home shopping to capture an increasingly large share of the retail marketplace.

In 2007, Korea's TV home shopping industry players are expected to shift their focus from profitability to growth by launching aggressive marketing initiatives to boost sales. The outlook for online retailers is even brighter as consumers experience and become increasingly comfortable with shopping online.

As we begin to integrate our online retail channels with Lotte Shopping's existing offline retail operations, we expect to see many opportunities for synergy. We will be able to grow our customer base through co-marketing with Lotte Shopping and other Lotte affiliates. We will have access to customer data from 10 million Lotte Shopping customers,

In 2006, we had a total transaction volume of KRW 605.2 and Lotte Shopping will have access to data from our 9 Shopping's offline buying expertise as we share our online expertise. Last, but not least, Lotte Shopping's buying power will help us attract top vendors, enabling us to give our

### TOTAL TRANSACTION VOLUME

| KKVV | DIIIIOU2 |  |
|------|----------|--|
|      |          |  |
|      |          |  |

| 0405060                            | <b>465</b><br><b>578</b><br><b>605</b> |
|------------------------------------|--|
| DPERATING PROFIT<br>n KRW billions |  |
| 04                                 | 24                                     |
| 05                                 | 64                                     |
|                                    | 73                                     |



Korea's online marketplace was valued at KRW 13.4 trillion in 2006, with general e-tailors accounting for two-thirds 3.1 trillion. and customer-to-customer (C2C) sales for the remaining one-third. While the overall online market grew 26.1% in 2006 according to the Korea National Statistical Office, we significantly outperformed the market by generating



growth of nearly 40% with a transaction volume of KRW

Korea's overall online market is forecast to reach KRW 17 trillion in 2007 according to the Korea National Statistical Office, a 26.3% year-on-year increase. Mainstream e-tailors are expecting growth of about 12% to KRW 10 trillion, while C2C markets anticipate continued torrid growth with a 54.7% jump to KRW 7 trillion.

Our strategy for 2007 includes differentiating ourselves from the competition by stepping up cooperation with Lotte department store, making our processes more efficient and customer-centered, and expanding our fashion lineup to improve our revenue structure. We will also be branching out into new businesses such as hybrid online-offline shopping malls and overseas buying agent services. Above all, we will be relying on our 10-plus years of experience in online sales to meet and beat the competition with superior merchandising and service.



LOTTE IS HELPING MAKE A DIFFERENCE + NEW HOPE

EVERYTHING WE DO IN LIFE MAKES A DIFFERENCE EITHER FOR THE BETTER, OR FOR THE WORSE. THAT'S WHY TODAY'S LEADING COMPANIES ARE NATURALLY FOCUSING ON SUSTAINABILITY AND STEWARDSHIP.

AT LOTTE SHOPPING, WE'RE ALWAYS ON THE LOOKOUT FOR NEW WAYS TO CONSERVE, PRESERVE, SERVE, AND SHARE WITH OUR LOCAL COMMUNITIES. READ ON AND SEE HOW WE'RE HELPING MAKE A DIFFERENCE IN THEM.



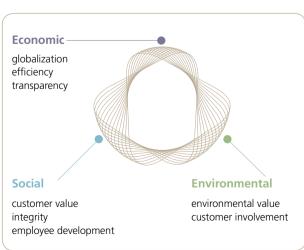


SUSTAINABILITY IS SIMPLY SMART BUSINESS. IT'S BEEN THREE YEARS SINCE WE MADE SUSTAINABILITY A CORNERSTONE OF OUR BUSINESS STRATEGY BACK IN 2004 BY ANNOUNCING A FIVE-YEAR PLAN TO INVEST OVER KRW 100 BILLION IN ENVIRONMENTAL AND SOCIAL CAUSES. SINCE THEN, WE'VE MADE REMARKABLE PROGRESS IN EVERY ASPECT OF **OUR OPERATIONS.** 

Our internal environmental initiatives continued to make solid progress in 2006 as we pushed them down to the store level through ISO 14001 environmental management certification, "green" buying policies, and weekly performance evaluations. The highlight of our year came in December when we completed ISO 14001 certification for our entire department store chain.

Resource usage is one area where small changes can make a big difference. We aim to reduce energy consumption by 2.5% and water usage by 2% annually through 2008. We are currently recycling over 40% of waste by weight, and we continue to make our waste management system more ecofriendly.

### LOTTE & SUSTAINABILITY





While making sure our businesses are run sustainably is Our Environment School is a four-month program that essential to success, we realize that we can make a bigger teaches primary school kids about the importance of difference by partnering with others. The Korea Green Foundation is a good example of the kind of organizations we like to work with. As a member of the foundation's Manbun Club, we donate a portion of each sale made through our Environmental Gift Certificate program as we continued to work together to promote environmental awareness and We have a special place in our hearts for birds. In 2006, our action.

In recent years, we have found frequent opportunities to promote sustainability in connection with our businesses. During Environment Month each June, we spotlight green foods, homewares, cosmetics, and other products. We sponsor a biannual Eco-Shop green-product showcase at our department stores in partnership with the Korea Green Foundation. We also organize business-casual fashion shows and coordination clinics in support of the Korean government's "Cool Biz" and "Warm Biz" fashion initiatives to save energy in the workplace by keeping air conditioning at 28°C in summer and heating at 20°C in winter.

In 2006, we held the third annual Environmental Marketing Contest for university students in cooperation with the Ministry of Environment and the Korea Green Foundation. This year's contest added a new category-character designin addition to essays, project proposals, and poster design.

### 46 47



conserving and preserving the environment through monthly weekend camps, special assignments, and an online community. We are gradually expanding this popular program nationwide.

"I Love Birds" festival sent a group of customers chosen by lottery to birdwatching school as part of our efforts to promote this family friendly leisure pastime. We plan to launch an Internet portal to promote birdwatching as well as lead a campaign to select Korea's national bird. We are also an active participant in the Ministry of Environment's "One Company, One Mountain" and "One Company, One River" campaigns to help keep local mountains and rivers across the nation clean.

# Lotte & Communities

AS A RETAILER, OUR SUCCESS DEPENDS ON HOW WELL WE MEET THE NEEDS OF LOCAL CONSUMERS. WHETHER IT'S CREATING JOBS, LENDING A HELPING HAND, OR INVITING CUSTOMERS TO JOIN US, WE'RE ALWAYS LOOKING FOR NEW WAYS TO GIVE BACK TO OUR LOCAL COMMUNITIES.







Employment is the most visible way we impact local communities. In 2006, we employed over 8,404 full-time employees across the Korean peninsula.

The diversified nature of our nationwide retail operations makes it more effective for each store to set its own community service agenda. In 2006, a significant number of our people volunteered their time and money to help local charities and meet the basic needs of the underprivileged in their surrounding communities. In addition to supporting these employee-driven activities at our local stores, we also contribute to the Lotte Group's nationwide philanthropy initiatives spearheaded by the Lotte Scholarship Foundation and the Lotte Welfare Foundation.

We encourage our customers to join us in making a difference in their communities. Our Lotte Membership program enables customers to donate the Lotte Points they earn on purchases to a charity or charities of their choice. Many of our businesses invite customers to donate their spare change to UNICEF. Lotte Cinema offers special discounts to moviegoers who donate blood or participate in organ and tissue donor programs. Last, but not least, our Avenuel luxury specialty store teams up with top fashion brands and artists for the "Share the Love with Avenuel" program to benefit worthy charities.

# FINANCIAL STATEMENTS



### INDEPENDENT AUDITORS' REPORT February 14, 2007



# TO THE STOCKHOLDERS AND BOARD OF DIRECTORS LOTTE SHOPPING CO., LTD.:

We have audited the accompanying non-consolidated balance sheet of Lotte Shopping Co., Ltd. (the "Company") as of December 31, 2006, and the related non-consolidated statements of income, appropriation of retained earnings and cash flows for the year then ended. These non-consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these non-consolidated financial statements based on our audit. The accompanying non-consolidated financial statements of the Company as of December 31, 2005, were audited by other auditors, whose report thereon dated February 15, 2006, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the Republic of Korea. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the non-consolidated financial statements referred to above present fairly, in all material respects, the financial position of Lotte Shopping Co., Ltd. as of December 31, 2006, and the results of its operations, the appropriation of its retained earnings, and its cash flows for the year then ended in conformity with accounting principles generally accepted in the Republic of Korea.

The accompanying non-consolidated financial statements as of and for the year ended December 31, 2006 have been translated into United States dollars solely for the convenience of the reader. We have audited the translation and, in our opinion, the non-consolidated financial statements expressed in Korean Won have been translated into dollars on the basis set forth in note 2 to the non-consolidated financial statements.

### WITHOUT QUALIFYING OUR OPINION, WE DRAW ATTENTION TO THE FOLLOWING:

As discussed in note 1(b) to the non-consolidated financial statements, accounting principles and auditing standards and their application in practice vary among countries. The accompanying non-consolidated financial statements are not intended to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries other than the Republic of Korea. In addition, the procedures and practices utilized in the Republic of Korea to audit such financial statements may differ from those generally accepted and applied in other countries. Accordingly, this report and the accompanying non-consolidated financial statements are for use by those knowledgeable in Korean accounting principles and auditing standards and their application in practice.

As discussed in note 1(a) to the non-consolidated financial statements, the Company was listed on the Korea Exchange and London Stock Exchange in February 2006.

As discussed in note 35 to the non-consolidated financial statements, on August 2, 2006 the board of directors of the Company passed a resolution to acquire an additional 49.8 percent equity interest (3,982,796 shares) in Woori Home Shopping & Television, in which the Company already owned a 3.25 percent interest. The decision was made to enter on the television home-shopping business by the acquisition of a home-shopping network in Korea. For this acquisition the Company paid  $\forall 124$  billion in advance. The acquisition was approved by the Korean Fair Trade Commission on November 29, 2006 and by the Korean Broadcasting Commission on December 27, 2006, after which the Company paid the balance of  $\forall 293$  billion on January 2, 2007. The Company presently holds a 50.58 percent interest (4,406,796 shares) and intends to purchase an additional 2.45 percent interest (196,000 shares) subsequently.

This report is effective as of February 14, 2007, the audit report date. Certain subsequent events or circumstances, which may occur between the audit report date and the time of reading this report, could have a material impact on the accompanying non-consolidated financial statements and notes thereto. Accordingly, the readers of the audit report should understand that there is a possibility that the above audit report may have to be revised to reflect the impact of such subsequent events or circumstances, if any.

KPMG Samjong Accounting Corp.

KPMG Samjong Accounting Corp. Seoul, Korea February 14, 2007

# NON-CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2006 AND 2005

₩11,872,314 ₩8,391,352 \$12,771,422

| ASSETS  | 2006<br>In KRW millions | 2005<br>In KRW millions | <b>2006</b><br>In USD thousands<br>(note 2) |
|---|-------------------------|-------------------------|---|
| CURRENT ASSETS  |                         |                         |   |
| Cash and cash equivalents (notes 9 and 12)                                    | ₩747,586                | ₩37,534                 | \$804,201                                   |
| Short-term financial instruments (notes 3 and 12)                             | 1,426,527               | 12,184                  | 1,534,560                                   |
| Trade accounts receivable, net of allowance for doubtful accounts of          |                         |                         |   |
| 2,802 million in 2006 and  2,162 million in 2005 (note 8)                     | 230,172                 | 179,882                 | 247,604                                     |
| Other accounts receivable, net of allowance for doubtful accounts of          |                         |                         |   |
| 1,719 million in 2006 and  1,207 million in 2005 (note 8)                     | 41,641                  | 119,477                 | 44,794                                      |
| Advance payments, net of allowance for doubtful accounts of                   |                         |                         |   |
| 369 million in 2006 and  481 million in 2005 (note 8)                         | 36,638                  | 234,212                 | 39,413                                      |
| Inventories (notes 4 and 8)   | 946,137                 | 788,539                 | 1,017,789                                   |
| Other current assets (note 6)   | 36,405                  | 17,961                  | 39,163                                      |
| Total current assets  | ₩3,465,106              | ₩1,389,789              | \$3,727,524                                 |
| NON-CURRENT ASSETS Available-for-sale securities (note 5)                     | ₩115,342                | ₩77,933                 | \$124,077                                   |
| Equity method investment securities (note 5)                                  | 1,433,835               | 1,135,699               | 1,542,422                                   |
| Guarantee deposits (notes 8 and 16)   | 356,426                 | 289,481                 | 383,419                                     |
| Long-term prepaid expenses  | 142,086                 | 111,549                 | 152,846                                     |
| Other investment assets (note 35)   | 210,857                 | 5,500                   | 226,823                                     |
| Property, plant and equipment, net of accumulated                             |                         |                         |   |
| depreciation of $\forall 1,321,278$ million in 2006 and                       |                         |                         |   |
| ₩ 1,067,598 million in 2005 (notes 8, 9 and 34)                               | 6,111,108               | 5,342,582               | 6,573,912                                   |
|   | 35,592                  | 36,847                  | 38,287                                      |
| Intangible assets (notes 10, 33 and 34)                                       |                         | 4 070                   | 2,112                                       |
| Intangible assets (notes 10, 33 and 34)<br>Other non-current assets (note 11) | 1,962                   | 1,972                   | ۲,۱۱۷                                       |

| Trade accounts payable (notes 8 and 12)     |
|---|
| Short-term borrowings (notes 14 and 29)     |
| Other accounts payable (note 8)             |
| Advances from customers (note 8)            |
| Accrued expenses (note 8)                   |
| Accrual for gift certificates               |
| Current portion of debentures, net of disco |
| 1,167 million in 2006 and  3,092 million    |
| Current portion of long-term borrowings (r  |
| Income taxes payable (note 27)              |
| Accrual for bonus cards (note 18)           |
| Current derivative liabilities (note 19)    |
| Other current liabilities (note 13)         |
| Total current liabilities                   |
| LONG-TERM LIABILITIES                       |

| IABILITIES AND STOCKHOLDERS' EQUITY  | 2006<br>In KRW millions | 2005<br>In KRW millions | 2000<br>In USD thousand<br>(note 2 |
|--|-------------------------|-------------------------|------------------------------------|
| URRENT LIABILITIES   |                         |                         |                                    |
| Trade accounts payable (notes 8 and 12)  | ₩1,548,170              | ₩1,374,908              | \$1,665,41                         |
| Short-term borrowings (notes 14 and 29)  | 1                       | 584,031                 |                                    |
| Other accounts payable (note 8)  | 439,953                 | 291,822                 | 473,27                             |
| Advances from customers (note 8)   | 18,462                  | 21,787                  | 19,86                              |
| Accrued expenses (note 8)  | 116,667                 | 115,818                 | 125,50                             |
| Accrual for gift certificates  | 301,326                 | 271,176                 | 324,14                             |
| Current portion of debentures, net of discount on debentures of  |                         |                         | · · · · · ·                        |
| ₩1,167 million in 2006 and ₩3,092 million in 2005 (notes 12 and 15)  | 656,721                 | 696,908                 | 706,45                             |
| Current portion of long-term borrowings (notes 12 and 14)  | 65,072                  | -                       | 70,00                              |
| Income taxes payable (note 27)   | 124,296                 | 103,583                 | 133,70                             |
| Accrual for bonus cards (note 18)  | 23,284                  | 21,351                  | 25,04                              |
| Current derivative liabilities (note 19)   | 25,375                  | -                       | 27,29                              |
| Other current liabilities (note 13)  | 58,645                  | 46,815                  | 63,08                              |
| Total current liabilities  | ₩3,377,972              | ₩3,528,199              | \$3,633,79                         |
| DNG-TERM LIABILITIES<br>Long-term borrowings (notes 12 and 14)<br>Debentures, net of discount on debentures of | ₩-                      | ₩70,910                 | \$                                 |
|  | - \\                    | ₩70,910                 | \$                                 |
| $\forall$ 1,685 million in 2006 and $\forall$ 7,895 million in 2005 (notes 12 and 15)                          | 548,315                 | 1,202,495               | 589,83                             |
| Non-current derivative liabilities (note 19)   | -                       | 16,396                  | 505,05                             |
| Rental guarantee deposits (note 16)  | 252,801                 | 219,478                 | 271,94                             |
| Accrual for retirement and severance benefits, net (note 17)   | 45,431                  | 35,888                  | 48,87                              |
| Deferred income tax liabilities (note 27)  | 131,942                 | 82,132                  | 141,93                             |
| Total long-term liabilities  | ₩978,489                | ₩1,627,299              | <b>\$</b> 1,052,59                 |
|  | 11 57 0,405             | 111,027,233             | ¥1,052,55                          |
| otal liabilities   | ₩4,356,461              | ₩5,155,498              | \$4,686,38                         |
| TOCKHOLDERS' EQUITY (note 20)  |                         |                         |                                    |
| Common stock of $\forall$ 5,000 par value  | ₩145,217                | ₩100,000                | \$156,21                           |
| Authorized: 60,000,000 shares  |                         |                         |                                    |
| Issued and outstanding: 29,043,374 shares in 2006  |                         |                         |                                    |
| and 20,000,000 shares in 2005  |                         |                         |                                    |
| Capital surplus (notes 20 and 21)  | 4,650,895               | 1,146,678               | 5,003,11                           |
| Retained earnings (notes 20 and 22)  | 2,635,392               | 1,907,007               | 2,834,97                           |
| Capital adjustments (notes 20 and 23)  | 84,349                  | 82,169                  | 90,73                              |
| Total stockholders' equity   | ₩7,515,853              | ₩3,235,854              | \$8,085,04                         |
| commitments and contingencies (note 29)  |                         |                         |                                    |
| otal liabilities and stockholders' equity  | ₩11,872,314             | ₩8,391,352              | \$12,771,42                        |

| LIABILITIES AND STOCKHOLDERS' EQUITY                                | 2006<br>In KRW millions | 2005<br>In KRW millions | <b>2006</b><br>In USD thousands<br>(note 2) |
|---|-------------------------|-------------------------|---|
| CURRENT LIABILITIES   |                         |                         |   |
| Trade accounts payable (notes 8 and 12)                             | ₩1,548,170              | ₩1,374,908              | \$1,665,415                                 |
| Short-term borrowings (notes 14 and 29)                             | 1                       | 584,031                 | 1   |
| Other accounts payable (note 8)                                     | 439,953                 | 291,822                 | 473,272                                     |
| Advances from customers (note 8)                                    | 18,462                  | 21,787                  | 19,860                                      |
| Accrued expenses (note 8)   | 116,667                 | 115,818                 | 125,502                                     |
| Accrual for gift certificates                                       | 301,326                 | 271,176                 | 324,145                                     |
| Current portion of debentures, net of discount on debentures of     |                         |                         |   |
| ₩1,167 million in 2006 and ₩3,092 million in 2005 (notes 12 and 15) | 656,721                 | 696,908                 | 706,456                                     |
| Current portion of long-term borrowings (notes 12 and 14)           | 65,072                  | -                       | 70,000                                      |
| Income taxes payable (note 27)                                      | 124,296                 | 103,583                 | 133,709                                     |
| Accrual for bonus cards (note 18)                                   | 23,284                  | 21,351                  | 25,048                                      |
| Current derivative liabilities (note 19)                            | 25,375                  | -                       | 27,297                                      |
| Other current liabilities (note 13)                                 | 58,645                  | 46,815                  | 63,086                                      |
| Total current liabilities   | ₩3,377,972              | ₩3,528,199              | <b>\$</b> 3,633,791                         |
| LONG-TERM LIABILITIES   |                         |                         |   |
| Long-term borrowings (notes 12 and 14)                              | ₩-                      | ₩70,910                 | \$ -  |
| Debentures, net of discount on debentures of                        |                         |                         |   |
| 1,685 million in 2006 and  7,895 million in 2005 (notes 12 and 15)  | 548,315                 | 1,202,495               | 589,839                                     |
| Non-current derivative liabilities (note 19)                        | -                       | 16,396                  | -   |
| Rental guarantee deposits (note 16)                                 | 252,801                 | 219,478                 | 271,946                                     |
| Accrual for retirement and severance benefits, net (note 17)        | 45,431                  | 35,888                  | 48,871                                      |
| Deferred income tax liabilities (note 27)                           | 131,942                 | 82,132                  | 141,935                                     |
| Total long-term liabilities   | ₩978,489                | ₩1,627,299              | <b>\$</b> 1,052,591                         |
| Total liabilities   | ₩4,356,461              | ₩5,155,498              | \$4,686,382                                 |
| STOCKHOLDERS' EQUITY (note 20)                                      |                         |                         |   |
| Common stock of ₩5,000 par value                                    | ₩145,217                | ₩100,000                | \$156,214                                   |
| Authorized: 60,000,000 shares                                       | ,                       |                         | <b>4</b> · <b>- - / -</b> · ·               |
| Issued and outstanding: 29,043,374 shares in 2006                   |                         |                         |   |
| and 20,000,000 shares in 2005                                       |                         |                         |   |
| Capital surplus (notes 20 and 21)                                   | 4,650,895               | 1,146,678               | 5,003,115                                   |
| Retained earnings (notes 20 and 22)                                 | 2,635,392               | 1,907,007               | 2,834,975                                   |
| Capital adjustments (notes 20 and 23)                               | 84,349                  | 82,169                  | 90,736                                      |
| Total stockholders' equity  | ₩7,515,853              | ₩3,235,854              | \$8,085,040                                 |
| Commitments and contingencies (note 29)                             |                         | ,,                      |   |
| -<br>-  |                         |                         | <b>.</b>                                    |
| Total liabilities and stockholders' equity                          | ₩11,872,314             | ₩8,391,352              | \$12,771,422                                |

52 53

Total assets

# NON-CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2006 AND 2005

See accompanying notes to non-consolidated financial statements.

### NON-CONSOLIDATED STATEMENTS OF APPROPRIATION OF RETAINED EARNINGS YEARS ENDED DECEMBER 31, 2006 AND 2005

# NON-CONSOLIDATED STATEMENTS OF INCOME YEARS ENDED DECEMBER 31, 2006 AND 2005

24,660

₩430,877

₩26,399

26,373

₩201,174

26,528

\$28

\$463,509

|   | 2006<br>In KRW millions | 2005<br>In KRW millions | <b>2006</b><br>In USD thousands<br>(note 2) |
|---|-------------------------|-------------------------|---|
| Sales (notes 8, 16, 24, 25, 29 and 34)  | ₩9,055,880              | ₩8,607,104              | \$9,741,695                                 |
| Cost of sales (notes 8, 24 and 25)  | 6,383,540               | 6,189,256               | 6,866,975                                   |
| Gross profit  | ₩2,672,340              | ₩2,417,848              | \$2,874,720                                 |
| Selling and administrative expenses (notes 8, 26, 31 and 32)                  | 1,922,968               | 1,729,028               | 2,068,597                                   |
| Operating income  | ₩749,372                | ₩688,820                | \$806,123                                   |
| Non-operating income  | ₩111,275                | ₩9,245                  | \$119,701                                   |
| Dividend income   | 1,795                   | 1,371                   | 1,931                                       |
| Gain on foreign currency transactions   | 3,282                   | 1,289                   | 3,531                                       |
| Unrealized gain on foreign currency translation (note 19)                     | 8,363                   | 3,085                   | 8,996                                       |
| Gain on transactions of derivatives   | 7,072                   | -                       | 7,608                                       |
| Equity in income of affiliates (note 5)                                       | 234,609                 | 159,811                 | 252,377                                     |
| Unrealized gain on reclassification of available-for-sale securities (note 5) | 39,821                  | -                       | 42,837                                      |

### Non-operating expenses

Net income per share in Korean won and U.S. dollars (note 28)

Others

| Interest expense   | ₩87,318  | ₩131,475 | \$93,930    |
|--|----------|----------|-------------|
| Loss on foreign currency transactions                              | 16,297   | 26       | 17,532      |
| Unrealized loss on foreign currency translation                    | 25,781   | 27       | 27,733      |
| Equity in losses of affiliates (note 5)                            | 6,246    | 4,649    | 6,719       |
| Unrealized loss on valuation of derivative instruments (note 19)   | 8,340    | 3,080    | 8,972       |
| Loss on disposal of property, plant and equipment                  | 19,216   | 2,911    | 20,671      |
| Additional income taxes for prior period                           | 11,339   | 2        | 12,198      |
| Others   | 19,769   | 19,045   | 21,267      |
|  | ₩194,306 | ₩161,215 | \$209,022   |
| Ordinary income  | ₩985,943 | ₩728,779 | \$1,060,610 |
| Extraordinary item   | -        | -        | -           |
| Income before income taxes   | ₩985,943 | ₩728,779 | \$1,060,610 |
| Income taxes (note 27)   | 246,099  | 182,562  | 264,736     |
| Net income   | ₩739,844 | ₩546,217 | \$795,874   |
| Ordinary income per share in Korean won and U.S. dollars (note 28) | ₩26,399  | ₩27,311  | \$28        |

|   | 2006<br>In KRW millions | 2005<br>In KRW millions | <b>2006</b><br>In USD thousands<br>(note 2) |
|---|-------------------------|-------------------------|---|
| UNAPPROPRIATED RETAINED EARNINGS  |                         |                         |   |
| Balance at beginning of year  | ₩9,878                  | ₩10,081                 | \$10,626                                    |
| Changes of equity in retained earnings of equity method investees               | 3,541                   | -                       | 3,809                                       |
| Net income  | 739,844                 | 546,217                 | 795,874                                     |
| Balance at end of year before appropriation (note 22)                           | 753,263                 | 556,298                 | 810,309                                     |
| TRANSFER FROM VOLUNTARY RESERVES Reserve for social overhead capital investment | -                       | 80                      | -   |
| Unappropriated retained earnings available for appropriation                    | 753,263                 | 556,378                 | 810,309                                     |
| APPROPRIATIONS OF RETAINED EARNINGS   |                         |                         |   |
| Legal reserve   | 3,630                   | 1,500                   | 3,905                                       |
| Voluntary reserve   | 700,000                 | 530,000                 | 753,012                                     |
| Cash dividends (note 30)  | 36,304                  | 15,000                  | 39,054                                      |
|   | 739,934                 | 546,500                 | 795,971                                     |
| Unappropriated retained earnings to   |                         |                         |   |
| Be carried over to subsequent year  | ₩13,329                 | ₩9,878                  | \$14,338                                    |

|  | 2006<br>In KRW millions | 2005<br>In KRW millions | <b>2006</b><br>In USD thousands<br>(note 2) |
|--|-------------------------|-------------------------|---|
| UNAPPROPRIATED RETAINED EARNINGS   |                         |                         |   |
| Balance at beginning of year   | ₩9,878                  | ₩10,081                 | \$10,626                                    |
| Changes of equity in retained earnings of equity method investees  | 3,541                   | -                       | 3,809                                       |
| Net income   | 739,844                 | 546,217                 | 795,874                                     |
| Balance at end of year before appropriation (note 22)  | 753,263                 | 556,298                 | 810,309                                     |
| Reserve for social overhead capital investment<br>Unappropriated retained earnings available for appropriation | -<br>753,263            | 80<br><b>556,378</b>    | -<br>810,309                                |
| APPROPRIATIONS OF RETAINED EARNINGS  |                         |                         |   |
| Legal reserve  | 3,630                   | 1,500                   | 3,905                                       |
| Voluntary reserve  | 700,000                 | 530,000                 | 753,012                                     |
| Cash dividends (note 30)   | 36,304                  | 15,000                  | 39,054                                      |
|  | 739,934                 | 546,500                 | 795,971                                     |
| Unappropriated retained earnings to  |                         |                         |   |
| Be carried over to subsequent year   | ₩13,329                 | ₩9,878                  | \$14,338                                    |

See accompanying notes to non-consolidated financial statements.

# NON-CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2006 AND 2005

| Net income $\forall 739,844$ $\forall 546,217$ $\$795,874$ Adjustments to reconcile net income to net cash<br>provided by operating activities $\forall 265,336$ $\forall 225,841$ $\$285,430$ Depreciation $\forall 265,336$ $\forall 225,841$ $\$285,430$ Amortization of intangibles15,8384,42817,038Bad debt expense297182320Provision for retirement and severance benefits31,26728,83133,635Loss on inventory shrinkage8,8816,3519,552Amortization of discount on debentures8,13411,7568,750Loss on valuation of equity method investment securities6,2464,6496,715Loss on valuation of derivative instruments8,3403,0808,972Loss on origin currency translation25,7812727,733Gain on foreign currency translation(8,363)(3,085)(8,996Gain on valuation of equity method investment securities(234,609)(159,811)(252,377)Unrealized gain on valuation of associate's share<br>to exercise significant influence(39,821)-(42,837)Changes in operating assets and liabilities $tabilities$ $tabilities$ $tabilities$  |  | 2006<br>In KRW millions | 2005<br>In KRW millions | 2006<br>In USD thousands<br>(note 2) |
|---|--|-------------------------|-------------------------|--------------------------------------|
| Adjustments to reconcile net income to net cash provided by operating activities           Depreciation         W 265,336         W 225,841         \$285,430           Amortization of intangibles         15,838         4,428         17,038           Bad debt expense         297         182         3202           Provision for retirement and severance benefits         31,267         28,881         6,351         9,553           Loss on inventory shrinkage         8,881         6,351         9,553         Amortization of discount on debentures         8,134         11,756         8,755           Loss on valuation of equity method investment securities         6,246         4,649         6,715           Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on disposal of property, plant and equipment         19,216         2,911         20,671           Loss on foreign currency translation         25,781         27         27,733           Gain on roluation of equity method investment securities         (234,009)         (159,811)         (252,377)           Unrealized gain on valuation of associate's share         10         225,561         44,009         (159,811)         (252,877)           Unrealized gain on valuation of associate's share         11         25,551 <td>CASH FLOWS FROM OPERATING ACTIVITIES</td> <td></td> <td></td> <td></td> | CASH FLOWS FROM OPERATING ACTIVITIES                     |                         |                         |                                      |
| Depreciation         W 265,336         W 225,841         \$285,430           Amortization of intangibles         15,838         4,428         17,033           Bad debt expense         297         182         322           Provision for retirement and severance benefits         31,267         2,8831         33,633           Loss on inventory shrinkage         8,881         6,351         9,553           Amortization of dicrotative instruments         8,134         11,756         8,757           Loss on valuation of derivative instruments         8,340         3,080         8,977           Loss on valuation of derivative instruments         8,340         3,080         8,977           Loss on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         (8,363)         (3,085)         (8,996           Gain on valuation of equity method investment securities         (234,609)         (159,811)         (252,877)           Unrealized gain on valuation of associate's share         (143,61)         (33,63)         (8,996           to exercise significant influence         (19,821)         -         (42,837)           Tade accounts receivable         (143,61)         (53,863)         (154,464)           Other   | Net income   | ₩739,844                | ₩546,217                | \$795,874                            |
| Depreciation         ₩265,336         ₩225,841         \$285,430           Amortization of intangibles         15,838         4,428         17,038           Bad debt expense         297         182         3202           Provision for retirement and severance benefits         31,267         28,831         33,635           Loss on inventory shrinkage         8,881         6,351         9,555           Amortization of deixourt on debentures         8,134         11,756         8,755           Loss on valuation of equity method investment securities         6,246         4,649         6,719           Loss on valuation of derotive instruments         8,340         30,080         8,977           Loss on on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         (8,363)         (3,085)         (8,996)           Gain on valuation of equity method investment securities         (234,609)         (159,811)         (252,377)           Unrealized gain on valuation of asociate's share         (234,609)         (159,811)         (252,377)           Unrealized gain on valuation of asociate's share         (133,531)         105,830         (144,833)           Changes in operating assets and liabilities         79,978         (79,512)  | Adjustments to reconcile net income to net cash          |                         |                         |                                      |
| Amortization of intangibles         15,838         4,428         17,038           Bad debt expense         297         182         322           Provision for retirement and severance benefits         31,267         28,831         33,633           Loss on inventory shrinkage         8,881         6,351         9,553           Amortization of discount on debentures         8,134         11,756         8,755           Loss on valuation of equity method investment securities         6,246         4,649         6,719           Loss on valuation of derivative instruments         8,340         3,080         8,977           Loss on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         28,363         (3,085)         (8,996           Gain on foreign currency translation         (8,363)         (3,085)         (8,996           Gain on valuation of equity method investment securities         (234,609)         (159,811)         (252,377           Unrealized gain on valuation of associate's share         (39,821)         -         (42,837           Charges in operating assets and liabilities         79,978         (79,512)         86,635           Trade accounts receivable $\%$ (51,003) $\psi$ (41,644)         \$(54,865   | provided by operating activities                         |                         |                         |                                      |
| Bad debt expense         297         182         320           Provision for retirement and severance benefits         31,267         28,831         33,633           Loss on inventory shrinkage         8,881         6,351         9,552           Amortization of discount on debentures         8,134         11,756         8,752           Loss on valuation of equity method investment securities         6,246         4,649         6,711           Loss on valuation of equity method investment securities         8,340         3,080         8,972           Loss on on disposal of property, plant and equipment         19,216         2,911         20,671           Loss on foreign currency translation         25,781         27         27,733           Gain on rolution of equity method investment securities         (234,609)         (159,811)         (252,377)           Unrealized gain on valuation of associate's share         (39,821)         -         (42,837)           to exercise significant influence         (39,821)         -         (42,837)           Characcounts receivable         79,978         (79,512)         86,033           Accrued interest income         (7,855)         61         (8,450)           Other accounts receivable         79,978         (79,512)         86,033 <td>Depreciation</td> <td>₩265,336</td> <td>₩225,841</td> <td>\$285,430</td>                                      | Depreciation   | ₩265,336                | ₩225,841                | \$285,430                            |
| Provision for retirement and severance benefits         31,267         28,831         33,633           Loss on inventory shrinkage         8,881         6,351         9,555           Amortization of discount on debentures         8,134         11,756         8,755           Loss on valuation of dequity method investment securities         6,246         4,649         6,715           Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on disposal of property, plant and equipment         19,216         2,911         20,671           Loss on foreign currency translation         (8,363)         (3,085)         (8,996)           Gain on valuation of associate's share         (10,9821)         -         (42,837)           to exercise significant influence         (39,821)         -         (42,837)           Changes in operating assets and liabilities         Trade accounts receivable         %(51,003)         \(\forall 3,644)         \$(54,865)           Other accounts receivable         79,978         (79,512)         86,032           Accrued interest income         (7,855)         61         (8,450)           Other accounts receivable         79,978         (79,512)         86,032           Other current assets         (30,537)         - <td>Amortization of intangibles</td> <td>15,838</td> <td>4,428</td> <td>17,038</td>                      | Amortization of intangibles                              | 15,838                  | 4,428                   | 17,038                               |
| Provision for retirement and severance benefits         31,267         28,831         33,633           Loss on inventory shrinkage         8,881         6,351         9,555           Amortization of discount on debentures         8,134         11,756         8,755           Loss on valuation of dequity method investment securities         6,246         4,649         6,715           Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on disposal of property, plant and equipment         19,216         2,911         20,671           Loss on foreign currency translation         (8,363)         (3,085)         (8,996)           Gain on valuation of associate's share         (10,9821)         -         (42,837)           to exercise significant influence         (39,821)         -         (42,837)           Changes in operating assets and liabilities         Trade accounts receivable         %(51,003)         \(\forall 3,644)         \$(54,865)           Other accounts receivable         79,978         (79,512)         86,032           Accrued interest income         (7,855)         61         (8,450)           Other accounts receivable         79,978         (79,512)         86,032           Other current assets         (30,537)         - <td></td> <td>297</td> <td>182</td> <td>320</td>   |  | 297                     | 182                     | 320                                  |
| Amortization of discount on debentures         8,134         11,756         8,750           Loss on valuation of equity method investment securities         6,246         4,649         6,719           Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         (8,363)         (3,085)         (8,996)           Gain on roeign currency translation         (8,363)         (3,085)         (8,997)           Unrealized gain on valuation of associate's share         (234,609)         (1159,811)         (252,377)           Unrealized gain on valuation of associate's share         (39,821)         -         (42,837)           Trade accounts receivable         (9,921)         -         (42,837)           Charages in operating assets and liabilities         79,978         (79,512)         86,035           Other accounts receivable         (9,977)         (79,512)         86,035           Accrued interest income         (7,855)         61         (8,456)           Other current assets         (30,537)         -         (32,850)           Inventories         (33,255)         9,622         (3,577)           A  |  | 31,267                  | 28,831                  | 33,635                               |
| Amortization of discount on debentures         8,134         11,756         8,750           Loss on valuation of equity method investment securities         6,246         4,649         6,719           Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         (8,363)         (3,085)         (8,996)           Gain on roeign currency translation         (8,363)         (3,085)         (8,996)           Gain on roeign currency translation         (8,363)         (3,085)         (8,996)           Gain on roeign currency translation         (8,363)         (3,085)         (8,997)           Unrealized gain on valuation of associate's share         (234,609)         (159,811)         (252,377)           Unrealized gain on valuation of associate's share         (39,821)         -         (42,837)           Trade accounts receivable         (9,921)         %(51,003)         %(31,644)         \$(54,865)           Other accounts receivable         (7,855)         61         (8,450)         (14,363)         (14,363)         (14,363)         (14,363)         (14,363)         (15,446)         (53,863)         (15,446)         (14,365)         <  | Loss on inventory shrinkage                              | 8,881                   | 6,351                   | 9,553                                |
| Loss on valuation of equity method investment securities         6,246         4,649         6,715           Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on disposal of property, plant and equipment         19,216         2,911         20,677           Loss on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         (8,363)         (3,085)         (8,996           Gain on valuation of equity method investment securities         (234,609)         (159,811)         (252,377)           Unrealized gain on valuation of associate's share         (39,821)         -         (42,837)           to exercise significant influence         (39,821)         -         (42,837)           Accrued interest income         77,855         61         (8,456)           Advance payments         (14,361)         (53,863)         (15,444)           Inventories         (133,581)         105,890         (143,697)           Other current assets         (9,147)         (5,655)         (9,844)           Long-term prepaid expenses         (30,537)         -         (32,850)           Trade accounts payable         173,263         25,496         186,385           Other cu  | -  | 8,134                   | 11,756                  | 8,750                                |
| Loss on valuation of derivative instruments         8,340         3,080         8,972           Loss on disposal of property, plant and equipment         19,216         2,911         20,671           Loss on foreign currency translation         25,781         27         27,733           Gain on foreign currency translation         (8,363)         (3,085)         (8,996)           Gain on requity method investment securities         (234,609)         (159,811)         (252,377)           Unrealized gain on valuation of associate's share         (39,821)         -         (42,837)           to exercise significant influence         (39,821)         -         (42,837)           Changes in operating assets and liabilities           Trade accounts receivable         %(51,003)         ₩(31,644)         \$(54,865)           Other accounts receivable         79,978         (79,512)         86,033           Accrued interest income         (7,855)         61         (8,450)           Advance payments         (14,361)         (53,863)         (143,697)           Other current assets         (9,147)         (5,655)         (9,840)           Other current assets         (3,325)         9,622         (3,577)           Accrued interest income         (3,325)   | Loss on valuation of equity method investment securities |                         |                         |                                      |
| Loss on foreign currency translation $25,781$ $27$ $27,733$ Gain on foreign currency translation(8,363)(3,085)(8,996)Gain on valuation of equity method investment securities(234,609)(159,811)(252,373)Unrealized gain on valuation of associate's share(39,821)-(42,833)to exercise significant influence(39,821)-(42,833)Changes in operating assets and liabilitiesTrade accounts receivable $\forall (51,003)$ $\forall (31,644)$ \$(54,863)Other accounts receivable79,978(79,512)86,033Accrued interest income(7,855)61(8,456)Advance payments(14,361)(53,863)(15,444)Inventories(133,581)105,890(143,693)Other current assets(9,147)(5,655)(9,840)Long-term prepaid expenses(30,537)-(32,850)Trade accounts payable173,26325,496186,384Other accounts payable(3,325)9,622(3,577)Accruel expenses(30,149)19,65832,432Accrual for mileage(20,713)4,52322,282Accrual for mileage19,335,6962,084Other current liabilities61,99051,33966,683Decrease in National Pension Fund2917633Payment of retirement and severance benefits(11,531)(13,575)(12,404)Decrease in severance deposits for employees(12,040)(10,996)(  |  | 8,340                   | 3,080                   | 8,972                                |
| Loss on foreign currency translation $25,781$ $27$ $27,733$ Gain on foreign currency translation(8,363)(3,085)(8,996)Gain on valuation of equity method investment securities(234,609)(159,811)(252,377)Unrealized gain on valuation of associate's share(39,821)-(42,837)to exercise significant influence(39,821)-(42,837)Changes in operating assets and liabilitiesTrade accounts receivable $\forall (51,003)$ $\forall (31,644)$ \$(54,865)Other accounts receivable79,978(79,512)86,033Accrued interest income(7,855)61(8,456)Advance payments(14,361)(53,863)(15,444)Inventories(133,581)105,890(143,693)Other current assets(9,147)(5,655)(9,840)Long-term prepaid expenses(30,537)-(32,850)Trade accounts payable173,26325,496186,386Other accounts payable(3,325)9,622(3,577)Accruel expenses(30,149)19,65832,432Accrual for mileage20,7134,52322,282Accrual for mileage1,9335,6962,084Other current liabilities61,99051,33966,683Other ucruent liabilities61,99051,33966,683Other accounts payable2917633Payment of retirement and severance benefits(11,531)(13,575)(12,404)Decrease in N  | Loss on disposal of property, plant and equipment        | 19,216                  | 2,911                   | 20,67 <sup>-</sup>                   |
| Gain on foreign currency translation $(8,363)$ $(3,085)$ $(8,996)$ Gain on valuation of equity method investment securities $(234,609)$ $(159,811)$ $(252,377)$ Unrealized gain on valuation of associate's share $(39,821)$ - $(42,837)$ to exercise significant influence $(39,821)$ - $(42,837)$ Changes in operating assets and liabilitiesTrade accounts receivable $\forall (51,003)$ $\forall (31,644)$ \$(54,867)Other accounts receivable $79,978$ $(79,512)$ $86,033$ Accrued interest income $(7,855)$ $61$ $(8,450)$ Advance payments $(14,361)$ $(53,863)$ $(143,657)$ Other current assets $(9,147)$ $(5,655)$ $(9,840)$ Long-term prepaid expenses $(30,537)$ - $(32,850)$ Trade accounts payable $173,263$ $25,496$ $186,382$ Other accounts payable $173,263$ $25,496$ $186,382$ Other accounts payable $173,263$ $25,496$ $186,382$ Other accounts payable $173,263$ $25,496$ $195,522$ Advances from customers $(3,325)$ $9,622$ $(3,577)$ Accruel expenses $849$ $46,954$ $913$ Income taxes payable $20,713$ $4,523$ $22,282$ Accrual for gift certificates $30,149$ $19,658$ $32,432$ Accrual for gift certificates $30,149$ $19,658$ $32,432$ Accrual for gift certificates $61,990$ $51,$   |  | 25,781                  | 27                      | 27,733                               |
| Unrealized gain on valuation of associate's share<br>to exercise significant influence(39,821)(42,837)Changes in operating assets and liabilitiesTrade accounts receivable $\forall (51,003)$ $\forall (31,644)$ \$(54,865)Other accounts receivable79,978(79,512)86,035Accrued interest income(7,855)61(8,450)Advance payments(14,361)(53,863)(15,448)Inventories(133,581)105,890(143,697)Other current assets(9,147)(5,655)(9,840)Long-term prepaid expenses(30,537)-(32,850)Trade accounts payable173,26325,496186,385Other accounts payable173,26325,496186,385Other accounts payable148,295(22,501)159,525Advances from customers(3,325)9,622(3,577)Accrued expenses84946,954913Income taxes payable20,7134,52322,282Accrual for gift certificates30,14919,65832,432Accrual for gift certificates61,99051,33966,685Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)  |  | (8,363)                 | (3,085)                 | (8,996                               |
| Unrealized gain on valuation of associate's share<br>to exercise significant influence(39,821)-(42,837)Changes in operating assets and liabilitiesTrade accounts receivable $\forall$ (51,003) $\forall$ (31,644)\$(54,869)Other accounts receivable79,978(79,512)86,039Accrued interest income(7,855)61(8,450)Advance payments(14,361)(53,863)(15,448)Inventories(133,581)105,890(143,697)Other current assets(9,147)(5,655)(9,840)Long-term prepaid expenses(30,537)-(32,850)Trade accounts payable173,26325,496186,383Other accounts payable148,295(22,501)159,522Advances from customers(3,325)9,622(3,577)Accrued expenses84946,954913Income taxes payable20,7134,52322,282Accrual for gift certificates30,14919,65832,432Accrual for mileage1,9335,6962,080Other current liabilities61,99051,33966,688Decrease in National Pension Fund2917633Payment of retirement and severance benefits(11,531)(13,575)(12,409)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)  | Gain on valuation of equity method investment securities | (234,609)               | (159,811)               | (252,377                             |
| to exercise significant influence(39,821)-(42,837)Changes in operating assets and liabilitiesTrade accounts receivable $\forall (51,003)$ $\forall (31,644)$ \$(54,865)Other accounts receivable79,978(79,512)86,035Accrued interest income(7,855)61(8,450)Advance payments(14,361)(53,863)(15,448)Inventories(13,581)105,890(143,697)Other current assets(9,147)(5,655)(9,840)Long-term prepaid expenses(30,537)-(32,850)Trade accounts payable173,26325,496186,385Other accounts payable148,295(22,501)159,525Advances from customers(3,325)9,622(3,577)Accrued expenses84946,954913Income taxes payable20,7134,52322,282Accrual for gift certificates30,14919,65832,432Accrual for gift certificates61,99051,33966,683Decrease in National Pension Fund2917633Payment of retirement and severance benefits(11,531)(13,575)(12,400)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)   |  |                         |                         |                                      |
| Changes in operating assets and liabilities         Trade accounts receivable $\forall (51,003)$ $\forall (31,644)$ \$(54,865)         Other accounts receivable       79,978       (79,512)       86,033         Accrued interest income       (7,855)       61       (8,450)         Advance payments       (14,361)       (53,863)       (15,444)         Inventories       (133,581)       105,890       (143,692)         Other current assets       (9,147)       (5,655)       (9,840)         Long-term prepaid expenses       (30,537)       -       (32,850)         Trade accounts payable       173,263       25,496       186,383         Other accounts payable       148,295       (22,501)       159,525         Advances from customers       (3,325)       9,622       (3,577)         Accrued expenses       849       46,954       913         Income taxes payable       20,713       4,523       22,282         Accrual for mileage       1,933       5,696       2,086         Other current liabilities       61,990       51,339       66,688         Decrease in National Pension Fund       29       176       37         Payment of retirement and severance benefits       (11,531   | -  | (39,821)                | -                       | (42,837                              |
| Accrued interest income       (7,855)       61       (8,450)         Advance payments       (14,361)       (53,863)       (15,448)         Inventories       (133,581)       105,890       (143,697)         Other current assets       (9,147)       (5,655)       (9,840)         Long-term prepaid expenses       (30,537)       -       (32,850)         Trade accounts payable       173,263       25,496       186,385         Other accounts payable       148,295       (22,501)       159,525         Advances from customers       (3,325)       9,622       (3,577)         Accrued expenses       849       46,954       913         Income taxes payable       20,713       4,523       22,282         Accrual for gift certificates       30,149       19,658       32,432         Accrual for mileage       1,933       5,696       2,080         Other current liabilities       61,990       51,339       66,685         Decrease in National Pension Fund       29       176       31         Payment of retirement and severance benefits       (11,531)       (13,575)       (12,405)         Decrease in severance insurance deposits for employees       (12,040)       (10,996)       (12,957) </th <th>Trade accounts receivable</th> <th></th> <th></th> <th>\$(54,865</th>  | Trade accounts receivable                                |                         |                         | \$(54,865                            |
| Advance payments(14,361)(53,863)(15,444)Inventories(133,581)105,890(143,697)Other current assets(9,147)(5,655)(9,840)Long-term prepaid expenses(30,537)-(32,850)Trade accounts payable173,26325,496186,389Other accounts payable148,295(22,501)159,529Advances from customers(3,325)9,622(3,577)Accrued expenses84946,954911Income taxes payable20,7134,52322,282Accrual for gift certificates30,14919,65832,432Accrual for mileage1,9335,6962,080Other current liabilities61,99051,33966,688Decrease in National Pension Fund2917637Payment of retirement and severance benefits(11,531)(13,575)(12,409)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)   |  |                         |                         |                                      |
| Inventories         (133,581)         105,890         (143,697)           Other current assets         (9,147)         (5,655)         (9,840)           Long-term prepaid expenses         (30,537)         -         (32,850)           Trade accounts payable         173,263         25,496         186,385           Other accounts payable         148,295         (22,501)         159,525           Advances from customers         (3,325)         9,622         (3,577)           Accrued expenses         849         46,954         913           Income taxes payable         20,713         4,523         22,282           Accrual for gift certificates         30,149         19,658         32,432           Accrual for mileage         1,933         5,696         2,080           Other current liabilities         61,990         51,339         66,689           Decrease in National Pension Fund         29         176         33           Payment of retirement and severance benefits         (11,531)         (13,575)         (12,400)           Decrease in severance insurance deposits for employees         (12,040)         (10,996)         (12,957)  |  |                         |                         |                                      |
| Other current assets         (9,147)         (5,655)         (9,840)           Long-term prepaid expenses         (30,537)         -         (32,850)           Trade accounts payable         173,263         25,496         186,385           Other accounts payable         148,295         (22,501)         159,525           Advances from customers         (3,325)         9,622         (3,577)           Accrued expenses         849         46,954         913           Income taxes payable         20,713         4,523         22,282           Accrual for gift certificates         30,149         19,658         32,432           Accrual for mileage         1,933         5,696         2,080           Other current liabilities         61,990         51,339         66,689           Decrease in National Pension Fund         29         176         31           Payment of retirement and severance benefits         (11,531)         (13,575)         (12,400)           Decrease in severance insurance deposits for employees         (12,040)         (10,996)         (12,957)  | ·  |                         |                         |                                      |
| Long-term prepaid expenses         (30,537)         -         (32,850)           Trade accounts payable         173,263         25,496         186,389         00           Other accounts payable         148,295         (22,501)         159,529         159,529         159,529         159,529         159,529         159,529         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000         160,000   |  |                         |                         |                                      |
| Trade accounts payable       173,263       25,496       186,385         Other accounts payable       148,295       (22,501)       159,525         Advances from customers       (3,325)       9,622       (3,577         Accrued expenses       849       46,954       913         Income taxes payable       20,713       4,523       22,282         Accrual for gift certificates       30,149       19,658       32,432         Accrual for mileage       1,933       5,696       2,083         Other current liabilities       61,990       51,339       66,685         Decrease in National Pension Fund       29       176       31         Payment of retirement and severance benefits       (11,531)       (13,575)       (12,405)         Decrease in severance insurance deposits for employees       (12,040)       (10,996)       (12,952)   |  |                         | (5,655)                 |                                      |
| Other accounts payable         148,295         (22,501)         159,525           Advances from customers         (3,325)         9,622         (3,577)           Accrued expenses         849         46,954         913           Income taxes payable         20,713         4,523         22,282           Accrual for gift certificates         30,149         19,658         32,432           Accrual for mileage         1,933         5,696         2,080           Other current liabilities         61,990         51,339         66,685           Decrease in National Pension Fund         29         176         31           Payment of retirement and severance benefits         (11,531)         (13,575)         (12,405)           Decrease in severance insurance deposits for employees         (12,040)         (10,996)         (12,952)  |  |                         | -                       |                                      |
| Advances from customers       (3,325)       9,622       (3,577)         Accrued expenses       849       46,954       913         Income taxes payable       20,713       4,523       22,282         Accrual for gift certificates       30,149       19,658       32,432         Accrual for mileage       1,933       5,696       2,080         Other current liabilities       61,990       51,339       66,685         Decrease in National Pension Fund       29       176       31         Payment of retirement and severance benefits       (11,531)       (13,575)       (12,405)         Decrease in severance insurance deposits for employees       (12,040)       (10,996)       (12,952)  |  |                         |                         |                                      |
| Accrued expenses84946,954912Income taxes payable20,7134,52322,282Accrual for gift certificates30,14919,65832,432Accrual for mileage1,9335,6962,080Other current liabilities61,99051,33966,685Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)   | ······   |                         |                         |                                      |
| Income taxes payable20,7134,52322,282Accrual for gift certificates30,14919,65832,432Accrual for mileage1,9335,6962,080Other current liabilities61,99051,33966,685Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)   |  |                         |                         |                                      |
| Accrual for gift certificates30,14919,65832,432Accrual for mileage1,9335,6962,080Other current liabilities61,99051,33966,689Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,409)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)  |  |                         |                         |                                      |
| Accrual for mileage1,9335,6962,080Other current liabilities61,99051,33966,685Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)   |  |                         |                         |                                      |
| Other current liabilities61,99051,33966,685Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)   | -  |                         | ,                       |                                      |
| Decrease in National Pension Fund2917631Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)  |  |                         |                         |                                      |
| Payment of retirement and severance benefits(11,531)(13,575)(12,405)Decrease in severance insurance deposits for employees(12,040)(10,996)(12,952)  |  |                         |                         |                                      |
| Decrease in severance insurance deposits for employees (12,040) (10,996) (12,952  |  |                         |                         |                                      |
|   |  |                         |                         |                                      |
|   | · · · · ·  |                         |                         |                                      |

₩1,086,724

₩710,217

| Withdrawal of short-term financial instrum  |
|---|
| Refund of guarantee deposits                |
| Proceeds from disposal of property, plant a |
| Proceeds from disposal of intangibles       |
| Others                                      |
|   |

|   | 2006<br>In KRW millions  | 2005<br>In KRW millions  | 2006<br>In USD thousands<br>(note 2)   |
|---|--|--|--|
| CASH FLOWS FROM INVESTING ACTIVITIES  |  |  |  |
| Cash inflows from investing activities  |  |  |  |
| Withdrawal of short-term financial instruments  | ₩2,582,903   | ₩612,027   | \$2,778,510  |
| Refund of guarantee deposits  | 26,976   | 47,014   | 29,019   |
| Proceeds from disposal of property, plant and equipment   | 25,757   | 10,353   | 27,708   |
| Proceeds from disposal of intangibles   | 1,253  | 23   | 1,348  |
| Others  | 4,105  | 728  | 4,416  |
|   | ₩2,640,994   | ₩670,145   | \$2,841,001  |
| Cash outflows from investing activities   |  |  |  |
| Purchase of short-term financial instruments  | ₩(4,023,027)   | ₩(602,492)   | \$(4,327,697)  |
| Purchase of available-for-sale securities   | (47,691)   | (9,767)  | (51,303)   |
| Payment of guarantee deposits   | (75,232)   | (86,016)   | (80,930)   |
| Purchase of property, plant and equipment   | (940,523)  | (683,947)  | (1,011,751)  |
| Additions to intangibles  | (13,478)   | (5,232)  | (14,498)   |
| Others  | (201,442)  | (11,955)   | (216,697)  |
|   | ₩(5,301,393)   | ₩(1,399,409)   | \$(5,702,876)  |
|   |  |  |  |
| Net cash used in investing activities   | ₩(2,660,399)   | ₩(729,264)   | \$(2,861,875)  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings   |  | ₩10,211,596  | \$(2,861,875)<br>\$48,706  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures   | ₩45,276  |  | \$48,706   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net   | ₩45,276<br>-<br>3,549,434  | ₩10,211,596<br>348,460<br>-  | \$48,706<br>_<br>  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures   | ₩45,276  | ₩10,211,596  | \$48,706   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits   | ₩45,276<br>-<br>3,549,434<br>66,806  | ₩10,211,596<br>348,460<br>-<br>95,727  | \$48,706<br>-<br>3,818,238<br>71,865   |
| Cash inflows from financing activities<br>Proceeds from short-term borrowings<br>Issurance of debentures<br>Proceeds from issuance of common stock, net<br>Receipt of leasehold deposits<br>Cash outflows from financing activities   | ₩45,276<br>-<br>3,549,434<br>66,806<br>₩3,661,516  | ₩ 10,211,596<br>348,460<br>-<br>95,727<br>₩ 10,655,783   | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b>   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings  | ₩45,276<br>-<br>3,549,434<br>66,806<br><b>₩3,661,516</b><br>₩(629,307)                                       | ₩10,211,596<br>348,460<br>-<br>95,727  | \$48,706<br>   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds  | ₩45,276<br>-<br>3,549,434<br>66,806<br>₩3,661,516  | <pre>₩ 10,211,596 348,460 - 95,727 ₩ 10,655,783 </pre>   | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings   | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516 </pre> ₩(629,307) (700,000) -                                     | <pre>₩ 10,211,596 348,460 - 95,727 ₩ 10,655,783 </pre> ₩ (10,144,300) - (441,752)  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received  | ₩45,276<br>-<br>3,549,434<br>66,806<br>₩3,661,516<br>₩(629,307)<br>(700,000)<br>-<br>(33,482)                | <pre>₩ 10,211,596 348,460 - 95,727  ₩ 10,655,783 </pre> ₩ (10,144,300) - (441,752) (27,283)  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-<br>(36,018)  |
| CASH FLOWS FROM FINANCING ACTIVITIES         Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received         Dividends paid   | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516 </pre> ₩(629,307) (700,000) -                                     | <pre></pre>  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-<br>(36,018)  |
| CASH FLOWS FROM FINANCING ACTIVITIES         Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received  | ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) - (33,482) (15,000)                                 | <pre>₩ 10,211,596 348,460 - 95,727  ₩ 10,655,783 </pre> ₩ (10,144,300) - (441,752) (27,283)  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-<br>(36,018)<br>(16,136)<br>-   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid   | ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) - (33,482) (15,000)                                 | <pre></pre>  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-<br>(36,018)<br>(16,136)<br>-   |
| CASH FLOWS FROM FINANCING ACTIVITIES  Cash inflows from financing activities  Proceeds from short-term borrowings Issurance of debentures  Proceeds from issuance of common stock, net Receipt of leasehold deposits  Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid Payment of derivative instruments  Net cash provided by financing activities  | ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) (700,000) (33,482) (15,000) ₩(1,377,789) ₩2,283,727 | <pre></pre>  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-<br>(36,018)<br>(16,136)<br>-<br><b>\$(1,482,132)</b><br><b>\$2,456,677</b> |
| CASH FLOWS FROM FINANCING ACTIVITIES  Cash inflows from financing activities  Proceeds from short-term borrowings Issurance of debentures  Proceeds from issuance of common stock, net Receipt of leasehold deposits  Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid Payment of derivative instruments  Net cash provided by financing activities Net increase in cash and cash equivalents        | <pre></pre>  | ₩ 10,211,596 348,460 95,727 ₩ 10,655,783 ₩ (10,144,300) ₩ (10,144,300) (441,752) (27,283) (10,000) (6,004) ₩ (10,629,339) ₩ 26,444 | \$48,706<br>-<br>3,818,238<br>71,865<br>3,938,809<br>(676,966)<br>(753,012)<br>-<br>(36,018)<br>(16,136)<br>-<br>\$(1,482,132)<br>\$2,456,677<br>\$763,825         |
| CASH FLOWS FROM FINANCING ACTIVITIES         Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received         Dividends paid         Payment of derivative instruments | ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) (700,000) (33,482) (15,000) ₩(1,377,789) ₩2,283,727 | <pre></pre>  | \$48,706<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966)<br>(753,012)<br>-<br>(36,018)<br>(16,136)<br>-<br><b>\$(1,482,132)</b><br><b>\$2,456,677</b> |

|   | 2006<br>In KRW millions   | 2005<br>In KRW millions  | 2006<br>In USD thousands<br>(note 2)  |
|---|---|--|---|
| ASH FLOWS FROM INVESTING ACTIVITIES   |   |  |   |
| Cash inflows from investing activities  |   |  |   |
| Withdrawal of short-term financial instruments  | ₩2,582,903  | ₩612,027   | \$2,778,510   |
| Refund of guarantee deposits  | 26,976  | 47,014   | 29,019  |
| Proceeds from disposal of property, plant and equipment   | 25,757  | 10,353   | 27,708  |
| Proceeds from disposal of intangibles   | 1,253   | 23   | 1,348   |
| Others  | 4,105   | 728  | 4,416   |
|   | ₩2,640,994  | ₩670,145   | \$2,841,001   |
| Cash outflows from investing activities   |   |  |   |
| Purchase of short-term financial instruments  | ₩(4,023,027)  | ₩(602,492)   | \$(4,327,697  |
| Purchase of available-for-sale securities   | (47,691)  | (9,767)  | (51,303   |
| Payment of guarantee deposits   | (75,232)  | (86,016)   | (80,930   |
| Purchase of property, plant and equipment   | (940,523)   | (683,947)  | (1,011,751  |
| Additions to intangibles  | (13,478)  | (5,232)  | (14,498   |
| Others  | (201,442)   | (11,955)   | (216,697  |
|   | ₩(5,301,393)  | ₩(1,399,409)   | \$(5,702,876  |
|   |   |  |   |
| Net cash used in investing activities ASH FLOWS FROM FINANCING ACTIVITIES   | ₩(2,660,399)  | ₩(729,264)   | \$(2,861,875  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings   | ₩(2,660,399)  | <b>₩(729,264)</b><br>₩10,211,596   |   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures   | ₩(2,660,399)<br>₩45,276   | ₩(729,264)   | \$48,706  |
| ASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net  | <b>₩(2,660,399)</b><br>₩45,276<br>-<br>3,549,434  | <b>₩(729,264)</b><br>₩10,211,596<br>348,460  | \$48,706  |
| Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures  | ₩(2,660,399)<br>₩45,276   | <b>₩(729,264)</b><br>₩10,211,596   | \$48,706<br>  |
| CASH FLOWS FROM FINANCING ACTIVITIES<br>Cash inflows from financing activities<br>Proceeds from short-term borrowings<br>Issurance of debentures<br>Proceeds from issuance of common stock, net<br>Receipt of leasehold deposits  | ₩(2,660,399)<br>₩45,276<br>-<br>3,549,434<br>66,806   | ₩(729,264)<br>₩10,211,596<br>348,460<br>-<br>95,727  | \$48,706<br>3,818,238<br>71,865   |
| Cash inflows from financing activities Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities   | ₩(2,660,399)<br>₩45,276<br>-<br>3,549,434<br>66,806<br>₩3,661,516   | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b>   |
| Cash inflows from financing activities Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings  | ₩(2,660,399) ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307)   | ₩(729,264)<br>₩10,211,596<br>348,460<br>-<br>95,727  | \$48,706<br>-<br>-<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966   |
| Cash inflows from financing activities Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds  | ₩(2,660,399)<br>₩45,276<br>-<br>3,549,434<br>66,806<br>₩3,661,516   | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings   | ₩(2,660,399) ₩45,276 - 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) -   | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012   |
| Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received   | <pre></pre>   | <pre></pre>  | \$48,706<br>  |
| CASH FLOWS FROM FINANCING ACTIVITIES         Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received         Dividends paid | ₩(2,660,399) ₩45,276 - 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) -   | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012<br>(36,018  |
| Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received   | ₩(2,660,399) ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) (700,000) (33,482) (15,000)                             | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012<br>(36,018<br>(16,136   |
| Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received         Dividends paid  | ₩(2,660,399) ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) (700,000) (33,482) (15,000)                             | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012   |
| Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received         Dividends paid         Payment of derivative instruments                                | ₩(2,660,399) ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) (700,000) (33,482) (15,000) ₩(1,377,789) ₩2,283,727     | ₩(729,264) ₩(729,264) ₩10,211,596 348,460 95,727 ₩10,655,783 ₩(10,144,300) (441,752) (441,752) (27,283) (10,000) (6,004) ₩(10,629,339) ₩26,444 | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012<br>(36,018<br>(16,136<br>(16,136<br><b>\$(1,482,132</b><br><b>\$2,456,677</b> |
| Cash inflows from financing activities         Proceeds from short-term borrowings         Issurance of debentures         Proceeds from issuance of common stock, net         Receipt of leasehold deposits         Cash outflows from financing activities         Repayment of short-term borrowings         Redemption of bonds         Repayment of current portion of long-term borrowings         Repayment of leasehold deposits received         Dividends paid         Payment of derivative instruments    | ₩(2,660,399) ₩(2,660,399) ₩45,276 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) (700,000) (33,482) (15,000) + ₩(1,377,789) | ₩(729,264) ₩(729,264) ₩10,211,596 348,460 95,727 ₩10,655,783 ₩(10,144,300) (441,752) (27,283) (10,000) (6,004) ₩(10,629,339)                   | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012<br>(36,018<br>(16,136<br><b>\$(1,482,132</b>                                  |

|   | 2006<br>In KRW millions  | 2005<br>In KRW millions  | 2006<br>In USD thousand<br>(note 2  |
|---|--|--|---|
| CASH FLOWS FROM INVESTING ACTIVITIES  |  |  |   |
| Cash inflows from investing activities  |  |  |   |
| Withdrawal of short-term financial instruments  | ₩2,582,903   | ₩612,027   | \$2,778,510   |
| Refund of guarantee deposits  | 26,976   | 47,014   | 29,019  |
| Proceeds from disposal of property, plant and equipment   | 25,757   | 10,353   | 27,708  |
| Proceeds from disposal of intangibles   | 1,253  | 23   | 1,348   |
| Others  | 4,105  | 728  | 4,416   |
|   | ₩2,640,994   | ₩670,145   | \$2,841,001   |
| Cash outflows from investing activities   |  |  |   |
| Purchase of short-term financial instruments  | ₩(4,023,027)   | ₩(602,492)   | \$(4,327,697  |
| Purchase of available-for-sale securities   | (47,691)   | (9,767)  | (51,303   |
| Payment of guarantee deposits   | (75,232)   | (86,016)   | (80,930   |
| Purchase of property, plant and equipment   | (940,523)  | (683,947)  | (1,011,75   |
| Additions to intangibles  | (13,478)   | (5,232)  | (14,498   |
| Others  | (201,442)  | (11,955)   | (216,697  |
|   | ₩(5,301,393)   | ₩(1,399,409)   | \$(5,702,876  |
|   |  |  |   |
| Net cash used in investing activities CASH FLOWS FROM FINANCING ACTIVITIES  | ₩(2,660,399)   | ₩(729,264)   | \$(2,861,875  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings   | <b>₩(2,660,399)</b><br>₩45,276   | ₩10,211,596  |   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures   | ₩45,276  |  | \$48,706  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net   | ₩45,276<br>-<br>3,549,434  | ₩ 10,211,596<br>348,460<br>-   | \$48,700  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures   | ₩45,276  | ₩10,211,596  | \$48,706<br>3,818,238<br>71,865   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits   | ₩45,276<br>-<br>3,549,434<br>66,806  | ₩10,211,596<br>348,460<br>-<br>95,727  | \$48,706<br>3,818,238<br>71,865   |
| Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities  | ₩45,276<br>-<br>3,549,434<br>66,806<br><b>₩3,661,516</b>   | ₩10,211,596<br>348,460<br>-<br>95,727<br>₩10,655,783   | \$48,706<br>3,818,238<br>71,865<br><b>3,938,80</b> 9  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings  | ₩45,276<br>-<br>3,549,434<br>66,806<br><b>₩3,661,516</b><br>₩(629,307)   | ₩10,211,596<br>348,460<br>-<br>95,727  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,80</b> 9<br>(676,966  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds  | ₩45,276<br>-<br>3,549,434<br>66,806<br><b>₩3,661,516</b>   | <pre>₩10,211,596 348,460 - 95,727 ₩10,655,783 </pre>   | \$48,706<br>3,818,238<br>71,865<br><b>3,938,80</b> 9<br>(676,966  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings   | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516 </pre> ₩(629,307) (700,000) -   | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,80</b> 9<br>(676,966<br>(753,012  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received  | ₩45,276 - 3,549,434 66,806 ₩3,661,516 ₩(629,307) (700,000) - (33,482)  | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,805</b><br>(676,966<br>(753,012<br>(36,018  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid   | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516 </pre> ₩(629,307) (700,000) -   | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,805</b><br>(676,966<br>(753,012<br>(36,018  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received  | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516 </pre> ₩(629,307) (700,000) - (33,482) (15,000) -                         | <pre></pre>  | \$48,700<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012<br>(36,018<br>(16,136   |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid   | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516 </pre> ₩(629,307) (700,000) - (33,482) (15,000) -                         | <pre></pre>  | \$48,706<br>3,818,238<br>71,865<br><b>3,938,809</b><br>(676,966<br>(753,012<br>(36,018<br>(16,136<br><b>\$(1,482,132</b>  |
| CASH FLOWS FROM FINANCING ACTIVITIES Cash inflows from financing activities Proceeds from short-term borrowings Issurance of debentures Proceeds from issuance of common stock, net Receipt of leasehold deposits Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid Payment of derivative instruments Net cash provided by financing activities   | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516  ₩(629,307) (700,000) - (33,482) (15,000) - ₩(1,377,789) ₩2,283,727</pre> | ₩ 10,211,596 348,460 95,727 ₩ 10,655,783 ₩ (10,144,300) ₩ (10,144,300) (441,752) (27,283) (10,000) (6,004) ₩ (10,629,339) ₩ 26,444 | \$48,706<br>3,818,238<br>71,865<br>3,938,809<br>(676,966<br>(753,012<br>(36,018<br>(16,136<br>\$(1,482,132<br>\$2,456,677   |
| CASH FLOWS FROM FINANCING ACTIVITIES  Cash inflows from financing activities  Proceeds from short-term borrowings Issurance of debentures  Proceeds from issuance of common stock, net Receipt of leasehold deposits  Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid Payment of derivative instruments  Net cash provided by financing activities  Net increase in cash and cash equivalents | <pre></pre>  | ₩ 10,211,596 348,460 95,727 95,727 ₩ 10,655,783 ₩ (10,144,300) (441,752) (27,283) (10,000) (6,004) ₩ (10,629,339) ₩ 26,444         | \$(2,861,875<br>\$48,706<br>3,818,238<br>71,865<br>3,938,809<br>(676,966<br>(753,012<br>(36,018<br>(16,136<br>(16,136<br>\$(1,482,132<br>\$2,456,677<br>\$763,825 |
| CASH FLOWS FROM FINANCING ACTIVITIES  Cash inflows from financing activities  Proceeds from short-term borrowings Issurance of debentures  Proceeds from issuance of common stock, net Receipt of leasehold deposits  Cash outflows from financing activities Repayment of short-term borrowings Redemption of bonds Repayment of current portion of long-term borrowings Repayment of leasehold deposits received Dividends paid Payment of derivative instruments  Net cash provided by financing activities  | <pre>₩45,276 - 3,549,434 66,806 ₩3,661,516  ₩(629,307) (700,000) - (33,482) (15,000) - ₩(1,377,789) ₩2,283,727</pre> | ₩ 10,211,596 348,460 95,727 ₩ 10,655,783 ₩ (10,144,300) ₩ (10,144,300) (441,752) (27,283) (10,000) (6,004) ₩ (10,629,339) ₩ 26,444 | \$48,706<br>3,818,238<br>71,865<br>3,938,809<br>(676,966<br>(753,012<br>(36,018<br>(16,136<br>\$(1,482,132<br>\$2,456,677   |

56

Net cash provided by operating activities

57

\$1,169,023

# NON-CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2006 AND 2005

See accompanying notes to non-consolidated financial statements.

### 1. Summary of Significant Accounting Policies and Basis of Presenting Financial Statements

### (a) Organization and Description of Business

Lotte Shopping Co., Ltd. (the "Company") was established on July 2, 1970 in the Republic of Korea to engage in retail operations through department stores, discount stores and supermarkets. In addition to the retail operations, the Company's businesses include, among other things, a chain of multiplex movie theaters operating under the brand name Lotte Cinema, and a food manufacturing division. The Company was listed on the Korea Exchange and London Stock Exchange through an initial public offering in February 2006.

The stockholders of the Company as of December 31, 2006 are as follows:

| Stockholder                                   | Number of shares | Ownership |
|---|------------------|-----------|
| Shin Dong Bin                                 | 4,237,627        | 14.6%     |
| Shin Dong Ju                                  | 4,235,883        | 14.6%     |
| Shin Kyuk Ho                                  | 353,577          | 1.2%      |
| Shin Young Ja                                 | 226,962          | 0.8%      |
| Hotel Lotte Co., Ltd.                         | 2,697,201        | 9.3%      |
| Korea Fuji Film Co., Ltd.                     | 2,474,543        | 8.5%      |
| Lotte Confectionery Co., Ltd.                 | 2,474,543        | 8.5%      |
| Lotte Data<br>Communication Company           | 1,515,653        | 5.2%      |
| Lotte Chilsung<br>Beverage Co., Ltd.          | 1,237,272        | 4.3%      |
| Lotte Engineering &<br>Construction Co., Ltd. | 300,019          | 1.0%      |
| Hotel Lotte Pusan Co., Ltd.                   | 246,720          | 0.8%      |
| Others  | 9,043,374        | 31.2%     |
| Total   | 29,043,374       | 100.0%    |

### (b) Basis of Presenting Financial Statements

The Company maintains its accounting records in Korean won and prepares statutory non-consolidated financial statements in the Korean language in conformity with accounting principles generally accepted in the Republic of Korea (Korean GAAP). Certain accounting principles applied by the Company that conform with financial accounting standards and accounting principles in the Republic of Korea may not conform with generally accepted accounting principles in other countries. Accordingly, these non-consolidated financial statements are intended solely for use by only those who are informed about Korean accounting principles and practices. The accompanying non-consolidated financial statements have been condensed, restructured and translated into English from the Korean language nonconsolidated financial statements. Certain information included in expense. the Korean language non-consolidated financial statements, but not required for a fair presentation of the Company's financial position,

results of operations or cash flows, is not presented in the accompanying non-consolidated financial statements.

The accompanying non-consolidated financial statements include only the accounts of the Company, and do not consolidate the accounts of any of its subsidiaries. Instead, these subsidiaries are accounted for under the equity method of accounting (note 5).

Effective January 1, 2006, the Company adopted Statements of Korea Accounting Standards ("SKAS") No. 18 (Joint Venture Investments), No. 19 (Leases), and No. 20 (Related Party Disclosures). Except for the additional disclosures required by SKAS No. 20, the adoption of these standards did not have any impact on the accompanying nonconsolidated financial statements.

### (c) Revenue Recognition

The Company recognizes revenue from the sale of goods when the goods are delivered. Revenues from the sale of apartments in lots are recognized using the percentage-of-completion method, measured principally by the percentage of costs incurred to total estimated contract costs. Revenue other than the sale of goods and apartments in lots is recognized when the Company's revenue-earning activities have been substantially completed, the amount of revenue can be measured reliably, and it is probable that the economic benefits associated with the transaction will flow to the Company.

According to SKAS No. 4, Revenue Recognition, the Company recognizes sales of merchandise of which the Company bears the overall risk for inventories, such as purchase contract containing the condition that the merchandise may only be returned for a full refund prior to the end of the relevant season (for seasonal merchandise) or within 90 days from delivery (for non-seasonal merchandise) and others, on a gross basis and records relevant inventories and accounts payable in the accompanying non-consolidated balance sheet.

The Company recognizes sales of conditionally supplied merchandise which can be returned at any time on a net basis, after deducting the cost of such merchandise, which is not included in cost of sales.

### (d) Allowance for Doubtful Accounts

Allowance for doubtful accounts is estimated based on an analysis of individual accounts and past experience of collection. However, when the principal of trade accounts and notes receivable, interest rate or repayment period are changed unfavorably for the creditor by a court imposition, such as on commencement of reorganization, or by mutual agreements and the difference between nominal value and present value is material, the difference is recognized as bad debt

### (e) Inventories

Inventories are stated at the lower of cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated selling costs. The cost of inventories is determined as follows:

|                                | Retail<br>business segment          | b    |
|--------------------------------|-------------------------------------|------|
| Merchandise and finished goods | Retail method                       | Gro  |
| Materials-in-transi            | Specific identification<br>t method | Sp   |
| Others                         | First-in, first-out method          | Gros |

The amount of any write-down of inventories to net realizable value due to obsolescence or excess inventory and other losses of inventories occurring in the normal course of business are recognized as cost of goods sold and such valuation losses are deducted from the inventories as allowance for valuation losses.

The Company recognizes interest costs and other financial charges on borrowings associated with inventories that require a long period in the acquisition, construction or production as an expense in the period in which they are incurred.

### (f) Investments in Securities

Securities are evaluated at each balance sheet date to determine (i) Classification of Securities At acquisition, the Company classifies securities into one of the three whether there is any objective evidence of impairment loss. When categories; trading, held-to-maturity or available-for-sale and such any such evidence exists, unless there is a clear counter-evidence that determination is reassessed at each balance sheet date. Trading recognition of impairment is unnecessary, the Company estimates securities are those that were acquired principally to generate profits the recoverable amount of the impaired security and recognizes any from short-term fluctuations in prices. Held-to-maturity securities are impairment loss in current operations. The amount of impairment loss those with fixed or determinable payments and fixed maturity that of the held-to-maturity security or non-marketable equity security is the Company has the positive intent and ability to hold to maturity. measured as the difference between the recoverable amount and the carrying amount. The recoverable amount of the held-to maturity se-Available-for-sale securities are those not classified as either held-tocurity is the present value of expected future cash flows discounted at maturity or trading securities. Trading securities are classified as current assets, whereas available-for-sale and held-to-maturity securities the security's original effective interest rate. For available-for-sale debt are classified as non-current assets, except for those whose maturity or equity securities, the amount of impairment loss to be recognized in dates or whose likelihood of being disposed of are within one year the current period is determined by subtracting the amount of impairfrom balance sheet date, which are classified as current assets. ment loss of the debt or equity security already recognized in prior periods from the amount of amortized cost in excess of the recover-(ii) Valuation of Securities able amount for debt securities or the amount of the acquisition cost Securities are recognized initially at cost, which includes the market in excess of the fair value for equity securities.

price of the consideration given to acquire them and incidental expenses. If the market price of the consideration is not reliably determinable, the market prices of the securities purchased are used as the basis for measurement. If neither the market prices of the consideration given nor those of the acquired securities are available, the acquisition cost is measured at the best estimate of its fair value.

### Food and sale of apartments ousiness segments

oss average method pecific identification method oss average method

After initial recognition, held-to-maturity securities are stated at amortized cost. The difference between their acquisition costs and face values of held-to-maturity securities is amortized over the remaining term of the securities by applying the effective interest method and added to or subtracted from the acquisition costs and interest income of the remaining period. Trading securities are valued at fair value, with unrealized gains or losses included in current operations. Available-for-sales securities are also valued at fair value, with unrealized gains or losses included in capital adjustments, until the securities are sold or if the securities are determined to be impaired and the lump-sum cumulative amount of capital adjustments are included in current operations

However, available-for-sales securities that are not traded in an active market and whose fair values cannot be reliably estimated are accounted for at their acquisition costs. For those securities that are traded in an active market, fair values refer to those guoted market prices, which are measured as the closing price at the balance sheet date. The fair value of non-marketable securities are measured at the discounted future cash flows by using the discount rate that appropriately reflects the credit rating of issuing entity assessed by a publicly reliable independent credit rating agency. If application of such measurement method is not feasible, estimates of the fair values may be made using a reasonable valuation model or guoted market prices of similar debt securities issued by entities conducting similar business in similar industries.

If the realizable value subsequently recovers, in the case of a security stated at fair value, the increase in value is recorded in current operations up to the amount of the previously recognized impairment loss, while for a security stated at amortized cost or acquisition cost, the terms of the related agreement. increase in value is recorded in current operations so that its recovered value does not exceed what its amortized cost would be as of the Effective January 1, 2006, the Company adopted SKAS No. 18, recovery date if there had been no impairment loss.

### (g) Investment Securities under the Equity Method of Accounting

Investments in affiliated companies of which the Company owns 20% or more of the voting stock or over which the Company has significant For its interest in jointly controlled assets, the Company recognizes, management control are stated at an amount as determined using the equity method. Under the equity method of accounting, the Company's initial investment is recognized at cost and is subsequently increased or decreased to reflect the changes in Company's share Company accounts for its interest in a jointly controlled entity under of the net assets of the investee. The Company's share of the profit or loss of the investee is recognized in the Company's profit or loss and other changes in the investee's equity are recognized directly in the corresponding equity account of the Company. If the Company holds other investments such as preferred stock or loans issued by the investee, the Company's share of loss of the investee continues to be recorded until such other investments are reduced to zero.

considered as goodwill and amortized by the straight-line method over the estimated useful life. The amortization of such goodwill is recorded against the equity in income (losses) of affiliates. When events or circumstances indicate that carrying amount may not be recoverable, the Company reviews goodwill for any impairment.

Assets and liabilities of foreign-based companies accounted for using the equity method are translated at the current rate of exchange at the balance sheet date while profit and loss items in the statement of income are translated at the average rate and the capital account useful lives of the respective assets as follows: at the historical rate. The translation gains and losses arising from collective translation of the foreign currency financial statements of foreign-based companies are offset and the balance is accumulated as a capital adjustment.

The Company holds other investments such as preferred stock or loans issued by the investee, the Company's share of loss of the investee continues to be recorded until such other investments are reduced to zero.

Under the equity method of accounting, unrealized gains and losses The Company recognizes interest costs and other financial charges on on transactions with an investee are eliminated to the extent of the borrowings associated with the production, acquisition, and construcinvestor's interest in the investee. Investments in affiliated companies tion of property, plant and equipment as an expense in the period in are reduced when dividends are declared at the shareholders' meeting which they are incurred. of the respective affiliated companies.

### (h) Joint Venture Investments

Prior to 2006, the Company recorded its underlying interests (assets. liabilities, revenues and expenses) in such joint ventures based on the

"Interests in Joint Ventures". In respect of jointly controlled operations, the Company includes, in its non-consolidated financial statements, the assets that it controls and the liabilities and expenses it has incurred, plus its share of the income from the joint operation. in the non-consolidated financial statements, its share of the assets it jointly controls, the liabilities jointly incurred and net income, plus the liabilities and expenses it has solely incurred, if any. In addition, the the equity method of accounting.

As the Company's previous policy is similar to the new standard, the adoption of this standard did not have any impact on the accompanying non-consolidated financial statements.

### (i) Property, Plant and Equipment

Property, plant and equipment are stated at cost, except in the case of Any excess in the Company's acquisition cost over the Company's revaluations made in accordance with the old Asset Revaluation Law share of the net fair value of the investee's identifiable net assets is of July 1, 1998. However, assets acquired through exchange, investment in kind or donation are recorded at their fair value.

> Significant additions or improvements extending the useful lives of assets are capitalized. However, normal maintenance and repairs are charged to expense as incurred.

Depreciation is computed by the straight-line method for buildings, structures and machinery and by the declining-balance method for vehicles, decorating equipment and other equipment based on the

|                      | Useful lives in years |
|----------------------|-----------------------|
| Buildings            | 10 – 30               |
| Structures           | 10 – 30               |
| Machinery            | 4 – 30                |
| Vehicles             | 4                     |
| Decorating equipment | 4                     |
| Other equipment      | 4                     |

The Company reviews the property, plant and equipment for impair- carrying amount to the recoverable amount and the amount impaired ment whenever events or changes in circumstances indicate that the is recognized as an impairment loss. carrying amount of an asset may not be recoverable. An impairment loss would be recognized when the expected estimated undiscounted (k) Leases future net cash flows from the use of the asset and its eventual disposal are less than its carrying amount.

### (j) Intangible Assets

An intangible asset is measured at its acquisition cost, comprised of the purchase price and any other directly attributable expenditure on preparing the asset for its intended use. Intangible assets are stated at cost, net of accumulated amortization. Subsequent expenditures on intangible assets after their purchases or completions, which enable the assets to generate future economic benefits and can be measured and attributed to the assets reliably, are treated as additions to intangible assets.

The copyright on a film is the production cost paid to a film producing company and importing cost of a foreign film. The copyright on a film is stated at cost for the period of related revenue recognition. In addition, impairment loss on intangible assets is recognized when the realization of the revenue is uncertain.

The Company accounts for acquisitions of businesses assuming that the transaction occurs as of the closest date of the most recent quarter end (deemed acquisition date). Goodwill, which represents the excess of the acquisition cost over the fair value of net identifiable assets acguired, is amortized on a straight-line basis over the estimated useful life. An impairment loss on goodwill is recognized when the amount of goodwill recoverable declines below its carrying amount and the amount is material.

Amortization is computed using the straight-line method over the estimated useful lives as follows:

|  | Useful lives in years                        |
|--|--|
| Goodwill                                     | 10   |
| Industrial property rights                   | 5  |
| Rights to use a water supply facility        | 10   |
| Rights to use an electricity supply facility | 10   |
| Rights to use a gas supply facility          | 10   |
| Rights to use a facility                     | 20   |
| Copyrights D                                 | uration of related revenue<br>to be realized |
| Others                                       | 5  |

When the recoverable amount of an intangible asset is substantially below the carrying amount of the asset due to obsolescence and sharp decline in its market value and others, the Company reduces its

Prior to 2006, the Company accounted for and classified its lease transactions as either an operating or capital lease, depending on the terms of the lease under the Accounting Standard for Leases in Korea. When a lease was substantially noncancellable and met one or more of the criteria listed below, the present value of future minimum lease payments was reflected as an obligation under capital leases.

- Ownership of the leased property shall be transferred to the lessee at the end of the lease term without additional payment or for a contract price.
- The lease has a bargain purchase option.
- The lease term is equal to 75% or more of the estimated economic useful life of the leased property.
- The present value at the beginning of the lease term of the minimum lease payments equals or exceeds 90% of the fair value of the leased property.

Otherwise, the lease was classified as an operating lease with lease payments expensed as incurred.

Effective January 1, 2006, the Company adopted SKAS No. 19 "Leases". Under this standard, the above capital lease criteria have been amended. Specifically, the premise of substantially noncancellable leases has been removed and the criterion for a bargain purchase option has been modified to include also a reasonable certainty, at the inception of the lease, that the option will be exercised. In addition, if the leased property is specialized to the extent that only the lessee can use it without any major modification, it would be considered a capital lease. The adoption of this standard had no impact on the accompanying non-consolidated financial statements.

### (I) Discount on Debentures

Discount on debentures issued, which represents the difference between the face value and issuance price of debentures, is amortized using the effective interest method over the life of the debentures. The amount amortized is included in interest expense.

### (m) Retirement and Severance Benefits

Employees and directors with more than one year of service are entitled to receive a lump-sum payment upon termination of their service with the Company, based on their length of service and rate of pay at the time of termination, as stipulated in the Company's employment regulations.

note **01** 

The Company's estimated liability under the plan which would be (p) Provisions and Contingent Liabilities payable if all employees left on the balance sheet date is accrued in the accompanying balance sheets. A portion of the liability is covered by an employees' severance pay insurance policy where employees able that an outflow of resources embodying economic benefits will have a vested interest in the deposit with the insurance company. This be required to settle the obligation, and (3) a reliable estimate can be deposit for severance benefit insurance is, therefore, reflected in the accompanying balance sheets as a deduction from the liability for retirement and severance benefits.

### (n) Foreign Currency Translation

Korean won. Transactions in foreign currencies are recorded in Korean won based on the prevailing rates of exchange on the transaction dates. Monetary accounts with balances denominated in foreign currencies are recorded and reported in the accompanying financial statements at the exchange rates prevailing on the balance sheet dates. The balances have been translated using the Seoul Money When a loss on construction is expected based on cost estimates, Brokerage Services, Ltd. Basic Rate, which was  $\forall$  929.6 and  $\forall$  the expected loss is charged to current operations in the period 1,013.0 to US\$1 on December 31, 2006 and 2005, respectively, and translation gains or losses are reflected in current operations.

### (o) Derivatives

All derivative instruments are accounted for at fair value as an asset or liability according to derivative contracts. If the derivative instrument is not part of a transaction qualifying as a hedge, the adjustment to the (q) Liability for Gift Certificates fair value is reflected in current operations. The accounting for derivative transactions that are part of a qualified hedge based both on the sales when they are redeemed. purpose of the transactions and on meeting the specified criteria for hedge accounting differs depending on whether the transaction is a (r) Income Taxes fair value hedge or a cash flow hedge.

Fair value hedge accounting is applied to a derivative instrument designated as hedging the exposure to changes in the fair value of an asset or a liability or a firm commitment (hedged item) that is attributderivative is recognized in current operations.

Cash flow hedge accounting is applied to a derivative instrument designated as hedging the exposure to changes in the cash flows of a forecasted transaction, the hedge-effective portion of the derivative's gain or loss is deferred as a capital adjustment, a component of stock- to the extent that it is no longer probable that the related tax benefit holder's equity. The deferred gain or loss will be adjusted to the related will be realized. asset or liability resulted from the forecasted transaction, or adjusted to income when the forecasted transaction affects income statement. The ineffective portion of the gain or loss is charged or credited to current results of operations.

Provisions are recognized when all of the following are met: (1) an entity has a present obligation as a result of a past event, (2) it is probmade of the amount of the obligation. Where the effect of the time value of money is material, a provision is recorded at the present value of the expenditures expected to be required to settle the obligation.

Where the expenditure required to settle a provision is expected to The Company and its domestic subsidiaries maintain their accounts in be reimbursed by another party, the reimbursement is recognized as a separate asset when, and only when, it is virtually certain that reimbursement will be received if the Company settles the obligation. The expense relating to a provision is presented net of the amount recognized for the reimbursement.

> identified and is included in the balance sheet as a provision for construction losses.

> The Company also recognizes a provision for bonus cards that provide free gifts or services based on credit card usage.

Gift certificates are recognized as liabilities when they are sold and as

Deferred taxes are provided for using the asset and liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes. The amount of deferred tax provided for is based on the expected manner of realization or settlement of the able to a particular risk. The unrealized gain or loss on valuation of a carrying amount of assets and liabilities, using tax rates enacted or substantially enacted at the balance sheet date.

> A deferred tax asset is recognized only to the extent that it is probable that future taxable income will be available against which the unused tax losses and credits can be utilized. Deferred tax assets are reduced

> Deferred tax assets and liabilities are classified as current or noncurrent based on the classification of the related asset or liability for financial reporting or the expected reversal date of the temporary difference for those with no related asset or liability such as loss carryforwards and tax credit carryforwards. The deferred tax amounts are presented as a net current asset or liability and a net non-current asset or liability.

Deferred taxes are recognized in the temporary di unrealized gains and losses on investment securities as a separate component of capital adjustments.

### (s) Prior Period Adjustments

Prior period adjustments resulting from other than are charged or credited to net income for the c fundamental errors are defined as errors with such on the financial statements for one or more prior financial statements can no longer be considered to at the date of their issue. Prior period adjustme fundamental errors are charged or credited to the of retained earnings, and the financial statements restated.

### 2. Basis of Translating the Non-Consolidated Financial Statements

The non-consolidated financial statements are expressed in Korean Won and, solely for the convenience of the reader, have been translated into U.S. dollars at the rate of ₩ 929.6 to US\$1, the basic exchange rate on December 31, 2006. This translation should not be construed as a representation that any or all of the amounts shown could be converted into U.S. dollars at this or any other rate.

### 3. Restricted Deposits

Restricted deposits included in short-term and long-term financial instruments as of December 31, 2006 and 2005 are as follows:

|  |                         |        | In KRW millions, In U | SD thousands (note 2) |
|--|-------------------------|--------|-----------------------|-----------------------|
| Account                                  | Bank                    | 2006   | 2005                  | 2006                  |
| Short-term financial instruments:        |                         |        |                       |                       |
| Guarantee deposits of contracts          | Busan Bank              | ₩1,806 | ₩1,584                | \$1,943               |
| Long-term financial instruments:         |                         |        |                       |                       |
| Guarantee deposits for checking accounts | Shinhan Bank and others | 33     | 41                    | 35                    |
| Total                                    |                         | ₩1,839 | ₩1,625                | \$1,978               |

and 2005.

| differences related to                         | (t) Ordinary and Net Income Per Share                                   | note <b>01</b> |
|--|---|----------------|
| ties that are reported                         | Ordinary income per share and net income per share are computed         | 02             |
|  | by dividing ordinary income (after deduction for tax effect) and net    | 03             |
|  | income, respectively, by the weighted average number of common          |                |
|  | shares outstanding during the year.                                     | 04             |
| n fundamental errors                           |   | 05             |
| current period. The                            | (u) Use of Estimates  | 05             |
| ch a significant effect                        | The preparation of non-consolidated financial statements in accor-      | 06             |
| or periods that those                          | dance with Korean GAAP requires management to make estimates            | 07             |
| to have been reliable                          | and assumptions that affect the amounts reported in the non-consol-     | 07             |
| ents resulting from                            | idated financial statements and related notes to the non-consolidated   | 08             |
| e beginning balance<br>s of the prior year are | financial statements. Actual results could differ from those estimates. | 09             |
| s of the phot year are                         |   | 10             |
|  |   |                |
|  |   | 11             |
|  |   |                |

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In addition, short-term financial instruments are provided as collateral to Busan Metropolitan City and others for leasehold deposits in 2006

### 4. Inventories

### (a) Inventories as of December 31, 2006 and 2005 are as follows:

|                       |          | In KRW millions, In USD thousands (not |             |  |
|-----------------------|----------|--|-------------|--|
| Description           | 2006     | 2005                                   | 2006        |  |
| Merchandise           | ₩906,761 | ₩777,378                               | \$975,431   |  |
| Finished goods        | 1,867    | 1,694                                  | 2,008       |  |
| Raw materials         | 2,569    | 2,663                                  | 2,764       |  |
| Supplies              | 937      | 388                                    | 1,008       |  |
| Materials-in-transit  | 1,310    | 592                                    | 1,409       |  |
| Plots of land         | 30,418   | -                                      | 32,722      |  |
| Finished housing, net | -        | 5,824                                  | -           |  |
| Unfinished housing    | 2,275    | -                                      | 2,447       |  |
| Total                 | ₩946,137 | ₩788,539                               | \$1,017,789 |  |

(b) Loss on inventory shrinkage for the year ended December 31, 2006 is ₩8,881 million.

### 5. Investments in Securities

Investments in securities as of December 31, 2006 and 2005 are as follows:

### (a) Available-for-sale securities

(i) Equity securities

|                              |              |         |            |            | In KRW millions |
|------------------------------|--------------|---------|------------|------------|-----------------|
|                              |              |         | 2006       |            | 2005            |
| Description                  | Owned shares | Cost    | Fair value | Book value | Book value      |
| Marketable securities (* 1): |              |         |            |            |                 |
| Busan Bank (*2)              | 3,892,318    | ₩18,041 | ₩45,151    | ₩45,151    | ₩51,573         |
| Shinhan Financial Group      | 271,662      | 1,584   | 12,904     | 12,904     | 11,152          |
| Eyesvision Corporation       | 1,688        | 491     | 53         | 53         | 49              |
| Korea Investment Corporation | 25,000       | 100     | 32         | 32         | 12              |
| Subtotal                     |              | ₩20,216 | ₩58,140    | ₩58,140    | ₩62,786         |

|   |              |         |            | In KRW millions |   |
|---|--------------|---------|------------|-----------------|---|
|   |              |         | 2006       | 2005            |   |
| Description   | Owned shares | Cost    | Book value | Book value      |   |
| Non-marketable securities (*3):                                     |              |         |            |                 |   |
| Lotte Trading Co., Ltd. (formerly Lotte Industry Co., Ltd.) (*4, 5) | -            | ₩-      | ₩-         | ₩1,638          | n |
| Onsetel Co., Ltd.   | 8,712        | 939     | -          | -               |   |
| Lotte Giants (*5)   | 6,000        | 30      | 30         | 30              |   |
| Herald Media Inc.   | 12,000       | 60      | -          | -               |   |
| Hankyung Economic Daily   | 1,722        | 31      | 31         | 31              |   |
| Agentrics (formerly WWRE)   | 4,768,731    | 13,729  | 866        | 866             |   |
| V Bank Consulting   | 2,500        | 13      | -          | -               |   |
| FRL Korea Co., Ltd. (*5)  | -            | -       | -          | 2,940           |   |
| Incheon United Football Club  | 400          | 2       | -          | -               |   |
| Serom Sungwon   | 74,597       | 3,730   | -          | -               |   |
| I Venture Media Investment Union                                    | 14           | 700     | 700        | 700             |   |
| So Big 5 Contents Investment Union                                  | 18           | 1,800   | 1,800      | -               |   |
| Lotte Shopping Rus Ltd. (*5)  | -            | 7,137   | 7,137      | 684             |   |
| Korea Foods Industry Association                                    | -            | 5       | 5          | 5               |   |
| Woori Home Shopping & Television                                    | 260,000      | 28,600  | 28,600     | -               |   |
| M-ciety Development Co., Ltd  | 392,000      | 1,960   | 1,960      | -               |   |
| M-ciety Co., Ltd  | 2,940        | 15      | 15         | -               |   |
| Incheon PF  | 20,000       | 100     | 100        | -               |   |
| Lakepark AMC  | 14,340       | 72      | 72         | -               |   |
| Lotte Vietnam Shopping Co., Ltd. (*5)                               | -            | 3,749   | 3,749      | -               |   |
| Subtotal  |              | 62,672  | 45,065     | 6,894           |   |
| Total   |              | ₩82,888 | ₩103,205   | ₩69,680         |   |

- gains on valuation of available-for-sale securities in capital adjustments.
- objective evidence of impairment loss exists.
- ered to be immaterial, the Company can record the investment at cost.

(\*1) The equity securities above are stated at fair value and the differences between acquisition cost and market value are recorded as unrealized

(\*2) As of December 31, 2006, the Company has pledged 1,030,000 shares of equity securities of Busan Bank to the Gyeongsangnamdo provincial government as a performance guarantee for the construction of a large retail complex. The Company has also pledged 960,351 shares of equity securities of Busan Bank to Busan Metropolitan City as a construction performance guarantee.

(\*3) The equity securities above are stated at acquisition cost except when the recoverable amount is lower than the acquisition cost and an

(\*4) As of November 30, 2006, Lotte Trading Co., Ltd. was merged into Lotte Industry Co., Ltd., which changed its name to Lotte Trading Co., Ltd. The Company accounts for its investment in Lotte Trading Co., Ltd. using the equity method due to its significant management control.

(\*5) As described in note 1(g), investments in affiliates in which the Company owns 20% or more of the voting stock are stated at amounts as determined using the equity method. However, if the difference between the amount evaluated using the equity method and cost is consid-

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### (ii) Debt securities

|                                     | In KRW millions, In USD thousands (note 2) |        |          |
|-------------------------------------|--|--------|----------|
|                                     | 2006                                       | 2005   | 2006     |
| Current assets                      |  |        |          |
| Government and public bonds (note6) | ₩2   | ₩3     | \$3      |
| Non-current assets                  |  |        |          |
| Government and public bonds         | 12,137                                     | 8,253  | 13,056   |
| Total                               | ₩12,139                                    | ₩8,256 | \$13,059 |

### (iii) Changes in unrealized holding gains (losses)

Changes in unrealized gains (losses) for the years ended December 31, 2006 and 2005 are summarized as follows:

|  | In KRW millions, In USD thousands (note 2 |         |          |
|--|---|---------|----------|
|  | 2006                                      | 2005    | 2006     |
| Net balance at beginning of year                                 | ₩30,863                                   | ₩17,123 | \$33,200 |
| Unrealized gains (losses) on valuation of securities, net of tax | (4,131)                                   | 13,740  | (4,443)  |
| Net balance at end of year                                       | ₩26,732                                   | ₩30,863 | \$28,757 |

### (b) Investments in affiliates

(i) Investments in affiliated companies accounted for using the equity method as of December 31, 2006 and 2005 are as follows:

|   |              |                         |          |                 | In KRW millions                 |
|---|--------------|-------------------------|----------|-----------------|---------------------------------|
|   |              |                         | 2006     |                 |                                 |
| Affiliate   | Owned shares | Percentage of ownership | Cost     | Net asset value | Balance at<br>December 31, 2006 |
| Lotte Station Building Co., Ltd.                                    | 900,000      | 25.00%                  | ₩4,500   | ₩110,429        | ₩110,429                        |
| Daehong Communications Co., Ltd.                                    | 12,000       | 30.00%                  | 6,277    | 49,905          | 49,909                          |
| Lotte.Com Inc.  | 1,600,000    | 34.39%                  | 8,000    | 5,324           | 5,400                           |
| Lotte Boulangerie Co., Ltd.   | 2,000,183    | 90.91%                  | 10,001   | 7,120           | 7,120                           |
| Foodstar Inc.   | 5,582,896    | 39.76%                  | 33,994   | 9,438           | 9,438                           |
| Lotte Midopa Co., Ltd. (*2)   | 51,475,843   | 79.01%                  | 257,379  | 298,511         | 338,918                         |
| Lotte Card Co., Ltd.  | 69,995,159   | 92.54%                  | 432,907  | 683,483         | 713,057                         |
| Lotte Capital Co., Ltd.   | 6,434,128    | 20.55%                  | 67,573   | 34,325          | 34,325                          |
| FRL Korea Co., Ltd.   | 1,176,000    | 49,00%                  | 5,880    | 5,333           | 5,333                           |
| Lakepark Co, Ltd.   | 382,400      | 23.90%                  | 1,912    | 1,893           | 1,893                           |
| Nexus Media Contents Investment Union                               | 20           | 20.00%                  | 2,000    | 1,856           | 1,856                           |
| KTB Media Investment Union  | 15           | 30.00%                  | 1,500    | 1,160           | 1,160                           |
| Isu Entertainment Investment Union                                  | 30           | 37.50%                  | 3,000    | 2,903           | 2,903                           |
| Lotte Shopping Rus Ltd. (formerly L&L Ltd.) (*1)                    | 64,457       | 17.69%                  | 13,154   | 10,478          | 11,556                          |
| Lotte Engineering &<br>Machinery Manufacturing Co., Ltd. (*1)       | 393,283      | 13.71%                  | 2,069    | 11,241          | 11,241                          |
| Lotte Trading Co., Ltd.<br>(formerly Lotte Industry Co., Ltd.) (*1) | 53,393       | 8.77%                   | 43,777   | 30,458          | 43,777                          |
| Lotte Aluminium Co., Ltd. (*1)                                      | 48,391       | 5.08%                   | 23,038   | 27,323          | 33,200                          |
| Lotteria Co., Ltd. (*1)   | 74,000       | 19.94%                  | 39,720   | 44,101          | 52,320                          |
| Total   |              |                         | ₩956,681 | ₩1,335,281      | ₩1,433,835                      |

| A  | ffiliate   |
|----|--|
| Lo | otte Station Building Co., Ltd.                              |
| D  | aehong Communications Co., Ltd.                              |
| Lo | otte.Com Inc.  |
| Lo | otte Boulangerie Co., Ltd.                                   |
| Fc | oodstar Inc.   |
| Lo | otte Midopa Co., Ltd. (*2)                                   |
| Lo | otte Card Co., Ltd.  |
| Lo | otte Capital Co., Ltd.                                       |
| Ν  | exus Media Contents Investment Union                         |
| K  | TB Media Investment Union                                    |
| ls | u Entertainment Investment Union                             |
| L٤ | &L Ltd. (*1)   |
|    | .otteEngineering &<br>lachinery Manufacturing Co., Ltd. (*1) |
| Lo | otte Trading Co., Ltd. (* 1)                                 |
|    | otte Aluminium Co., Ltd. (*1)                                |
| Lo | otteria Co., Ltd. (*1)                                       |
| Т  | otal   |

(\*1) The ownership percentages of Lotte Engineering & Machinery Manufacturing Co., Ltd., Lotte Shopping Rus Co., Ltd. (formerly, L&L Ltd.), Lotte Trading Co., Ltd., Lotte Aluminium Co., Ltd. and Lotteria Co., Ltd. are under 20%; however, since the Company is able to exercise significant influence over their operations, the Company applies the equity method of accounting to these investments.

(\*2) The quoted market values of Lotte Midopa Co., Ltd. based on the closing price on Korea Stock Exchange are  $\forall$  844,204 million and  $\forall$  1,449,045 million as of December 31, 2006 and 2005, respectively.

### (ii) Details of the difference between the a December 31, 2006 and 2005 are as follows:

|  |                   |          | 2006         |                              |
|--|-------------------|----------|--------------|------------------------------|
| Affiliate E  | Beginning balance | Increase | Amortization | Balance at December 31, 2006 |
| Lotte Midopa Co., Ltd.   | ₩47,055           | ₩-       | ₩(6,725)     | ₩40,331                      |
| Lotte Card Co., Ltd.   | 33,744            | -        | (4,880)      | 28,865                       |
| Lotte Shopping Rus Ltd. (formerly L&L Lt                       | d.) 1,243         | -        | (165)        | 1,078                        |
| Lotte Trading Co., Ltd.<br>(formerly Lotte Industry Co., Ltd.) | -                 | 13,319   | -            | 13,319                       |
| Lotte Aluminium Co., Ltd.                                      | 6,857             | -        | (980)        | 5,877                        |
| Lotteria Co., Ltd.   | 9,863             | -        | (1,643)      | 8,217                        |
| Total  | ₩98,762           | ₩13,319  | ₩(14,393)    | ₩97,687                      |

|              |                         |          |                 | In KRW millions                 |
|--------------|-------------------------|----------|-----------------|---------------------------------|
|              |                         | — 2005 — |                 |                                 |
| Owned shares | Percentage of ownership | Cost     | Net asset value | Balance at<br>December 31, 2005 |
| 900,000      | 25.00%                  | ₩4,500   | ₩97,113         | ₩97,268                         |
| 12,000       | 30.00%                  | 6,277    | 38,317          | 38,321                          |
| 1,600,000    | 34.39%                  | 8,000    | 2,024           | 2,075                           |
| 2,000,183    | 90.91%                  | 10,001   | 1,628           | 1,628                           |
| 5,582,896    | 39.76%                  | 33,994   | 7,452           | 7,453                           |
| 51,475,843   | 79.01%                  | 257,379  | 249,706         | 296,823                         |
| 69,995,159   | 92.54%                  | 432,907  | 530,813         | 565,120                         |
| 6,434,128    | 20.55%                  | 67,573   | 24,651          | 24,651                          |
| 20           | 20.00%                  | 2,000    | 1,813           | 1,813                           |
| 15           | 30.00%                  | 1,500    | 1,470           | 1,470                           |
| 30           | 37.50%                  | 3,000    | 3,003           | 3,003                           |
| 64,457       | 17.69%                  | 13,155   | 9,799           | 11,042                          |
|              |                         |          |                 |                                 |
| 393,283      | 13.71%                  | 2,069    | 9,520           | 9,520                           |
| 89,735       | 6.75%                   | 343      | 2,146           | 2,146                           |
| 48,391       | 5.08%                   | 23,038   | 20,611          | 27,468                          |
| 74,000       | 19.94%                  | 39,719   | 36,036          | 45,898                          |
|              |                         | ₩905,455 | ₩1,036,102      | ₩1,135,699                      |

### (ii) Details of the difference between the acquisition cost and the Company's share of the investee's identifiable net assets as of

|      | 01 |
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|                                  |                   |                     |              | In KRW millions              |
|----------------------------------|-------------------|---------------------|--------------|------------------------------|
|                                  |                   |                     |              | 2005                         |
| Affiliate                        | Beginning balance | Increase (decrease) | Amortization | Balance at December 31, 2005 |
| Lotte Midopa Co., Ltd.           | ₩53,780           | ₩-                  | ₩(6,725)     | ₩47,055                      |
| Lotte Card Co., Ltd.             | 38,625            | -                   | (4,880)      | 33,745                       |
| L&L Ltd.                         | -                 | 2,595               | (1,352)      | 1,243                        |
| Daehong Communications Co., Ltd. | -                 | (1,758)             | 1,758        | -                            |
| Lotte Aluminium Co., Ltd.        | -                 | 8,087               | (1,230)      | 6,857                        |
| Lotteria Co., Ltd.               | -                 | 16,437              | (6,575)      | 9,862                        |
| Total                            | ₩92,405           | ₩25,361             | ₩(19,004)    | ₩98,762                      |

(iii) Eliminated net unrealized losses from intercompany transactions as of December 31, 2006 and 2005 are ₩867 million and ₩835 million, respectively.

(iv) A rollforward of investments in affiliates using the equity method for the years ended December 31, 2006 and 2005 is as follows:

|   |                            |                      |                      |                       |         | In KRW millions                 |
|---|----------------------------|----------------------|----------------------|-----------------------|---------|---------------------------------|
|   |                            |                      |                      |                       |         | 2006                            |
|   |                            |                      | /                    | Adjustment to         |         |                                 |
| Affiliate   | Percentage of<br>ownership | Beginning<br>balance | Net income<br>(loss) | Capital<br>adjustment | Other   | Balance at<br>December 31, 2006 |
| Lotte Station Building Co., Ltd.                                      | 25.00%                     | ₩97,268              | ₩13,979              | ₩(8)                  | ₩(810)  | ₩110,429                        |
| Daehong Communications Co., Ltd.                                      | 30.00%                     | 38,321               | 11,526               | 67                    | (5)     | 49,909                          |
| Lotte.Com Inc.  | 34.39%                     | 2,075                | 3,325                | -                     | -       | 5,400                           |
| Lotte Boulangerie Co., Ltd.   | 90.91%                     | 1,628                | (4,062)              | (46)                  | 9,600   | 7,120                           |
| Foodstar Inc.   | 39.76%                     | 7,453                | (1,225)              | -                     | 3,210   | 9,438                           |
| Lotte Midopa Co., Ltd.  | 79.01%                     | 296,823              | 42,095               | -                     | -       | 338,918                         |
| Lotte Card Co., Ltd.  | 92.54%                     | 565,120              | 142,574              | 5,363                 | -       | 713,057                         |
| Lotte Capital Co., Ltd.   | 20.55%                     | 24,651               | 9,674                | -                     | -       | 34,325                          |
| FRL Korea Co., Ltd.   | 49.00%                     | -                    | (530)                | (18)                  | 5,880   | 5,332                           |
| Lakepark Co., Ltd.  | 23.90%                     | -                    | (19)                 | -                     | 1,912   | 1,893                           |
| Nexus Media Contents Investment Union                                 | 20.00%                     | 1,813                | 43                   | -                     | -       | 1,856                           |
| KTB Media Investment Union  | 30.00%                     | 1,470                | (310)                | -                     | -       | 1,160                           |
| Isu Entertainment Investment Union                                    | 37.50%                     | 3,003                | (100)                | -                     | -       | 2,903                           |
| Lotte Shopping Rus Ltd. (formerly L&L Ltd                             | d.) 17.69%                 | 11,042               | 498                  | 16                    | -       | 11,556                          |
| Lotte Engineering &<br>Machinery Manufacturing Co., Ltd.              | 13.71%                     | 9,520                | 1,702                | 16                    | 3       | 11,241                          |
| Lotte Trading Co., Ltd.<br>(formerly Lotte Industry Co., Ltd.) (*1,2) | 8.77%                      | -                    | -                    | -                     | 43,777  | 43,777                          |
| Lotte Trading Co., Ltd. (*1)  | 6.75%                      | 2,146                | 168                  | 4                     | (2,318) |                                 |
| Lotte Aluminium Co., Ltd.   | 5.08%                      | 27,468               | 3,490                | 2,241                 | 1       | 33,200                          |
| Lotteria Co., Ltd.  | 19.94%                     | 45,898               | 5,535                | 562                   | 326     | 52,32 <sup>-</sup>              |
| Total   |                            | ₩1,135,699           | ₩228,363             | ₩8,197                | ₩61,576 | ₩1,433,835                      |

(\*1) As described in note 5(a), as of November 30, 2006, Lotte Trading Co., Ltd. was merged into Lotte Industry Co., Ltd., which changed its name to Lotte Trading Co., Ltd.

(\*2) As the Company is able to exercise significant influence from December 29, 2006, the Company accounts for its investment using the equity method. An unrealized gain of # 39,821 million on the fair-value valuation of the associate's shares held until the date on which significant influence became exercisable shall be included in the current year that includes the applicable date of the equity method.

|   |                         |                      |                      |                       |         | In KRW millions                 |
|---|-------------------------|----------------------|----------------------|-----------------------|---------|---------------------------------|
|   |                         |                      |                      |                       |         | 2005                            |
|   |                         |                      | A                    | djustment to          |         | ]                               |
| Affiliate   | Percentage of ownership | Beginning<br>balance | Net income<br>(loss) | Capital<br>adjustment | Other   | Balance at<br>December 31, 2006 |
| Lotte Station Building Co., Ltd.                        | 25.00%                  | ₩83,620              | ₩14,368              | ₩-                    | ₩(720)  | ₩97,268                         |
| Daehong Communications Co., Ltd.                        | 30.00%                  | 23,881               | 4,154                | 8,142                 | 2,144   | 38,321                          |
| Lotte.Com Inc.  | 34.39%                  | 1,437                | 638                  | -                     | -       | 2,075                           |
| Lotte Boulangerie Co., Ltd.                             | 90.91%                  | 1,976                | (348)                | -                     | -       | 1,628                           |
| Foodstar Inc.   | 39.76%                  | 8,879                | (1,426)              | -                     | -       | 7,453                           |
| Lotte Midopa Co., Ltd.                                  | 79.01%                  | 282,001              | 14,822               | -                     | -       | 296,823                         |
| Lotte Card Co., Ltd.                                    | 92.54%                  | 445,097              | 118,822              | 1,201                 | -       | 565,120                         |
| Lotte Capital Co., Ltd.                                 | 20.55%                  | 19,599               | 5,052                | -                     | -       | 24,651                          |
| Nexus Media Contents Investment Unio                    | n 20.00%                | 2,014                | (201)-               | -                     | 1,813   |                                 |
| KTB Media Investment Union                              | 30.00%                  | -                    | (30)                 | -                     | 1,500   | 1,470                           |
| Isu Entertainment Investment Union                      | 37.50%                  | -                    | 3                    | -                     | 3,000   | 3,003                           |
| L&L Ltd.  | 17.69%                  | 13,154               | (163)                | (1,414)               | (535)   | 11,042                          |
| LotteEngineering &<br>Machinery Manufacturing Co., Ltd. | 13.71%                  | 2,069                | 1,381                | 1,793                 | 4,277   | 9,520                           |
| Lotte Trading Co., Ltd.                                 | 6.75%                   | 343                  | 47                   | (1)                   | 1,757   | 2,146                           |
| Lotte Aluminium Co., Ltd.                               | 5.08%                   | 23,038               | 523                  | 675                   | 3,232   | 27,468                          |
| Lotteria Co., Ltd.                                      | 19.94%                  | 39,719               | (2,479)              | 9,189                 | (531)   | 45,898                          |
| Total   |                         | ₩946,827             | ₩155,163             | ₩19,585               | ₩14,124 | ₩1,135,699                      |

|   |              |                          |            | In KRW millions   |
|---|--------------|--------------------------|------------|-------------------|
|   |              |                          |            | 2006              |
| Affiliate   | Total assets | <b>Total liabilities</b> | Sales      | Net income (loss) |
| Lotte Station Building Co., Ltd.                            | ₩649,003     | ₩207,288                 | ₩630,266   | ₩56,539           |
| Daehong Communications Co., Ltd.                            | 268,776      | 151,738                  | 144,359    | 9,600             |
| Lotte.Com Inc.  | 61,866       | 46,387                   | 64,251     | 9,596             |
| Lotte Boulangerie Co., Ltd.                                 | 36,236       | 28,607                   | 33,894     | (4,111)           |
| Foodstar Inc.   | 95,758       | 72,021                   | 10,685     | 2,767             |
| Lotte Midopa Co., Ltd.                                      | 522,858      | 145,060                  | 319,187    | 61,768            |
| Lotte Card Co., Ltd.  | 3,092,301    | 2,353,681                | 697,887    | 160,593           |
| Lotte Capital Co., Ltd.                                     | 1,239,998    | 1,072,944                | 131,791    | 36,933            |
| FRL Korea Co., Ltd.   | 15,782       | 4,899                    | 13,908     | 1,280             |
| Lakepark Co., Ltd.  | 7,922        | -                        | -          | 78                |
| Nexus Media Contents Investment Union                       | 9,282        | -                        | 423        | 217               |
| KTB Media Investment Union                                  | 4,123        | 254                      | 117        | (1,031)           |
| Isu Entertainment Investment Union                          | 7,740        | -                        | 223        | (268)             |
| Lotte Shopping Rus Ltd. (formerly L&L Ltd.)                 | 207,303      | 148,080                  | 21         | 3,748             |
| Lotte Engineering & Machinery Manufacturing Co., Ltd.       | 328,132      | 248,618                  | 384,832    | 12,993            |
| Lotte Trading Co., Ltd. (formerly Lotte Industry Co., Ltd.) | 1,005,624    | 658,285                  | 45,103     | (2,512)           |
| Lotte Aluminium Co., Ltd.                                   | 796,184      | 343,069                  | 589,782    | 25,938            |
| Lotteria Co., Ltd.  | 218,456      | 78,292                   | 218,406    | 6,198             |
| Total   | ₩8,567,344   | ₩5,559,223               | ₩3,285,135 | ₩380,326          |

(v) Summarized financial information of affiliates as of and for the year ended December 31, 2006 is as follows:

18 19

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The Company used the unaudited financial statements as of December 31, 2006 of these affiliated companies when applying the equity method of accounting.

## (vi) Adjustments to the net asset value of affiliates as of December 31, 2006 are as follows:

|   |                   |               | In KRW millions  |
|---|-------------------|---------------|------------------|
| Affiliate   | Before adjustment | Adjustment(*) | After adjustment |
| Daehong Communication Co., Ltd.                       | ₩35,111           | ₩14,794       | ₩49,905          |
| Lotte Engineering & Machinery Manufacturing Co., Ltd. | 10,900            | 341           | 11,241           |
| Lotte Aluminium Co., Ltd.                             | 23,007            | 4,316         | 27,323           |
| Lotteria Co., Ltd.                                    | 27,947            | 16,155        | 44,102           |

(\*) The Company adjusted the effect of net asset value due to direct and indirect investments among companies within the Lotte Group.

## 6. Other Current Assets

Other current assets as of December 31, 2006 and 2005 are as follows:

|  |         | In KRW millions, | In USD thousands (note 2) |
|--|---------|------------------|---------------------------|
|  | 2006    | 2005             | 2006                      |
| Accrued interest income                      | ₩8,181  | ₩326             | \$8,801                   |
| Available-for-sale securities (note 5)       | 2       | 3                | 3                         |
| Short-term loans                             | 1,386   | -                | 1,491                     |
| Prepaid expenses                             | 10,960  | 9,297            | 11,790                    |
| Derivative assets (note 19)                  | -       | -                | -                         |
| Current deferred income tax assets (note 27) | 15,876  | 8,335            | 17,078                    |
| Total  | ₩36,405 | ₩17,961          | \$39,163                  |

## 7. Joint Venture Investments

Details of joint venture investments as of December 31, 2006 are as follows:

| Joint venture investment | Ownership | Equity holder             | Principal business        |
|--------------------------|-----------|---------------------------|---------------------------|
| Lotte Academy            | 35.0%     | Lotte Confectionery, etc. | Training service          |
| Kookge Building          | 6.0%      | Honam Petrochemical, etc. | Building leasing services |

## 8. Transactions and Balances with Related Companies

## (a) Details of parent and subsidiary relationships as of December 31, 2006 are as follows:

| Parent                                     | Ownership | Control relationship    |
|--|-----------|-------------------------|
| Hotel Lotte Co., Ltd.                      | 9.3%      | Included in Lotte Group |
| Korea Fuji Film Co., Ltd.                  | 8.5%      | Included in Lotte Group |
| Lotte Confectionery Co., Ltd.              | 8.5%      | Included in Lotte Group |
| Lotte Data Communication Company           | 5.2%      | Included in Lotte Group |
| Lotte Chilsung Beverage Co., Ltd.          | 4.3%      | Included in Lotte Group |
| Lotte Engineering & Construction Co., Ltd. | 1.0%      | Included in Lotte Group |
| Hotel Lotte Pusan Co., Ltd.                | 0.8%      | Included in Lotte Group |

## Controlled subsidiary (\*)

| Lotte N | 1idopa Co., Ltd.     |
|---------|----------------------|
| Lotte B | oulangerie Co., Ltd. |
| Lotte.C | Com Inc.             |
| Lotte C | ard Co., Ltd.        |

shareholder.

## 31, 2006 and 2005 are summarized as follows:

|  |                      |                    |                            | 2006     |
|--|----------------------|--------------------|----------------------------|----------|
| Re   | evenue transactions  | Expense            | s and other transactions – |          |
| Related company Sale                           | es and other revenue | Purchases of goods | Fees and commissions       | Other    |
| Hotel Lotte Co., Ltd.                          | ₩10,493              | ₩2                 | ₩61,462                    | ₩253     |
| Lotte Confectionery Co., Ltd.                  | 24,136               | 46,211             | 434                        | -        |
| Lotte Data Communication Company               | 688                  | -                  | 43,652                     | 9,983    |
| Lotte Chilsung Beverage Co., Ltd.              | 7,579                | 18,335             | 534                        | -        |
| Lotte Engineering & Construction Co., Ltd.     | 517                  | -                  | 2,302                      | 395,352  |
| Hotel Lotte Pusan Co., Ltd.                    | 9,289                | -                  | 15,140                     |          |
| Lotte Midopa Co., Ltd. (*)                     | 7,017                | 92                 | 7,288                      |          |
| Lotte.Com Inc.                                 | 237                  | -                  | 21,391                     | 172      |
| Lotte Card Co., Ltd.                           | 2,891                | -                  | 105,870                    | -        |
| Lotte Station Building Co., Ltd. (*)           | 14,249               | 202                | 4,008                      |          |
| Lotte Trading Co., Ltd.                        | 1,789                | 124,577            | 352                        | 1,064    |
| Daehong Communications Co., Ltd.               | 4,547                | -                  | 20,160                     | 295      |
| Lotte Aluminium Co., Ltd.                      | 767                  | 9,123              | 8,165                      | 711      |
| Lotte Engineering & Machinery Manufacturing Co | o., Ltd. 5           | -                  | 3,717                      | 1,410    |
| Lotteria Co., Ltd.                             | 5,363                | -                  | 18                         |          |
| Lotte Samkang Co., Ltd.                        | 6,443                | 9,872              | 2,509                      |          |
| Lotte Ham & Milk Co., Ltd.                     | 6,171                | 43,013             | 670                        |          |
| Others   | 13,286               | 31,007             | 46,639                     | 361      |
| Total  | ₩115,467             | ₩282,434           | ₩344,311                   | ₩409,601 |

| Ownership | <b>Principal business</b> |
|-----------|---------------------------|
| 79.0%     | Department stores         |
| 93.3%     | Bakery                    |
| 34.4%     | Internet shopping         |
| 92.5%     | Credit card and lending   |

(\*) Controlled subsidiaries represent majority-owned entities by either the Company or a controlled subsidiary and other entities where the Company or its controlled subsidiary collectively or individually owns more than 30% of total outstanding common stock and is the largest

## (b) Significant transactions which occurred in the normal course of business with related companies for the years ended December

|   |                        |                    |                            | In KRW millions |
|---|------------------------|--------------------|----------------------------|-----------------|
|   |                        |                    |                            | 2005            |
| R   | evenue transactions    | Expense            | s and other transactions - |                 |
| Related company Sa                            | ales and other revenue | Purchases of goods | Fees and commissions       | Other           |
| Hotel Lotte Co., Ltd.                         | ₩10,775                | ₩172               | ₩59,371                    | ₩-              |
| Lotte Confectionery Co., Ltd.                 | 22,499                 | 42,741             | 264                        | 33              |
| Lotte Data Communication Company              | 617                    | -                  | 24,553                     | 17,549          |
| Lotte Chilsung Beverage Co., Ltd.             | 7,077                  | 20,515             | 523                        | 311             |
| Lotte Engineering & Construction Co., Ltd.    | 759                    | -                  | 24                         | 499,615         |
| Hotel Lotte Pusan Co., Ltd.                   | 3,258                  | -                  | 9,847                      | 226             |
| Lotte Midopa Co., Ltd. (*)                    | 5,004                  | -                  | 3,652                      | 2,109           |
| Lotte.Com Inc.                                | 38                     | -                  | 13,824                     | 1               |
| Lotte Card Co., Ltd.                          | 1,001                  | -                  | 94,506                     | -               |
| Lotte Station Building Co., Ltd. (*)          | 12,960                 | -                  | 2,023                      | -               |
| Lotte Trading Co., Ltd.                       | 1,309                  | 121,779            | 136                        | 1,225           |
| Daehong Communications Co., Ltd.              | 1,582                  | -                  | 26,300                     | 272             |
| Lotte Aluminium Co., Ltd.                     | 505                    | 9,487              | 3,368                      | 1,271           |
| Lotte Engineering & Machinery Manufacturing C | o., Ltd. 6             | -                  | 433                        | 2,146           |
| Lotteria Co., Ltd.                            | 5,283                  | -                  | 26                         | -               |
| Lotte Samkang Co., Ltd.                       | 6,754                  | 7,968              | 922                        | •               |
| Lotte Ham & Milk Co., Ltd.                    | 3,923                  | 41,312             | 249                        | 8               |
| Others  | 9,025                  | 17,508             | 37,206                     | 341             |
| Total   | ₩92,375                | ₩261,482           | ₩277,227                   | ₩525,107        |

(\*) As described in note 29(c), the Company has entered into contracts with Midopa Co., Ltd. and Lotte Station Building Co., Ltd., both Lotte Group affiliated companies, to provide management services.

## (c) Account balances with related companies as of December 31, 2006 and 2005 are summarized as follows:

|   |                              |                           |         |                           |                        | In KRW millions |
|---|------------------------------|---------------------------|---------|---------------------------|------------------------|-----------------|
|   |                              |                           |         |                           |                        | 2006            |
| Payables — |                              |                           |         |                           |                        |                 |
| Related company   | Trade accounts<br>receivable | Other accounts receivable | Other   | Trade accounts<br>payable | Other accounts payable | Other           |
| Hotel Lotte Co., Ltd.   | ₩96                          | ₩645                      | ₩22,248 | ₩1                        | ₩1,201                 | ₩14,664         |
| Lotte Confectionery Co., Ltd.   | 224                          | 376                       | -       | 7,685                     | 39                     | 413             |
| Lotte Data Communication Company  | -                            | 60                        | 8,774   | 129                       | 10,081                 | 2,938           |
| Lotte Chilsung Beverage Co., Ltd.   | 2,470                        | 73                        | -       | 1,733                     | 119                    | 28              |
| Lotte Engineering & Construction Co., Ltd   | d. 117                       | 1                         | 410     | -                         | 130,539                |                 |
| Hotel Lotte Pusan Co., Ltd.   | 56                           | 5,122                     | 300     | -                         | 747                    | 928             |
| Lotte Midopa Co., Ltd.  | 6,040                        | 1,688                     | 19,674  | -                         | 3,635                  | 382             |
| Lotte Card Co., Ltd.  | 70,461                       | 489                       | -       | -                         | 107,566                | 8,365           |
| Lotte Station Building Co., Ltd.  | 11,458                       | 5,677                     | 4,889   | -                         | 10,074                 |                 |
| Lotte Trading Co., Ltd.   | -                            | -                         | -       | 8,863                     | 1,447                  |                 |
| Daehong Communications Co., Ltd.  | -                            | 240                       | -       | 2,011                     | 527                    | 8,051           |
| Lotteria Co., Ltd.  | 501                          | 40                        | -       | -                         | 572                    | 6,041           |
| Lotte Ham & Milk Co., Ltd.  | 789                          | 215                       | -       | 3,795                     | 90                     | 230             |
| Others  | 7,949                        | 2,794                     | 1,242   | 5,230                     | 14,048                 | 6,787           |
| Total   | ₩100,161                     | ₩17,420                   | ₩57,537 | ₩29,447                   | ₩280,685               | ₩48,827         |

|   |                              |                           |         |                        |                        | In KRW millions |
|---|------------------------------|---------------------------|---------|------------------------|------------------------|-----------------|
|   |                              |                           |         |                        |                        | 2005            |
|   |                              | Receivables —             |         |                        | - Payables ——          |                 |
| Related company                           | Trade accounts<br>receivable | Other accounts receivable | Other   | Trade accounts payable | Other accounts payable | Other           |
| Hotel Lotte Co., Ltd.                     | ₩336                         | ₩326                      | ₩20,313 | ₩1                     | ₩853                   | ₩12,131         |
| Lotte Confectionery Co., Ltd.             | 6,132                        | 307                       | -       | 5,950                  | 68                     | 371             |
| Lotte Data Communication Company          | -                            | 112                       | 180     | -                      | 7,124                  | 986             |
| Lotte Chilsung Beverage Co., Ltd.         | 2,332                        | 79                        | -       | 1,926                  | 163                    | 3               |
| Lotte Engineering & Construction Co., Ltc | d. 381                       | -                         | 750     | -                      | 54,732                 | -               |
| Hotel Lotte Pusan Co., Ltd.               | 4                            | 29                        | -       | -                      | 476                    | 759             |
| Lotte Midopa Co., Ltd.                    | 4,133                        | 2,075                     | 19,623  | -                      | 5,758                  | 406             |
| Lotte Card Co., Ltd.                      | 42,353                       | -                         | -       | -                      | 14,354                 | 19,543          |
| Lotte Station Building Co., Ltd.          | 10,468                       | 5,533                     | 4,402   | -                      | 8,278                  | -               |
| Lotte Trading Co., Ltd.                   | 9                            | 30                        | -       | 5,543                  | 1,464                  | 135             |
| Daehong Communications Co., Ltd.          | -                            | 154                       | -       | -                      | 7,883                  | 5,777           |
| Lotteria Co., Ltd.                        | 534                          | 33                        | -       | -                      | 867                    | 6,253           |
| Lotte Ham & Milk Co., Ltd.                | 1,047                        | 182                       | -       | 3,465                  | 102                    | 348             |
| Others                                    | 6,427                        | 2,508                     | 2,783   | 4,030                  | 7,307                  | 5,827           |
| Total                                     | ₩74,156                      | ₩11,368                   | ₩48,051 | ₩20,915                | ₩109,430               | ₩52,539         |

(d) The remuneration and provision for retirement and severance benefits of directors for the year ended December 31, 2006 are ₩7,629 million and ₩2,059 million, respectively.

## 9. Property, Plant and Equipment

(a) The Company revalued its land and buildings in 1998 under the then Korean Assets Revaluation Law. As a result, the Company recorded a revaluation surplus of ₩ 1,028,713 million, net of asset revaluation tax and transfers to capital stock, and offset against foreign currency translation loss carried over from prior years.

(b) Changes in property, plant and equipment for the years ended December 31, 2006 and 2005 are as follows:

|                          |                                     |              |           |              |           | In KRW millions                       |
|--------------------------|-------------------------------------|--------------|-----------|--------------|-----------|---------------------------------------|
|                          |                                     |              |           |              |           | 2006                                  |
|                          | Book value as of<br>January 1, 2006 | Acquisitions | Disposals | Depreciation | Transfers | Book value as of<br>December 31, 2006 |
| Land                     | ₩2,587,174                          | ₩120,868     | ₩(2,452)  | ₩-           | ₩(32,316) | ₩2,673,274                            |
| Buildings                | 2,293,418                           | 14,006       | (24,822)  | (112,284)    | 310,297   | 2,480,615                             |
| Structures               | 79,996                              | 1,746        | (851)     | (3,784)      | 40,509    | 117,616                               |
| Machinery                | 11,606                              | 1,505        | (353)     | (3,961)      | 4,223     | 13,020                                |
| Vehicles                 | 429                                 | 427          | (19)      | (302)        | (23)      | 512                                   |
| Furniture and equipment  | 18,146                              | 1,357        | (238)     | (11,920)     | 4,211     | 11,556                                |
| Other                    | 172,802                             | 83,440       | (8,064)   | (133,085)    | 80,887    | 195,980                               |
| Construction-in-progress | 179,011                             | 717,174      | (3,883)   | -            | (273,767) | 618,535                               |
| Total                    | ₩5,342,582                          | ₩940,523     | ₩(40,682) | ₩(265,336)   | ₩134,021  | ₩6,111,108                            |

(\*) An advance payment of ₩ 169,471 million was transferred to tangible assets, and tangible assets of ₩ 35,450 million were transferred to plots of land, expenses and intangible assets, etc.

|                          |                                     |              |           |              |           | In KRW millions                       |
|--------------------------|-------------------------------------|--------------|-----------|--------------|-----------|---------------------------------------|
|                          |                                     |              |           |              |           | 2005                                  |
|                          | Book value as of<br>January 1, 2005 | Acquisitions | Disposals | Depreciation | Transfers | Book value as of<br>December 31, 2005 |
| Land                     | ₩2,437,479                          | ₩157,086     | ₩(7,727)  | ₩-           | ₩336      | ₩2,587,174                            |
| Buildings                | 1,970,868                           | 51,325       | (1,557)   | (97,922)     | 370,704   | 2,293,418                             |
| Structures               | 58,028                              | 2,366        | (21)      | (2,842)      | 22,465    | 79,996                                |
| Machinery                | 6,975                               | 3,513        | (4)       | (2,511)      | 3,633     | 11,606                                |
| Vehicles                 | 539                                 | 283          | (94)      | (299)        | -         | 429                                   |
| Furniture and equipment  | 20,065                              | 1,626        | (642)     | (14,272)     | 11,369    | 18,146                                |
| Other                    | 126,669                             | 81,094       | (1,015)   | (107,995)    | 74,049    | 172,802                               |
| Construction-in-progress | 276,806                             | 386,655      | -         | -            | (484,450) | 9,011                                 |
| Total                    | ₩4,897,429                          | ₩683,948     | ₩(11,060) | ₩(225,841)   | ₩(1,894)  | ₩5,342,582                            |

## (c) The officially declared value and book value of land as of December 31, 2006 are as follows:

|      |            | In KRW millions |  |
|------|------------|-----------------|--|
|      |            | 2006            |  |
|      | Book value | Declared value  |  |
| Land | ₩2,673,274 | ₩4,012,472      |  |

The officially declared value, which is used for government purposes, is not intended to represent fair value.

## (d) Details of coverage under major insurance policies carried by the Company as of December 31, 2006 and 2005 are as follows:

|  |                                  |                | In KRW millio | ns, In USD thousands (note 2) |
|--|----------------------------------|----------------|---------------|-------------------------------|
|  | Amou                             | nt covered ——— |               | Amount covered                |
| Type of insurance                        | Covered assets                   | 2006           | 2005          | 2006                          |
| Burglary insurance                       | Cash                             | ₩33,105        | ₩31,867       | \$35,612                      |
| Fire insurance                           | Merchandise, buildings and tools | 4,568,779      | 4,150,377     | 4,914,779                     |
| Damage insurance                         | Machinery and equipment          | 77,103         | 67,697        | 82,942                        |
| Damage insurance                         | Facilities and products          | 367,716        | 340,822       | 395,564                       |
| Directors & officers liability insurance |                                  | 50,000         | -             | 53,787                        |
| Others                                   | Other utilities                  | 30,235         | 23,238        | 32,525                        |
| Total                                    |                                  | ₩5,126,938     | ₩4,614,001    | \$5,515,209                   |

## 10. Intangible Assets

Changes in intangible assets for the years ended December 31, 2006 and 2005 are as follows:

| Total  | ₩36,847                             | ₩13,478      | ₩(15,838)    | ₩1,105  | ₩35,592                             |
|--|-------------------------------------|--------------|--------------|---------|-------------------------------------|
| Others                                       | 3,069                               | 2,931        | (950)        | (1,068) | 3,982                               |
| Copyrights                                   | 2,408                               | 10,406       | (11,300)     | -       | 1,514                               |
| Rights to use a facility                     | 10,134                              | -            | (857)        | -       | 9,27                                |
| Rights to use a gas supply facility          | 1,130                               | 3            | (157)        | 462     | 1,438                               |
| Rights to use an electricity supply facility | 2,214                               | -            | (327)        | 965     | 2,852                               |
| Rights to use a water supply facility        | 2,768                               | -            | (375)        | 746     | 3,139                               |
| Industrial property rights                   | 188                                 | 138          | (81)         | -       | 245                                 |
| Goodwill                                     | ₩14,936                             | ₩-           | ₩(1,791)     | ₩-      | ₩13,14                              |
|  | Book value as of<br>January 1, 2006 | Acquisitions | Amortization | Others  | Book value as o<br>December 31, 200 |
|  |                                     |              |              |         | 2006                                |
|  |                                     |              |              |         | In KRW million                      |

|  |                                     |              |              |        | In KRW millions                       |
|--|-------------------------------------|--------------|--------------|--------|---------------------------------------|
|  |                                     |              |              |        | 2005                                  |
|  | Book value as of<br>January 1, 2006 | Acquisitions | Amortization | Others | Book value as of<br>December 31, 2005 |
| Goodwill                                     | ₩12,973                             | ₩3,753       | ₩(1,790)     | ₩ -    | ₩14,936                               |
| Industrial property rights                   | 183                                 | 71           | (66)         | -      | 188                                   |
| Rights to use a water supply facility        | 1,665                               | 1,427        | (324)        | -      | 2,768                                 |
| Rights to use an electricity supply facility | 1,852                               | 655          | (279)        | (14)   | 2,214                                 |
| Rights to use a gas supply facility          | 1,098                               | 175          | (143)        | -      | 1,130                                 |
| Rights to use a facility                     | 10,991                              | -            | (857)        | -      | 10,134                                |
| Copyrights                                   | -                                   | -            | -            | 2,408  | 2,408                                 |
| Others                                       | 2,714                               | 1,324        | (969)        | -      | 3,069                                 |
| Total  | ₩31,476                             | ₩7,405       | ₩(4,428)     | ₩2,394 | ₩36,847                               |

## 11. Other Assets

Other assets as of December 31, 2006 and 2005 are as follows:

|                                 |        | In KRV | / millions, In USD thousands (note 2) |
|---------------------------------|--------|--------|---------------------------------------|
| Description                     | 2006   | 2005   | 2006                                  |
| Long-term financial instruments | ₩32    | ₩42    | \$35                                  |
| Long-term loans                 | 1,930  | 1,930  | 2,077                                 |
| Total                           | ₩1,962 | ₩1,972 | \$2,112                               |

## 12. Assets and Liabilities Denominated in Foreign Currency

Assets and liabilities denominated in foreign currency as of December 31, 2006 and 2005 are summarized as follows:

|   | 20               | 06             | 2005             |                |
|---|------------------|----------------|------------------|----------------|
|   | Foreign currency | Won equivalent | Foreign currency | Won equivalent |
| Assets:                                 |                  |                |                  |                |
| Cash and cash equivalents               | \$-              | ₩-             | \$620            | ₩628           |
| Short-term financial instruments        | 630,078          | 585,721        | -                | -              |
| Total                                   | \$630,078        | ₩585,721       | \$620            | ₩628           |
| Liabilities:                            |                  |                |                  |                |
| Trade accounts receivable               | \$811            | ₩754           | \$249            | ₩254           |
|   | EUR 58           | 70             | -                |                |
| Other accounts payable                  | \$579            | 539            | -                |                |
| Accrued expenses                        | \$478            | 443            | -                |                |
| Current portion of long-term borrowings | \$70,000         | 65,072         | -                |                |
| Current portion of long-term debentures | \$30,000         | 27,888         | -                |                |
| Long-term borrowings                    | -                | -              | 70,000           | 70,910         |
| Debentures                              | -                | -              | 30,000           | 30,390         |
| Total                                   | \$101,868        | ₩94,696        | \$100,249        | ₩101,554       |
|   | EUR 58           | 70             | -                |                |

## 13. Other Current Liabilities

Other current liabilities as of December 31, 2006 and 2005 are as follows:

|                              | In KRW millions, In USD thousands (note 2) |         |          |
|------------------------------|--|---------|----------|
|                              | 2006                                       | 2005    | 2006     |
| Withholdings                 | ₩7,252                                     | ₩5,056  | \$7,801  |
| Value-added tax withholdings | 38,317                                     | 27,950  | 41,219   |
| Guaranty money received      | 2,597                                      | 2,500   | 2,793    |
| Investment withholdings      | 10,479                                     | 11,309  | 11,273   |
| Total                        | ₩58,645                                    | ₩46,815 | \$63,086 |

## 14. Borrowings

(a) Short-term borrowings as of December 31, 2006 and 2005 are summarized as follows:

|                         |                    |                      |      | In KRW millions |
|-------------------------|--------------------|----------------------|------|-----------------|
| Lender                  | Type of borrowings | Annual interest rate | 2006 | 2005            |
| Shinhan Bank and others | Bank overdraft     | 6.36~7.15%           | ₩1   | ₩31             |
| Woori Bank and others   | Financial notes    | 3.92%                | -    | 69,000          |
| Kookmin Bank and others | General            | 4.20~4.64%           | -    | 515,000         |
| Total                   |                    |                      | ₩1   | ₩584,031        |

(b) Long-term borrowings as of December 31, 2006 and 2005 are summarized as follows:

|                      |              |                      |                  |          | In KRW millions |
|----------------------|--------------|----------------------|------------------|----------|-----------------|
| Lender               | Maturity     | Annual interest rate | Foreign currency | 2006     | 2005            |
| Kookmin Bank         | Jun 25, 2007 | Libor+0.75%          | USD 70,000,000   | ₩65,072  | ₩70,910         |
| Subtotal             |              |                      |                  | 65,072   | 70,910          |
| Less current portion |              |                      |                  | (65,072) | -               |
|                      |              |                      |                  | ₩-       | ₩70,910         |

## 15. Debentures

## (a) Debentures as of December 31, 2006 and 20

| Development                                    | N.A          | Later end and a | 2005       | In KRW millions |
|--|--------------|-----------------|------------|-----------------|
| Description                                    | Maturity     | Interest rate   | 2006       | 2005            |
| 36th placement                                 | Feb 26, 2006 | 4.00%           | ₩-         | ₩200,000        |
| 37th placement                                 | Sep 19, 2006 | 4.00%           | -          | 250,000         |
| 38th placement                                 | Oct 20, 2006 | 4.00%           | -          | 250,000         |
| 39th placement                                 | Jan 29, 2007 | 5.00%           | 170,000    | 170,000         |
| 40th placement                                 | Mar 04, 2007 | 5.00%           | 250,000    | 250,000         |
| 41st placement                                 | Apr 09, 2008 | 5.00%           | 200,000    | 200,000         |
| 42nd placement                                 | Jun 23, 2007 | 4.00%           | 210,000    | 210,000         |
| 43rd placement                                 | Jun 25, 2007 | Libor+0.75%     | 27,888     | 30,390          |
| 44th placement                                 | May 03, 2008 | 3.95%           | 250,000    | 250,000         |
| 45th placement                                 | Sep 12, 2008 | 4.71%           | 100,000    | 100,000         |
| Subtotal                                       |              |                 | ₩1,207,888 | ₩1,910,390      |
| Less:  |              |                 |            |                 |
| Discount on debentures issued                  |              |                 | (2,852)    | (10,987         |
| Total book value                               |              |                 | ₩1,205,036 | ₩1,899,403      |
| Less:  |              |                 |            |                 |
| Current portion of debentures, net of discount |              |                 | (656,721)  | (696,908        |
|  |              |                 | ₩548,315   | ₩1,202,495      |

## (b) Aggregate maturities of debentures as of December 31, 2006 are as follows:

| Period              | In KRW millions |
|---------------------|-----------------|
| 2007.1.1~2007.12.31 | ₩657,888        |
| 2008.1.1~2009.12.31 | 550,000         |
|                     | ₩1,207,888      |

Period

#### 16. Leases

(a) The Company leases facilities including stores and distribution centers from third parties. Under the terms of the lease arrangements, the Company generally is required to deposit a lump-sum amount as key money and pay a monthly rent for the duration of the lease, which typically ranges from one year to 20 years. Lump-sum amounts as of December 31, 2006 are ₩ 335,654 million.

of December 31, 2006 are as follows:

| 005 are summarized as follows | 005 | are | summ | arized | as fol | lows |
|-------------------------------|-----|-----|------|--------|--------|------|
|-------------------------------|-----|-----|------|--------|--------|------|

| In KRW millions, In USD thousands (note 2) |   |
|--|---|
|  |   |
|  |   |
|  | _ |

2007.1.1~2007.12.31 ₩37,497 \$40,337 2008.1.1~2011.12.31 118,915 110,543 2012 and thereafter 133,852 143,989 ₩281,892 Total \$303,241

(c) The Company leases some land and buildings of the Company (b) Future minimum lease payments under operating leases as to third parties under the terms of the lease arrangements as of December 31, 2006. The Company received lump-sum rental deposits of ₩ 252,801 million and rental income of ₩ 297,880 million for the year ended December 31, 2006.

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## 17. Retirement and Severance Benefits

Changes in retirement and severance benefits for the years ended December 31, 2006 and 2005 are summarized as follows:

|   |          | In USD thousands (note 2) |          |
|---|----------|---------------------------|----------|
|   | 2006     | 2005                      | 2006     |
| Estimated severance accrual at beginning of year          | ₩92,548  | ₩75,708                   | \$99,557 |
| Provisions  | 31,267   | 28,831                    | 33,635   |
| Payments  | (11,531) | (13,575)                  | (12,405) |
| Transfers of severance benefits from affiliated companies | 1,817    | 1,584                     | 1,955    |
| Estimated severance accrual at end of year                | 114,101  | 92,548                    | 122,742  |
| Transfers to National Pension Fund                        | (51)     | (81)                      | (55)     |
| Deposits for severance benefit insurance                  | (68,619) | (56,579)                  | (73,816) |
| Net balance at end of year                                | ₩45,431  | ₩35,888                   | \$48,871 |

In 1999, the Company converted its group severance benefit insurance policy into a new severance benefit insurance policy with Samsung Life Insurance Co., etc. Under the new insurance policy, payments of the Company's retirement and severance benefit liability to employees are guaranteed to the extent of deposits held by the insurance company. These deposits are presented as a reduction of the accrual for retirement and severance benefits liability.

## 18. Accrual for Bonus Cards

The Company recognizes an accrual for bonus cards which provide free services based on credit card usage. The increase in the accrual for bonus cards for the years ended December 31, 2006 and 2005 are summarized as follows:

|                   |         | In KRW  |          |  |
|-------------------|---------|---------|----------|--|
|                   | 2006    | 2005    | 2006     |  |
| Beginning of year | ₩21,351 | ₩15,654 | \$22,967 |  |
| Increase          | 7,806   | 8,207   | 8,397    |  |
| Decrease          | (5,873) | (2,510) | (6,316)  |  |
| End of year       | ₩23,284 | ₩21,351 | \$25,048 |  |

## 19. Derivatives

(a) The Company entered into currency and interest swap contracts with SC First Bank and Kookmin Bank to hedge the exposure to the changes in foreign exchange rates and interest rates related to long-term borrowings (USD 70,000 thousand) and debentures (USD 30,000 thousand) from Kookmin Bank. The expected maximum period in which the Company is exposed in the fluctuation of cash flow is within 12 months from the balance sheet date. Contract terms of the currency and interest swap contracts are as follows:

| Contract amount | Foreign exchange rate | Variable interest rate | Fixed interest rate | Maturity date | Bank          |
|-----------------|-----------------------|------------------------|---------------------|---------------|---------------|
| USD 50,000,000  | 1,186.7               | 3M Libor+0.75%         | 4.66%               | 2007.6.25     | Kookmin Bank  |
| USD 50,000,000  | 1,186.7               | 3M Libor+0.75%         | 4.66%               | 2007.6.25     | SC First Bank |

(b) The loss on valuation of derivative instruments was ₩8,340 million for the year ended December 31, 2006.

## 20. Stockholders' Equity

Changes in stockholder's equity for the years ended December 31, 2006 and 2005 are as follows:

|                              | Number of shares issued | Common stock | Capital surplus | <b>Retained earnings</b> | Capital adjustment |
|------------------------------|-------------------------|--------------|-----------------|--------------------------|--------------------|
| Balance at January 1, 2005   | 20,000,000              | ₩100,000     | ₩1,146,678      | ₩1,370,790               | ₩70,333            |
| Net income                   | -                       | -            | -               | 546,217                  | -                  |
| Other                        | -                       | -            | -               | (10,000)                 | 11,836             |
| Balance at December 31, 2005 | 20,000,000              | ₩100,000     | ₩1,146,678      | ₩1,907,007               | ₩82,169            |
| Issuance of common stock (*) | 9,043,374               | 45,217       | 3,580,364       | -                        | -                  |
| Issue costs                  | -                       | -            | (76,147)        | -                        | -                  |
| Net income                   | -                       | -            | -               | 739,844                  | -                  |
| Other                        | -                       | -            | -               | (11,459)                 | 2,180              |
| Balance at December 31, 2006 | 29,043,374              | ₩145,217     | ₩4,650,895      | ₩2,635,392               | ₩84,349            |

(\*) The Company issued 1,714,286 shares of common stock at # 400,000 per share (total proceeds of # 685,714 million) on the Korea Exchange on February 9, 2006, and issued 6,857,143 shares on the London Stock Exchange on February 8, 2006 in the form of Global Depository Shares ("GDS"). In addition, the Company issued 471,945 shares by surplus allocation option on March 16, 2006. Then total 146,581,760 shares of GDS at USD 20.67 per share (total proceeds of # 2,939,867 million) were issued. The difference between the total proceeds and the aggregate par value of the common stock of #45,217 million was recorded as paid-in capital in excess of par value within capital surplus.

## 21. Capital Stock and Capital Surplus

(a) Pursuant to its amended Articles of Incorporation, the Company's authorized capital stock is 60,000,000 shares, which consists of common shares and preferred shares each with a par value #5,000 per share. The Company is authorized to issue non-voting preferred shares of up to one-fourth of the Company's total issued and outstanding capital stock. Holders of preferred shares may, upon a resolution of the board of directors at the time of the issuance of the preferred shares, be entitled to receive dividends prior to the holders of common shares. The preferred shares will be automatically converted to common shares at a maturity within ten years of issuance as determined by the Company's board of directors. However, if the holders of preferred shares do not receive the minimum dividends as prescribed, then the maturity will be extended to the time when all such dividend amounts are paid to the holders of preferred shares. As of December 31, 2006, the Company has not issued any preferred stock, and 29,043,374 shares of common stock were issued and outstanding.

(b) Capital surplus as of December 31, 2006 and 2005 consists of the following:

|            | In KR <sup>1</sup> | In KRW millions, In USD thousands (note 2) |  |  |
|------------|--------------------|--|--|--|
| 2006       | 2005               | 2006                                       |  |  |
| ₩3,605,117 | ₩100,900           | \$3,814,131                                |  |  |
| 1,793      | 1,793              | 1,897                                      |  |  |
| 1,043,985  | 1,043,985          | 1,104,513                                  |  |  |
| ₩4,650,895 | ₩1,146,678         | \$4,920,541                                |  |  |

#### Gain on capital reduction

The Company retired 745,470 shares of treasury stock (#1,934 million) in 1995, which was acquired as a result of the merger with Lotte Foods Co., Ltd. and ChungBon Industry Co., Ltd. on December 31, 1994. As a result, capital stock decreased by  $\forall$  3,727 million and a gain on capital reduction amounting to  $\forall 1,793$  million was recorded as a capital surplus.

### Gain on merger

In 1997, SongGok Trading Co., Ltd. merged with the Company, resulting in a gain on merger of  $\forall$  15,272 million recorded within other capital surplus.

## Assets revaluation

The Company revalued its property, plant and equipment on July 1, 1998 in accordance with the old Assets Revaluation Law. Details of the assets revaluation surplus included in stockholders' equity as revaluation surplus are as follows:

| Date of revaluation | Total revaluation surplus | <b>Revaluation tax</b> | Transfer to capital | Others | Net revaluation surplus |
|---------------------|---------------------------|------------------------|---------------------|--------|-------------------------|
| July 1, 1998        | ₩1,122,229                | ₩(19,030)              | ₩(73,500)           | ₩(986) | ₩1,028,713              |

## 22. Retained Earnings

Retained earnings as of December 31, 2006 and 2005 are summarized as follows:

|  |            | In KRW millio | ns, In USD thousands (note 2) |
|--|------------|---------------|-------------------------------|
| Accounts                                       | 2006       | 2005          | 2006                          |
| Appropriated                                   |            |               |                               |
| Legal reserve                                  | ₩18,072    | ₩16,572       | \$19,441                      |
| Reserve for business rationalization           | 10,552     | 10,552        | 11,351                        |
| Reserve for corporate development              | 134,000    | 134,000       | 144,148                       |
| Reserve for social overhead capital investment | -          | 80            | -                             |
| Reserve for improvement of financial structure | 5          | 5             | 5                             |
| Discretionary reserve                          | 1,719,500  | 1,189,500     | 1,849,720                     |
|  | 1,882,129  | 1,350,709     | 2,024,665                     |
| Unappropriated                                 | 753,263    | 556,298       | 810,309                       |
|  | ₩2,635,392 | ₩1,907,007    | \$2,834,974                   |

## (a) Legal reserve

The Korean Commercial Code requires the Company to appropriate Under the Special Tax Treatment Control Law, investment tax credit as legal reserve an amount equal to at least 10% of cash dividends is allowed for certain investments. The Company was, however, for each accounting period until the reserve equals 50% of stated used to reduce any deficit or be transferred to capital stock. Pursuant rationalization. to Korean tax laws, the Company is allowed to claim the amounts of appropriated retained earnings for financial structure improvement, Effective December 11, 2002, the Company is no longer required to corporate development and social overhead capital investment as establish a reserve for business rationalization despite tax benefits redeductions in its income tax return for the current year. These reserves ceived for certain investments and, consequently, the existing balance are not available for the payment of dividends until used for specified is now regarded as a discretionary reserve. purposes or reversed.

## (b) Reserve for business rationalization

required to appropriate from retained earnings the amount of tax capital. This reserve is not available for cash dividends but may be benefits obtained and transfer such amount into a reserve for business

## (c) Reserve for corporate development such reserves.

## 23. Capital Adjustments

Details of capital adjustments as of December 31, 2006 and 2005 are as follows:

## Accounts

Unrealized gain on valuation of available-for-sa Unrealized gain on investments under the equit

Unrealized gain on valuation of derivative instru

## 24. Sale of Apartments

## (a) Housing lotting-out construction contracts as of and for the years ended December 31, 2006 and 2005 are as follows:

|                                    |          | In KRW millions | In USD thousands (note 2) |
|------------------------------------|----------|-----------------|---------------------------|
|                                    | 2006     | 2005            | 2006                      |
| Beginning of year                  | ₩6,154   | ₩168,850        | \$6,620                   |
| Increase (decrease)                | 114,923  | 4,142           | 123,626                   |
| Revenue recognized in current year | (13,997) | (166,838)       | (15,057)                  |
| End of year                        | ₩107,080 | ₩6,154          | \$115,189                 |

## (b) Accumulated revenue and costs on housing lotting-out construction contracts as of December 31, 2006 are summarized as follows:

|                    |                    |                  | In KRW             | millions, In USD thousands (note 2) |
|--------------------|--------------------|------------------|--------------------|-------------------------------------|
| Project            | Cumulative revenue | Cumulative costs | Cumulative revenue | Cumulative costs                    |
| Beome-dong project | ₩8,707             | ₩6,942           | \$9,366            | \$7,468                             |

Under the Corporation Tax Law, the Company appropriated into a reserve for corporate development. Such reserves are not available for the payment of dividends until used for specified purposes or reversed. However, effective December 31, 2001, the tax law no longer provides for

|                 | In KRW millions, In USD thousands (note 2 |         |          |
|-----------------|---|---------|----------|
|                 | 2006                                      | 2005    | 2006     |
| ale securities  | ₩26,732                                   | ₩30,863 | \$28,756 |
| ity method, net | 57,374                                    | 50,600  | 61,718   |
| ruments         | 243                                       | 706     | 261      |
|                 | ₩84,349                                   | ₩82,169 | \$90,736 |

## 25. Sales and Cost of Sales

Details of sales and cost of sales for the years ended December 31, 2006 and 2005 are as follows:

|  |            | In KRW million | ns, In USD thousands (note 2) |
|--|------------|----------------|-------------------------------|
|  | 2006       | 2005           | 2006                          |
| Sales                                      |            |                |                               |
| Sales of merchandise                       | ₩8,529,487 | ₩8,023,179     | \$9,175,437                   |
| Specific sales                             | 303,806    | 291,435        | 326,813                       |
| Sales of products                          | 48,888     | 32,060         | 52,591                        |
| Sales of apartments                        | 13,997     | 166,838        | 15,057                        |
| Ancillary property operating revenue       | 114,284    | 93,648         | 122,939                       |
| Other operating revenue                    | 436,244    | 356,079        | 469,282                       |
| Deductions                                 |            |                |                               |
| Cost of specific sales                     | (238,303)  | (230,458)      | (256,350)                     |
| Sales allowance                            | (152,523)  | (125,677)      | (164,074                      |
|  | ₩9,055,880 | ₩8,607,104     | \$9,741,695                   |
| Cost of sales                              |            |                |                               |
| Cost of merchandise sold                   |            |                |                               |
| Beginning inventory of merchandise         | ₩777,378   | ₩824,323       | \$836,250                     |
| Purchases of merchandise for the year      | 6,411,017  | 5,896,027      | 6,896,532                     |
| Transfers to other accounts                | (4)        | (6)            | (4)                           |
| Ending inventory of merchandise            | (906,761)  | (777,378)      | (975,431                      |
|  | ₩6,281,630 | ₩5,942,966     | \$6,757,347                   |
| Cost of products sold                      |            |                |                               |
| Beginning inventory of products            | ₩1,694     | ₩882           | \$1,822                       |
| Cost of products manufactured for the year | 32,245     | 26,148         | 34,687                        |
| Transfers to other accounts                | (1,444)    | (14)           | (1,554)                       |
| Ending inventory of products               | (1,867)    | (1,694)        | (2,008                        |
|  | ₩30,628    | ₩25,322        | \$32,947                      |
| Cost of sales of apartments                | ₩12,316    | ₩175,164       | \$13,249                      |
| Ancillary property operating costs         | 58,966     | 45,804         | 63,432                        |
|  | 71,282     | 220,968        | 76,681                        |
|  | ₩6,383,540 | ₩6,189,256     | \$6,866,975                   |
| Gross profit                               | ₩2,672,340 | ₩2,417,848     | \$2,874,720                   |

## 26. Selling and Administrative Expenses

Details of selling and administrative expenses for th

|   | 2000       |            | ns, In USD thousands (note 2 |
|---|------------|------------|------------------------------|
|   | 2006       | 2005       | 2006                         |
| Salaries  | ₩368,960   | ₩330,561   | \$396,902                    |
| Provision for retirement and severance benefits | 30,978     | 28,688     | 33,324                       |
| Other employee benefits                         | 57,559     | 52,135     | 61,918                       |
| Expenses for education                          | 4,426      | 3,960      | 4,761                        |
| Travel  | 10,403     | 8,704      | 11,191                       |
| Service contract expenses                       | 238,039    | 206,918    | 256,066                      |
| Advertising                                     | 128,790    | 128,769    | 138,543                      |
| Sales promotion and commissions                 | 230,569    | 230,694    | 248,030                      |
| Supplies  | 26,308     | 28,438     | 28,300                       |
| Communications                                  | 7,578      | 6,666      | 8,152                        |
| Utilities                                       | 98,148     | 86,144     | 105,581                      |
| Maintenance                                     | 16,263     | 17,023     | 17,495                       |
| Commissions and fees                            | 228,376    | 188,729    | 245,671                      |
| Insurance                                       | 5,293      | 4,697      | 5,693                        |
| Transportation                                  | 3,116      | 2,535      | 3,352                        |
| Depreciation                                    | 262,735    | 222,479    | 282,632                      |
| Amortization of intangible assets               | 4,538      | 4,427      | 4,882                        |
| Taxes and dues                                  | 79,814     | 68,274     | 85,858                       |
| Bad debts                                       | 297        | 182        | 320                          |
| Rent  | 91,316     | 81,529     | 98,231                       |
| Others  | 29,462     | 27,476     | 31,695                       |
|   | ₩1,922,968 | ₩1,729,028 | \$2,068,597                  |

## 27. Income Taxes

on taxable income which result in the following normal tax 31, 2006 and 2005 are summarized as follows: rates:

|                    |          |   | In KR    | W millions, In USD th | nousands (note 2) |
|--------------------|----------|---|----------|-----------------------|-------------------|
| Taxable income     | Tax rate |   | 2006     | 2005                  | 2006              |
| Up to ₩100 million | 14.3%    | Current income tax expense              | ₩202,650 | ₩148,249              | \$217,997         |
| Over ₩ 100 million | 27.5%    | Deferred income tax expense             | 43,130   | 65,480                | 46,396            |
|                    |          | Income taxes directly charged to equity | l<br>319 | (31,167)              | 343               |
|                    |          | Income taxes                            | ₩246,099 | ₩182,562              | \$264,736         |

| the | vears | ended | December | 31  | 2006 2 | and 7 | 2005 | are | as follo  | \\/S. |
|-----|-------|-------|----------|-----|--------|-------|------|-----|-----------|-------|
| uie | years | enueu | December | эι, | 2000   |       | 2005 | are | as i olio | WVS.  |

(a) The Company is subject to a number of income taxes based The components of income tax expense for the years ended December

04

06

08

tax rates differs from the actual provision for the years ended certain portion of dividend income is not taxable. Therefore, certain December 31, 2006 and 2005 for the following reasons:

|  |          | In KRW millions |
|--|----------|-----------------|
|  | 2005     | 2006            |
| Provision for income taxes at normal tax rates   | ₩271,121 | ₩200,401        |
| Tax effects of permanent differences, net  | 3,790    | 511             |
| Investment tax credit  | (920)    | (11,018)        |
| Decrease in deferred income tax liabilities<br>resulting from equity in income of affiliates (*) | (31,842) | (1,185)         |
| Decrease in deferred income tax assets resulting from others, net                                | 3,950    | (6,147)         |
| Actual provision for income taxes  | ₩246,099 | ₩ 182,562       |

(b) The provision for income taxes calculated using the normal (\*) Under the Corporate Income Tax Act, Article 18, paragraph 2, a portions of equity in net income of affiliates are considered permanent differences in the calculation of deferred tax assets (liabilities). Effective January 1, 2005, non-taxable dividend income is excluded from equity in income of affiliates in the calculation of deferred income tax liabilities resulting from equity in income of affiliates.

> The effective tax rates, after adjustments for certain differences between amounts reported for financial accounting and income tax purposes, were approximately 25.0% and 25.1% for the years ended December 31, 2006 and 2005, respectively.

(c) The tax effects of temporary differences that result in significant portions of the deferred tax assets and liabilities as of December 31, 2006 and 2005 are presented below:

|   |         | , In USD thousands (note 2) |          |
|---|---------|-----------------------------|----------|
|   | 2006    | 2005                        | 2006     |
| Deferred tax assets                                     |         |                             |          |
| Allowance for doubtful accounts                         | ₩1,513  | ₩1,102                      | \$1,627  |
| Impairment losses on available-for-sale securities      | 1,305   | 4,842                       | 1,403    |
| Accrued expenses (bonus cards)                          | 6,403   | 5,871                       | 6,888    |
| Accrued expenses (bonuses)                              | 3,135   | 2,250                       | 3,372    |
| Available-for-sale securities                           | 24      | 24                          | 26       |
| Loss on valuation of derivative instruments             | 7,070   | 4,777                       | 7,606    |
| Negative capital adjustment due to use of equity method | -       | 389                         | -        |
| Others  | 980     | 412                         | 1,054    |
| Total deferred tax assets                               | ₩20,430 | ₩19,667                     | \$21,976 |

#### Deferred tax liabilities

| Net deferred tax liabilities                       | ₩(116,066) | ₩(73,797) | \$(124,856) |
|--|------------|-----------|-------------|
| Total deferred tax liabilities                     | ₩136,496   | ₩93,464   | \$146,832   |
| Loss on valuation of derivative instruments        | 92         | 268       | 99          |
| Capital adjustment due to use of equity method     | 20,617     | 19,582    | 22,178      |
| Loss on valuation of available-for-sale securities | 10,140     | 11,707    | 10,908      |
| Equity method securities                           | 80,135     | 37,923    | 86,203      |
| Land   | 1,111      | 1,136     | 1,195       |
| Disallowed financing costs capitalized             | 18,031     | 18,638    | 19,397      |
| Accrued interest income                            | 2,250      | 90        | 2,420       |
| Depreciation                                       | ₩4,120     | ₩4,120    | \$4,432     |

(d) The Company did not recognize deferred tax assets in the amount of  $\forall$  3,587 million and  $\forall$  20,799 million arising from the taxable temporary differences associated with the impairment losses on available-for-sale securities and equity method securities as of December 31, 2006, respectively, since the temporary differences are not expected to reverse in the foreseeable future. Also, the Company did not recognize deferred tax liabilities in the amount of ₩ 200,472 million arising from the taxable temporary differences associated with revaluation of land as of December 31, 2006, since it is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

## (e) As of December 31, 2006, details of aggregate deferred tax assets (liabilities) are as follows:

|   |   |                | In KRW million         |
|---|---|----------------|------------------------|
|   |   | Deferred Tax A | ssets (Liabilities) —— |
|   | Temporary differences<br>at December 31, 2006 | Current        | Non-current            |
| Assets  |   |                |                        |
| Allowance for doubtful receivables                      | ₩5,500  | ₩1,513         | ₩-                     |
| Impairment losses on investment securities              | 17,607  | -              | 1,305                  |
| Accrued expenses (bonus cards)                          | 23,284  | 6,403          | -                      |
| Accrued expenses (bonuses)                              | 11,399  | 3,135          | -                      |
| Available-for-sale securities                           | 87  | -              | 24                     |
| Gains on valuation of derivative instruments            | 25,710  | 7,070          |                        |
| Negative capital adjustment due to use of equity method | 1,414   | -              | -                      |
| Others  | 3,562   | 5              | 975                    |
|   | ₩88,563                                       | ₩18,126        | ₩2,304                 |
| Liabilities   |   |                |                        |
| Depreciation  | ₩14,983                                       | ₩-             | ₩4,120                 |
| Accrued interest income                                 | 8,181   | 2,250          | -                      |
| Interest on construction period                         | 65,569  | -              | 18,031                 |
| Land  | 4,038   | -              | 1,111                  |
| Equity method investment securities                     | 431,360                                       | -              | 80,135                 |
| Land (reserve for advanced depreciation)                | 728,988                                       | -              | -                      |
| Loss on valuation of available-for-sale securities      | 36,872  | -              | 10,140                 |
| Capital adjustment due to use of equity method          | 79,404  | -              | 20,617                 |
| Loss on valuation of derivative instruments             | 335   | -              | 92                     |
|   | ₩1,369,730                                    | ₩2,250         | ₩134,246               |
| Deferred income tax assets (liabilities)                | ₩(1,281,167)                                  | ₩15,876        | ₩(131,942              |

|   |   |                | In KRW millions        |
|---|---|----------------|------------------------|
|   |   | Deferred Tax A | ssets (Liabilities) —— |
|   | Temporary differences<br>at December 31, 2006 | Current        | Non-current            |
| Assets  |   |                |                        |
| Allowance for doubtful receivables                      | ₩5,500  | ₩1,513         | ₩-                     |
| Impairment losses on investment securities              | 17,607  | -              | 1,305                  |
| Accrued expenses (bonus cards)                          | 23,284  | 6,403          | -                      |
| Accrued expenses (bonuses)                              | 11,399  | 3,135          | -                      |
| Available-for-sale securities                           | 87  | -              | 24                     |
| Gains on valuation of derivative instruments            | 25,710  | 7,070          |                        |
| Negative capital adjustment due to use of equity method | 1,414   | -              | -                      |
| Others  | 3,562   | 5              | 975                    |
|   | ₩88,563                                       | ₩18,126        | ₩2,304                 |
| Liabilities   |   |                |                        |
| Depreciation  | ₩14,983                                       | ₩-             | ₩4,120                 |
| Accrued interest income                                 | 8,181   | 2,250          | -                      |
| Interest on construction period                         | 65,569  | -              | 18,031                 |
| Land  | 4,038   | -              | 1,111                  |
| Equity method investment securities                     | 431,360                                       | -              | 80,135                 |
| Land (reserve for advanced depreciation)                | 728,988                                       | -              | -                      |
| Loss on valuation of available-for-sale securities      | 36,872  | -              | 10,140                 |
| Capital adjustment due to use of equity method          | 79,404  | -              | 20,617                 |
| Loss on valuation of derivative instruments             | 335   | -              | 92                     |
|   | ₩1,369,730                                    | ₩2,250         | ₩134,246               |
| Deferred income tax assets (liabilities)                | ₩(1,281,167)                                  | ₩15,876        | ₩(131,942)             |

## as follows:

## Unrealized gain on valuation of available-for-sa

Capital adjustment of equity securities

Capital adjustment of derivative instruments

## (f) The deferred tax assets and liabilities that were directly charged or credited to capital adjustments as of December 31, 2006, are

|                          |   | In KRW millions, In USD thousands (note 2)   |  |  |
|--------------------------|---|--|--|--|
| Temporary<br>differences | Deferred tax<br>liabilities             | Temporary<br>differences   | Deferred tax<br>liabilities  |  |
| ₩36,872                  | ₩10,140                                 | \$39,665   | \$10,908   |  |
| 79,404                   | 20,617                                  | 85,417   | 22,178   |  |
| 335                      | 92                                      | 360  | 99   |  |
| ₩116,610                 | ₩30,849                                 | \$125,441  | \$33,185   |  |
|                          | differences<br>₩36,872<br>79,404<br>335 | differences         liabilities           ₩36,872         ₩10,140           79,404         20,617           335         92 | Temporary<br>differences         Deferred tax<br>liabilities         Temporary<br>differences           ₩36,872         ₩10,140         \$39,665           79,404         20,617         85,417           335         92         360 |  |

## 28. Ordinary and Net Income per Share

Ordinary income and net income per share are computed by dividing ordinary income (after deduction for tax effect) and net income by the weighted average number of common shares outstanding during the years ended December 31, 2006 and 2005. The calculation of ordinary income per share and net income per share is as follows:

|  | Korean Won (millions, except per share amounts), U.S. dollars (thousands, except per share amounts) |            |            |
|--|---|------------|------------|
|  | 2006  | 2005       | 2006       |
| Net income   | ₩739,844  | ₩546,217   | \$795,874  |
| Extraordinary items                                      | ₩-  | ₩-         | \$-        |
| Ordinary income  | ₩739,844  | ₩546,217   | \$795,874  |
| Weighted-average number of common shares outstanding     | 28,025,851  | 20,000,000 | 28,025,851 |
| Ordinary income per share in Korean won and U.S. dollars | ₩26,399   | ₩27,311    | \$28       |
| Net income per share in Korean won and U.S. dollars      | ₩26,399   | ₩27,311    | \$28       |

## 29. Commitments and Contingencies

with financial institutions as follows:

|                  | In KRW millions, In USD thousands |                               |  |
|------------------|-----------------------------------|-------------------------------|--|
|                  | Total facility                    | Amount used<br>under facility |  |
| Overdraft        | ₩65,000                           | ₩1                            |  |
| Buyer's credit   | ₩1,120,000                        | ₩206,392                      |  |
| General loan     | ₩200,000                          | ₩-                            |  |
| Letter of credit | \$39,000                          | \$2,260                       |  |
|                  | ₩1,385,000                        | ₩206,393                      |  |
|                  | \$39,000                          | \$2,260                       |  |

# 53,785 million by Seoul Guarantee Insurance Co., Ltd. for the the accompanying non-consolidated financial statements. performance of construction contracts and others.

(c) The Company has entered into contracts with Lotte Midopa and Lotte Station Building Co., Ltd., both related parties of the Company, for providing management services. The Company receives an annual management fee equivalent to 10 percent of ordinary income before depreciation expense of the related companies.

(a) As of December 31, 2006, the Company has credit facilities (d) On July 16, 2003, the Company entered into a contract with Lotte Midopa Co., Ltd. for the lease of Young Plaza, which is located in Namdaemunno, Jung-gu, until October 31, 2023 and paid a guarantee deposit amounting to  $\forall$  17,500 million. Also, the Company pays monthly rents of  $\forall$  346 million to Lotte Midopa Co., Ltd. as of December 31, 2006.

(e) As of December 31, 2006, the Company is a plaintiff in 10 lawsuits claiming damages totaling ₩ 822 million and a defendant in 8 lawsuits claiming damages totaling ₩ 3,128 million. Management believes that the ultimate resolution of these litigations will not have a material adverse effect on the financial position or operations of the Company; accordingly, (b) The Company has been provided guarantees amounting to the Company has not accrued any liability for possible losses in

## 30. Dividends

## and 2005 are as follows:

|   | In KRW n  | nillio |
|---|-----------|--------|
|   | 2006      |        |
| Dividend amount (cash dividends)        | ₩36,304   | ł      |
| Net income                              | ₩739,844  | ₩      |
| Dividends as a percentage of net income | 4.91%     |        |
| Parvalue                                | ₩ 145,217 | ₩      |
| Dividends as a percentage of par value  | 25.0%     |        |

## (b) Dividend yield ratios for the years ended December 31, 2006 33. Acquisition of Business and 2005 are as follows:

| ¥ |
|---|
|   |
|   |
|   |

#### 31. Added Value

The components of manufacturing costs and selling and general administrative expenses which are necessary in calculating added value at December 31, 2006 and 2005 are as follows:

|   | In KRW millions, In USD thousands (note 2) |          |           |  |
|---|--|----------|-----------|--|
|   | 2006                                       | 2005     | 2006      |  |
| Salaries  | ₩372,766                                   | ₩414,177 | \$400,996 |  |
| Retirement allowances<br>and severance benefits | 31,267                                     | 28,831   | 33,635    |  |
| Other employee benefits                         | 58,018                                     | 52,135   | 62,412    |  |
| Rent  | 91,490                                     | 81,769   | 98,419    |  |
| Depreciation                                    | 265,336                                    | 225,841  | 285,430   |  |
| Taxes and dues                                  | 79,860                                     | 68,312   | 85,908    |  |
|   | ₩898,737                                   | ₩871,065 | \$966,800 |  |

## 32. Employee Welfare and Contributions to Society

| ons, In USD th | ousands (note 2) |
|----------------|------------------|
| 2005           | 2006             |
| ₩ 15,000       | \$39,054         |
| 546,217        | \$795,874        |
|                |                  |
| 2.75%          | 4.91%            |
| 100,000        | \$156,214        |
|                |                  |
| 15.0%          | 25.0%            |
|                |                  |

(a) Details of dividends for the years ended December 31, 2006 For employee welfare, the Company maintains a refectory, an infirmary, athletic facilities, a scholarship fund, workmen's accident compensation insurance, unemployment insurance and medical insurance. The amounts of welfare spending for the years ended December 31, 2006 and 2005 are estimated at ₩ 58,018 million and ₩52,135 million, respectively.

> The Company donated ₩ 3,833 million and ₩ 4,231 million to the Community Chest of Korea and others for the years ended December 31, 2006 and 2005, respectively.

| 2005         | 2006     |
|--------------|----------|
| <i>†</i> 750 | \$1.34   |
| ₩-           | \$415.23 |
| -            | 0.32%    |

On January 10, 2005, the Company acquired two supermarkets in cash from Home Mart Co., Ltd. to enhance the efficiency and competitiveness of the Supermarket division. The condensed financial information as of January 10, 2005 (deemed acquisition date) for the acquisition is as follows:

|                      | In KRW millions, In USD thousands (note 2) |         |  |
|----------------------|--|---------|--|
| Description          |  |         |  |
| Current assets       | ₩4,792                                     | \$5,155 |  |
| Non-current assets   | 1,600                                      | 1,721   |  |
| Net assets purchased | 6,392                                      | 6,876   |  |
|                      |  | 0       |  |
| Acquisition cost     | 10,145                                     | 10,913  |  |
| Goodwill             | ₩3,753                                     | \$4,037 |  |

## 34. Segment Information

(a) The Company's major business segments consist of department store (retail), mart (retail) and other (construction, food manufacturing, movie theaters and supermarkets).

(b) Financial information by business segment for the years ended December 31, 2006 and 2005 is summarized as follows:

|                               |                  |            |          |                  |            | In KRW millions |
|-------------------------------|------------------|------------|----------|------------------|------------|-----------------|
|                               |                  | -2006      |          |                  | - 2005     |                 |
|                               | Department store | Mart       | Other    | Department store | Mart       | Other           |
| Sales                         | ₩5,149,611       | ₩3,336,924 | ₩569,345 | ₩5,192,004       | ₩2,903,087 | ₩512,014        |
| Operating income              | 643,627          | 99,548     | 6,198    | 597,550          | 90,180     | 1,090           |
| Depreciation and amortization | 134,848          | 101,929    | 44,397   | 113,573          | 84,111     | 32,584          |
| Property, plant and equipment | 3,427,789        | 2,469,883  | 213,436  | 3,368,553        | 1,718,527  | 255,502         |
| Intangible assets             | 11,564           | 9,328      | 14,700   | 11,859           | 4,573      | 20,415          |

|                               |                  |             |           |                  | In USD      | thousands (note 2) |
|-------------------------------|------------------|-------------|-----------|------------------|-------------|--------------------|
|                               |                  | -2006       |           |                  | - 2005      |                    |
|                               | Department store | Mart        | Other     | Department store | Mart        | Other              |
| Sales                         | \$5,539,599      | \$3,589,634 | \$612,462 | \$5,585,202      | \$3,122,942 | \$550,789          |
| Operating income              | 692,369          | 107,087     | 6,667     | 642,803          | 97,010      | 1,172              |
| Depreciation and amortization | 145,060          | 109,648     | 47,760    | 122,174          | 90,481      | 35,052             |
| Property, plant and equipment | 3,687,381        | 2,656,931   | 229,600   | 3,623,825        | 1,848,758   | 274,864            |
| Intangible assets             | 12,440           | 10,035      | 15,812    | 12,758           | 4,920       | 21,962             |

## 35. Subsequent Events

On August 2, 2006, the board of directors of the Company passed a resolution to acquire an additional 49.8 percent equity interest (3,982,796 shares) in Woori Home Shopping & Television, in which the Company already owned a 3.25 percent interest. The decision was made to enter the television home-shopping business by acquiring a home-shopping network in Korea.

For this acquisition, the Company paid ₩ 124 billion in advance. The acquisition was approved by the Korean Fair Trade Commission on November 29, 2006 and by the Korean Broadcasting Commission on December 27, 2006, after which the Company paid the balance of ₩ 293 billion on January 2, 2007. The Company presently holds a 50.58 percent interest (4,406,796 shares) and intends to purchase an additional 2.45 percent interest (196,000 shares) subsequently.

## TO THE PRESIDENT OF LOTTE SHOPPING CO., LTD.;

We have reviewed the accompanying Report on the Operations of the Internal Accounting Control System ("IACS") of Lotte Shopping Co., Ltd. (the "Company") as of December 31, 2006. The Company's management is responsible for designing and maintaining an effective IACS and for its assessment of the effectiveness of the IACS. Our responsibility is to review management's assessment and issue a report based on our review. In the accompanying report of management's assessment of the IACS, the Company's management stated: "Based on the assessment on the operations of the IACS, the Company's IACS has been effectively designed and is operating as of December 31, 2006, in all material respects, in accordance with the IACS Framework issued by the Internal Accounting Control System Operation Committee."

We conducted our review in accordance with IACS Review Standards, issued by the Korean Institute of Certified Public Accountants. Those Standards require that we plan and perform the review to obtain assurance of a level less than that of an audit as to whether the Report on the Operations of the Internal Accounting Control System is free of material misstatement. Our review consisted principally of obtaining an understanding of the Company's IACS, inquiries of company personnel about the details of the report, and tracing to related documents we considered necessary in the circumstances. We have not performed an audit and, accordingly, we do not express an audit opinion.

## INDEPENDENT ACCOUNTANTS' REVIEW REPORT ON THE INTERNAL ACCOUNTING CONTROL SYSTEM

English Translation of a Report Originally Issued in Korean

## INDEPENDENT ACCOUNTANTS' REVIEW REPORT ON THE INTERNAL ACCOUNTING CONTROL SYSTEM

A company's IACS is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Because of its inherent limitations, however, the IACS may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Based on our review, nothing has come to our attention that the Report on the Operations of the Internal Accounting Control System as of December 31, 2006 is not prepared in all material respects, in accordance with the IACS Framework issued by the Internal Accounting Control System Operation Committee.

This report applies to the Company's IACS in existence as of December 31, 2006. We did not review the Company's IACS subsequent to December 31, 2006. This report has been prepared for Korean regulatory purposes, pursuant to the External Audit Law, and may not be appropriate for other purposes or for other users.

KPMG Samong Accounting Corp.

February 14, 2007

This report is annexed in relation to the audit of the non-consolidated financial statements as of December 31, 2006 and the review of internal accounting control system pursuant to Article 2-3 of the Act on External Audit for Stock Companies of the Republic of Korea.

## TO THE BOARD OF DIRECTORS A LOTTE SHOPPING CO., LTD.;

I, as the Internal Accounting Control Officer ("IACO") of Lotte Shopping Co., Ltd. (the "Company"), have assessed the status of the design and operations of the Company's internal accounting control system ("IACS") for the year ended December 31, 2006.

The Company's management, including IACO, is responsible for the design and operations of its IACS. I, as the IACO, have assessed whether the IACS has been effectively designed and is operating to prevent and detect any error or fraud which may cause any misstatement of the financial statements for the purpose of establishing the reliability of financial reporting and the preparation of the financial statements for external purposes. I, as the IACO, applied the IACS Framework for the assessment of design and operations of the IACS.

Based on the assessment of the operations of the IACS, the Company's IACS has been effectively designed and is operating as of December 31, 2006, in all material respects, in accordance with the IACS Framework issued by the Internal Accounting Control System Operation Committee.

## REPORT ON THE OPERATIONS OF THE INTERNAL ACCOUNTING CONTROL SYSTEM January 25, 2007

## TO THE BOARD OF DIRECTORS AND INTERNAL AUDITOR (AUDIT COMMITTEE) OF

Hyun Soo, Kim Internal Accounting Control Officer

Downlas

In Won, Lee Chief Executive Officer and President

## CONSOLIDATED STATEMENTS OF INCOME YEARS ENDED DECEMBER 31, 2006 AND 2005

|   | 2006<br>In KRW millions | 2005<br>In KRW millions | 2004<br>In KRW millions |
|---|-------------------------|-------------------------|-------------------------|
|   |                         |                         |                         |
| vet sales   | ₩9,997,925              | ₩9,348,144              | ₩8,265,554              |
| Gross profit  | ₩3,126,779              | ₩2,752,373              | ₩2,377,704              |
| G&A expenses  | 2,159,178               | 1,929,657               | 1,769,164               |
| Operating income                                    | ₩967,601                | ₩822,716                | ₩608,540                |
| Non-operating income                                | ₩258,884                | ₩76,671                 | ₩60,398                 |
| Interest income                                     | 112,571                 | 9,731                   | 12,451                  |
| Dividend income                                     | 1,917                   | 1,382                   | 1,252                   |
| Gain on valuation using the equity method           | 86,436                  | 25,528                  | -                       |
| Gain on foreign currency transactions               | 10,798                  | 7,903                   | 5,172                   |
| Gain on foreign currency translation                | 8,363                   | 3,112                   | 20,644                  |
| Gain on disposal of investment assets               | -                       | -                       | 101                     |
| Gain on disposal of property, plant and equipment   | 4,336                   | 2,504                   | 101                     |
| Reversal of allowance for doubtful accounts         | 54                      | -                       | 7,842                   |
| Gain on prior period error correction               | -                       | 11,417                  | -                       |
| Others  | 34,409                  | 15,094                  | 12,835                  |
| Non-operating expenses                              | ₩201,603                | ₩170,350                | ₩243,048                |
| Interest expense                                    | 90,433                  | 135,580                 | 157,238                 |
| Loss on valuation using the equity method           | 2,184                   | 4,301                   | 8,310                   |
| Loss on foreign currency transactions               | 21,088                  | 4,291                   | 3,831                   |
| Loss on foreign currency translation                | 25,781                  | 48                      | 32                      |
| Loss on disposal of trade accounts receivable       | -<br>-                  | 5                       | 55                      |
| Loss on valuation of currency swaps                 | 8,340                   | 3,080                   | 20,450                  |
| Loss on transaction of currency swaps               | 17                      | 1,256                   | -                       |
| Loss on disposal of investment assets               | -                       | -                       | 218                     |
| Loss on impairment of available-for-sale securities | 1,600                   | 29                      | 12,863                  |
| Loss on disposal of property, plant and equipment   | 20,217                  | 3,338                   | 23,660                  |
| Loss on disposal of property, plant and equipment   |                         | 4 2 2 0                 | 2,377                   |
| Donations   | 4,130                   | 4,330                   | 2,0,7                   |
|   | 4,130 -                 | 4,330                   | -                       |
| Donations   | 4,130<br>-<br>11,339    |                         | - 849                   |

| Ordinary income | ₩1,024,882 | ₩729,037 | ₩425,890 |
|-----------------|------------|----------|----------|
| Net income      | ₩744,276   | ₩548,061 | ₩305,602 |
|                 |            |          |          |



Store Network

as of December 31, 2006



**Other Regions** 

| Department Stores* | [23] |
|--------------------|------|
| Discount Stores    | [50] |
| Supermarkets       | [52] |

\* Includes three stores managed under contract.

<u>Seoul Metropolitan Area</u>



## <u>Leading Korean Retail into a</u> <u>Global Future</u>

At Lotte Shopping, we've been winning the hearts of Korean shoppers with top global brands, unique shopping experiences, and unrivaled service since 1979. Over the past three decades, we've expanded our operations from department stores into virtually every segment of retail with discount, supermarket, specialty, and home shopping channels. As we continue to expand these channels across Korea, we are now preparing to enter the global marketplace as we begin the next phase in our strategy to become one of the world's top-50 retailers by 2010. November 1979 Lotte Shopping Co., Ltd. is founded

DECEMBER 1979 Opened first Lotte department store

JUNE 1996 Launched LotteShopping.com

April 1998 Opened first Lotte Mart

JANUARY 2000 Spun off LotteShopping.com to create Lotte.com

## May 2001 Opened first Lotte Super

OctoBER 2002 Acquired Nowon department store from Midopa

November 2003 Opened Lotte Young Plaza

DECEMBER 2003 Spun off credit card business to subsidiary Lotte Card

MARCH 2004. Acquired 25 supermarkets from Hanhwa Super

## MARCH 2005 Opened Avenuel

FEBRUARY 2006 Listed on London and Korean stock exchanges

August 2006 Acquired majority stake in Woori Home Shopping

DECEMBER 2006 Operated 23 department stores, 50 discount stores, and 52 supermarkets nationwide

MARCH 2007 Acquired Big-Mart supermarket chain

## LOTTE GROUP as of March 2007

# <u>Bringing Consumers the Best</u>

The Lotte Group was born back in 1967 when a businessman named Shin Kyukho returned to his native land and founded Lotte Confectionery. From this humble beginning as a chewing-gum maker, Lotte has expanded and diversified over the past four decades to become a domestic leader in the retail, heavy chemical, food and beverage, tourism and leisure, and construction sectors. Today, Lotte is one of Korea's top-five business groups and a vertically integrated powerhouse in the retail, food and beverage, and tourism and leisure sectors.

## Retail

Lotte Shopping Lotte Station Building Lotte Midopa Korea Seven Lotte Trading Lotte Logistics Lotte Logistics Lotte Asahi Liquor Cinema Trading FRL Korea Lotte Cold Storage Woori Home Shopping

## HEAVY CHEMICALS

Honam Petrochemical Lotte Daesan Petrochemical Korea Fuji Film KP Chemical KP Chemtech Seetec

## Food & Beverage

Lotte Confectionery Lotte Chilsung Beverage Lotte Samkang Food Star Lotteria Lotte Ham & Milk Lotte Fresh Delica Daesun Distilling Lotte Boulangerie Wellga Lotte Pharmaceutical

## Tourism & Leisure

Hotel Lotte Busan Lotte Hotel Lotte Moolsan

## Other Sectors

Lotte Engineering & Construction Lotte Engineering & Machinery Mfg. Canon Korea Business Solutions Daehong Communications Lotte Aluminium Lotte Data Communication Lotte Giants Lotte Gants Lotte Card Lotte Capital Daesun Engineering & Construction Cheongna Energy

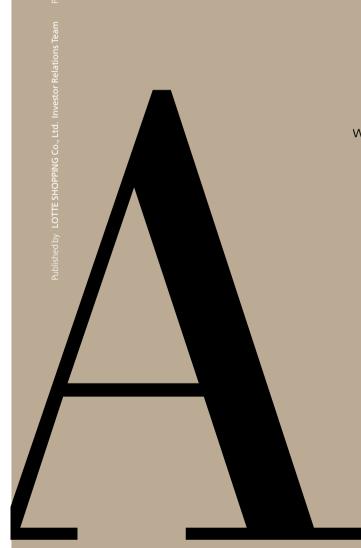
# LOTTE IS LOOKING AHEAD TO A GLOBAL FUTURE

+

# NEW FOR YOU

There's always something new on the horizon at Lotte Shopping. We're now just months away from our international retail debut. When our first Lotte department store opens in Moscow this summer, it will elevate our retail strategy to a whole new level. We believe that there's a world of new customers out there looking for a new kind of shopping and leisure experience. And we're prepared to deliver that and much, much more as we take our unique brand of value and satisfaction to Moscow, Beijing, Ho Chi Minh City, and beyond in the years ahead.





www.lotteshopping.com

# ALWAYS NEW



## LOTTE SHOPPING